# ANNUAL REPORT 2014



# Portfolio Performance Summary

\$ 000s	Ownership	Date of Initial		2014 Adjusted		2013 Adjusted		2012 Adjusted
Operating Partner	Interest	Investment	,	EBITDA	ĺ '	EBITDA	,	EBITDA
					R	estated 1	R	estated <sup>1</sup>
ClearStream	100%	Oct. 2004	\$	57,096	\$	47,646	\$	37,689
Quantum Murray	100%	Mar. 2006		(318)		(992)		(2,291)
Gemma	100%	Mar. 2005		(3,144)		(227)		1,661
Titan	92%	Sept. 2006		252		2,479		3,107
Gusgo	80%	Oct. 2006		2,952		2,276		2,866
IC Group	80%	July 2006		(117)		935		1,208
Rlogistics	36%	May 2006		-		-		-
Total Current Portfolio			\$	57,401	\$	52,177	\$	44,240
Corporate Costs				(3,747)		(6,866)		(6,882)
Total Adjusted EBITDA			\$	52,974	\$	45,251	\$	37,358

<sup>&</sup>lt;sup>1</sup> Please refer to the MD&A dated March 27, 2015 for more information on restated results for 2013 and 2012.

# 2014 Financial Summary

\$000s	2014	2013	2012
Financial Highlights		Restated <sup>1</sup>	Restated 1
Revenue	\$ 703,102	\$ 647,788	\$ 649,681
Gross profit	147,705	136,331	114,759
Adjusted EBITDA	52,974	45,251	37,358
Financial Position			
Total assets	\$ 391,732	\$ 402,524	\$ 414,538
Senior credit facility	67,253	89,835	89,300
Secured debentures	166,845	159,700	152,860
Unsecured debentures	-	24,819	18,781
Shareholders' equity	\$ 59,831	\$ 36,040	\$ 53,251

<sup>&</sup>lt;sup>1</sup> Please refer to the MD&A dated March 27, 2015 for more information on restated results for 2013 and 2012.

# 2014

# **Financial Highlights**

- Earned \$53.0mm of Adjusted EBITDA from continuing operations, an increase of 17.1% over 2013
- Reduced SG&A at ClearStream and improved operating margins at Quantum Murray
- Reported record revenues and EBITDA at ClearStream for the 3rd consecutive year
- Raised \$17.5mm in new equity
- Reduced debt by \$50mm

# 2015

# **Objectives**

- Complete refinancing of Senior Credit Facility and Secured Debentures
- Maximize cash management to provide working capital funds to investments
- Reduce debt with cash from operations
- Reduce debt through sale of non-core investments

# Dear Shareholders

Overall we are pleased with the financial performance of Tuckamore in 2014 compared to the previous year. Revenues increased by 8.5% to \$703,102 and Adjusted EBITDA increased by 17.1% to \$52,974.

ClearStream's results in 2014 reflect revenues up from a year ago with increases in the wear technology, fabrication and conventional oil and gas maintenance divisions. ClearStream continues to see strong demand and backlog for its pipe-coating wear product. Lower oil prices since the fall of 2014 will impact ClearStream's fabrication division which focuses more on new capital projects. ClearStream's business is primarily focused on providing operational and maintenance support to in-production facilities. However, prolonged low oil prices will impact ClearStream's core businesses, and some clients have approached ClearStream to discuss price concessions. ClearStream is assessing these requests, and is developing an action plan to reduce its own costs to mitigate the impact of any revenue reductions. Conditions in the energy industry are influenced by numerous factors over which ClearStream has no control, including: the level of oil and gas prices; expectations about future oil and gas prices; the cost of exploring for, producing and delivering oil and gas; the expected rates of declining production; the discovery rates of new oil and gas reserves; available pipeline and other oil and gas transportation capacity; weather conditions; global political, military, regulatory and economic conditions; and the ability of oil and gas companies to raise equity capital or debt financing.



Dean T. MacDonald

Quantum Murray's results were improved over 2013 and there is a foundation for growth. The return to greater profitability in the Demolition division is a key objective, now that losses of previous years have been reversed. Project execution is much improved but significant top line growth is required to build on the success achieved on smaller to medium sized projects. Lower scrap metal volumes from the Demolition division have hurt the Metals division, and a decision has been made to dispose of that unit. Gross margins have been solid in the Emergency Response business, as well as the Remediation division, although some larger continuing projects have relatively low margins. Significant restructuring costs have also adversely affected results as the businesses have been re-aligned.

In the balance of the portfolio, Gusgo's results are improved from a year ago due to increased client activity and improved contract pricing. Gemma experienced reductions in call centre revenues from several clients this year. While Gemma's business has also been impacted by organizational change costs, it has increased significantly its focus on business development efforts which are expected to benefit future quarters. IC Group has continued to experience revenue reduction as clients marketing programs have been delayed or internalized. Titan is continuing its transition, and is re-aligning its sales force to better address customer needs.

Corporate costs are significantly reduced year over year, reflecting reduced head office headcount and careful management of professional services providers.

During the second quarter, the Company announced that it had entered into an arrangement agreement (the "Arrangement Agreement") pursuant to which certain members of Tuckamore's senior management, along with the support of certain funds managed by Birch Hill Equity Partners, had agreed to indirectly acquire all of the issued and outstanding common shares of the Company (not already owned by senior management) for cash consideration at a price of \$0.75 per share (the "Arrangement"). On July 11, 2014, the Company announced that it had adjourned the special meeting of shareholders called to consider the Arrangement to allow the Company additional time to consult with shareholders. On July 25, 2014, the Company announced that the Arrangement Agreement had been terminated and that the special meeting of shareholders had been cancelled.

On August 1, 2014 the Company announced that it had closed a transaction with Orange Capital Master I, Ltd. ("Orange Capital"), to sell \$13,333 of common shares of the Company to Orange Capital for a price of \$0.80 per share resulting in the issuance of 16,666,667 shares (the "Private Placement"). The Company used the net proceeds from the Private Placement to reduce outstanding indebtedness under its senior credit agreement. In conjunction with the Private Placement and repayment of debt from net proceeds, the Company obtained approval from the lenders under its senior credit facilities to extend the maturity date thereunder from March 9, 2015 to December 31, 2015.

Also, options were exercised by management resulting in the issue of 13,150,000 common shares. Proceeds of \$4,986 were used to reduce indebtedness under its senior credit agreement.

During July and early August, Access Holdings Management Company LLC ("Access") made repeated submissions to the TSX and OSC to consider a temporary cease trade order in respect of the Private Placement. On August 11, 2014 the Company announced that it had reached an agreement with Access and First Series of Halcyon Trading Fund LLC (collectively, the "Consortium") whereby Access agreed to withdraw all proceedings. As part of the agreement, the Consortium agreed to certain restrictions on participating in dissident proxy solicitation or take-over bids until May 31, 2016 and to limit its acquisitions of Tuckamore shares until September 30, 2015. Tuckamore agreed to reimburse certain legal and professional expenses incurred by the Consortium.

Tuckamore is in full compliance with all debt covenants. The improved financial ratios at the end of the second quarter resulted in a reduction of a half per cent on the senior facility for the third and fourth quarters.

Tuckamore's senior credit facility comes due in December 2015, and its secured debentures in March 2016. Through 2014 Tuckamore was able to repay \$23 million of its senior facility, and reduced its overall debt by a further \$26 million by converting to equity the unsecured debentures which matured in March 2014.

Management and its advisors are working diligently on refinancing options for its debt. Focus is on a solution that provides limited covenants and constraints in our credit facilities, and provides access to working capital to support the growth of the businesses in a much less restrictive manner.

Thank you for your continued support.

**Dean T. MacDonald**Chief Executive Officer

# Management's Discussion and Analysis

# March 27, 2015

The following is management's discussion and analysis ("MD&A") of the consolidated results of operations, balance sheets and cash flows of Tuckamore Capital Management Inc. ("Tuckamore" or the "Company") for the years ended December 31, 2014, 2013 and 2012. This MD&A should be read in conjunction with Tuckamore's audited consolidated financial statements for the years ended December 31, 2014 and 2013.

All amounts in this MD&A are in Canadian dollars and expressed in thousands of dollars unless otherwise noted. The accompanying audited annual consolidated financial statements of Tuckamore have been prepared by and are the responsibility of management. The contents of this MD&A have been approved by the Board of Directors of Tuckamore on the recommendation of its Audit Committee. This MD&A is dated March 27, 2015 and is current to that date unless otherwise indicated.

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

This MD&A makes reference to certain measures that are not defined in IFRS and contains forward-looking information. These measures do not have any standard meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other issuers. See "Non-Standard Measures" on page 5.

Capitalized terms are defined terms, their meaning is explained in the "Definitions" section located on page 49, and references to "we", "us", "our" or similar terms, refer to Tuckamore, unless the context otherwise requires.

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#### Forward-looking information

This MD&A contains certain forward-looking information. Certain information included in this MD&A may constitute forward-looking information within the meaning of securities laws. In some cases, forward-looking information can be identified by terminology such as "may", "will", "should", "expect", "plan", "anticipate", "believe", "estimate", "predict", "potential", "continue" or the negative of these terms or other similar expressions concerning matters that are not historical facts. Forward-looking information may relate to management's future outlook and anticipated events or results and may include statements or information regarding the future plans or prospects of Tuckamore or the Operating Partnerships and reflects management's expectations and assumptions regarding the growth, results of operations, performance and business prospects and opportunities of Tuckamore and the Operating Partnerships. Without limitation, information regarding the future operating results and economic performance of Tuckamore and the Operating Partnerships constitute forward-looking information. Such forward-looking information reflects management's current beliefs and is based on information currently available to management of Tuckamore and the Operating Partnerships. Forward-looking information involves significant risks and uncertainties. A number of factors could cause actual events or results to differ materially from the events and results discussed in the forward-looking information including risks related to investments, conditions of capital markets, economic conditions, commodity prices, dependence on key personnel, limited customer bases, interest rates, regulatory change, ability to meet working capital requirements and capital expenditures needs of the Operating Partners, factors relating to the weather and availability of labour. These factors should not be considered exhaustive. In addition, in evaluating this information, investors should specifically consider various factors, including the risks outlined under "Risk Factors," which may cause actual events or results to differ materially from any forward-looking statement. In formulating forward-looking information herein, management has assumed that business and economic conditions affecting Tuckamore and the Operating Partnerships will continue substantially in the ordinary course, including without limitation with respect to general levels of economic activity, regulations, taxes and interest rates. Although the forward-looking information is based on what management of Tuckamore and the Operating Partnerships consider to be reasonable assumptions based on information currently available to it, there can be no assurance that actual events or results will be consistent with this forward-looking information, and management's assumptions may prove to be incorrect. This forward-looking information is made as of the date of this MD&A, and Tuckamore does not assume any obligation to update or revise it to reflect new events or circumstances except as required by law. Undue reliance should not be placed on forward-looking information. Tuckamore is providing the forward-looking financial information set out in this MD&A for the purpose of providing investors with some context for the "2015 Outlook" presented. Readers are cautioned that this information may not be appropriate for any other purpose.

#### Non-standard measures

The terms "EBITDA" and "Adjusted EBITDA" (collectively the "Non-GAAP measures") are financial measures used in this MD&A that are not standard measures under IFRS. Tuckamore's method of calculating Non-GAAP measures may differ from the methods used by other issuers. Therefore, Tuckamore's Non-GAAP measures, as presented may not be comparable to similar measures presented by other issuers.

**EBITDA** refers to net earnings determined in accordance with IFRS, before depreciation and amortization, interest expense and income tax expense (recovery). EBITDA is used by management and the directors of Tuckamore (the "Directors") as well as many investors to determine the ability of an issuer to generate cash from operations. Management also uses EBITDA to monitor the performance of Tuckamore's reportable segments and believes that in addition to net income or loss and cash provided by operating activities, EBITDA is a useful supplemental measure from which to determine Tuckamore's ability to generate cash available for debt service, working capital, capital expenditures and income taxes. Tuckamore has provided a reconciliation of income (loss) from continuing operations to EBITDA in its consolidated financial statements and MD&A.

**Adjusted EBITDA** refers to EBITDA excluding the loss on de-recognition of debt, the write-down of goodwill and intangible assets, transaction costs, write-down of long-term investments, restructuring costs and the interest, taxes, depreciation and amortization of long-term investments. Tuckamore has used Adjusted EBITDA as the basis for the analysis of its past operating financial performance. Adjusted EBITDA is used by Tuckamore and management believes it is a useful supplemental measure from which to determine Tuckamore's ability to generate cash available for debt service, working capital, capital expenditures, and income taxes. Adjusted EBITDA is a measure that management believes facilitates the comparability of the results of historical periods and the analysis of its operating financial performance which may be useful to investors. Tuckamore has provided a reconciliation of income (loss) from continuing operations to Adjusted EBITDA in its MD&A.

Investors are cautioned that the Non-GAAP Measures are not alternatives to measures under IFRS and should not, on their own, be construed as an indicator of performance or cash flows, a measure of liquidity or as a measure of actual return on the shares. These Non-GAAP measures should only be used in conjunction with the financial statements included in the MD&A and Tuckamore's annual audited consolidated financial statements available on SEDAR at www.sedar.com or www.tuckamore.ca.

# CORPORATE DEVELOPMENTS

On May 5, 2014 the Company announced that it had entered into an arrangement agreement (the "Arrangement Agreement") pursuant to which certain members of Tuckamore's senior management, along with the support of certain funds managed by Birch Hill Equity Partners, had agreed to indirectly acquire all of the issued and outstanding common shares of the Company (not already owned by senior management) for cash consideration of \$0.75 per share. On July 11, 2014 the Company announced that it had adjourned the special meeting of shareholders called to consider the Arrangement Agreement, to allow the Company additional time to consult with shareholders. On July 25, 2014, the Company announced that the Arrangement Agreement had been terminated and that the special meeting of shareholders had been cancelled.

The Company also announced on July 25, 2014 that it had entered into a subscription agreement with Orange Capital Master I, Ltd. ("Orange Capital"), to sell \$13,333 of common shares of the Company to Orange Capital for a price not lower than \$0.75 per share resulting in the issuance of no more than 16,666,667 shares (the "Private Placement").

The Private Placement was the result of a process implemented by the board of directors (the "Board") with a view to refinancing its capital structure. On July 10, 2014 the Board formed a special committee of independent directors tasked with considering and providing the Board with advice and recommendations relating to certain strategic matters, including any potential financing or refinancing or restructuring of the Company's outstanding debt. Following a review of the financing alternatives available and the Company's need to obtain an extension of the maturity date of its senior indebtedness, the Special Committee recommended that the Board proceed with the Private Placement with Orange Capital. In making this decision, the Special Committee carefully considered feedback received from the Company's shareholders that the Company: (a) remain independent, (b) raise equity capital to stabilize Tuckamore's capital structure while minimizing shareholder dilution, and (c) add a strategic capital partner that brings industry, financial and governance expertise. The Board concluded that the Private Placement was in the best interests of the Company and that raising \$12,500 of additional equity with pricing of not lower than \$0.75 per share strengthened Tuckamore's capital structure and enabled the Company to seek and receive an extension of the maturity of the senior secured credit facility from March 9, 2015 to December 31, 2015.

On August 1, 2014, following repeated submissions by Access Holdings Management Company LLC ("Access") opposing the Private Placement transaction, the Toronto Stock Exchange ("TSX") confirmed its conditional approval of the Private Placement. Access indicated its intention to appeal the decision of the TSX, and on August 1, 2014 commenced an application before the Ontario Securities Commission (the "OSC") to consider a temporary cease trade order in respect of the Private Placement. The OSC dismissed this application on the basis that Tuckamore's counsel undertook that the company would effect an unwind of the Private Placement in the circumstance where Access actually appealed the TSX decision and was successful on such appeal.

On August 1, 2014, and in accordance with the decision of the OSC, Tuckamore completed the Private Placement at a price of \$0.80 per share for total gross proceeds of \$13,333. The Company used the net proceeds from the Private Placement to reduce outstanding senior indebtedness under its senior credit facilities.

In conjunction with the completion of the Private Placement and the repayment of indebtedness with the net proceeds, Tuckamore obtained approval from the lenders under its senior secured credit facilities to extend the maturity date thereunder from March 9, 2015 to December 31, 2015.

During the nine months ended September 30, 2014 options were exercised by management resulting in the issue of 13,150,000 common shares. Proceeds of \$4,986 were used to reduce outstanding senior indebtedness under its senior credit facilities.

On August 11, 2014 the Company announced that it had reached an agreement with Access and First Series of Halcyon Trading Fund LLC (collectively, the "Consortium") whereby Access agreed to withdraw all proceedings before the Ontario Securities Commission and the Ontario Superior Court clearing the way for Tuckamore to proceed with its annual general meeting on September 16, 2014 (the "AGM"). As part of the agreement, the Consortium agreed to certain restrictions on participating in dissident proxy solicitation or take-over bids until May 31, 2016 and to limit its acquisitions of Tuckamore shares until September 30, 2015. Tuckamore agreed to reimburse certain legal and professional expenses incurred by the Consortium.

The Company also undertook a Board-initiated governance renewal process and retained the services of Tom Long Consulting Inc., to assist the Compensation and Corporate Governance Committee in identifying new independent director candidates who could bring complementary skills and experience to the Board. The Consortium expressed its support for Board renewal at Tuckamore and believed the addition of new independent board members would create an opportunity to realize the Company's underlying value for the benefit of all shareholders. The resolution between the Consortium and the Company has allowed the Company to refocus its energies on running its businesses and enhancing shareholder value.

The result of retaining the services of an independent consulting firm was the selection and nomination as directors of Ms. Peggy Mulligan and Mr. Sean McMaster. Orange Capital, as part of its rights under the Private Placement with Tuckamore also nominated Mr. Jason Cho as a director. Each of Ms. Mulligan, Mr. McMaster and Mr. Cho were elected as directors of Tuckamore's Board at the Company's AGM on September 16, 2014. At the AGM, incumbent directors Mr. Mark Kinney and Dr. Cal Bricker did not stand for re-election.

# **INDUSTRY SEGMENTS**

Tuckamore has three industry segments. A majority of Tuckamore's operations, assets and employees are located in Canada. In addition to the segments listed below, the corporate segment reflects head office administrative and financing costs incurred by Tuckamore. Tuckamore utilizes EBITDA and Adjusted EBITDA as a performance measure for its operating partners and segment results.

Operating Partner by Industry Segment	Ownership Interest		
Marketing			
Gemma	Integrated direct marketing company.	100%	
IC Group	Provider of on-line promotional and loyalty programs and select insurance products.	80%	
Industrial Services			
ClearStream	Provider of oil and gas maintenance, construction and wear technology services to both the conventional oil and gas industry and the oilsands.	100%	
Quantum Murray	National provider of demolition, remediation and scrap metal services.	100%	
Other			
Gusgo	Transportation and storage services provider.	80%	
Rlogistics	Re-seller of close-out, discount and refurbished consumer electronics and household goods in Ontario.	36%	
Titan	92%		

# **2014 RESULTS**

		For Ye	ear Ei	nded December 31,	
		2014		2013	2012
				Restated <sup>1</sup>	Restated <sup>1</sup>
Revenues	\$	703,102	\$	647,788 \$	649,681
Cost of revenues		(555,397)		(511,457)	(534,922)
Gross profit		147,705		136,331	114,759
Selling, general and administrative expenses		(98,147)		(97,690)	(84,244)
Amortization expense		(6,798)		(8,973)	(10,824)
Depreciation expense		(13,932)		(13,654)	(12,683)
Income from equity investments		678		5,780	5,891
Interest expense, net		(27,726)		(33,605)	(32,492)
Loss on de-recognition of debt		-		-	(1,534)
Restructuring costs		-		-	(861)
Write-down of goodwill and intangible assets		(5,308)		(5,713)	(9,268)
Transaction costs		(9,057)		-	
Income tax expense - current		(2,050)		(3)	(671)
Income tax recovery - deferred		6,799		2,831	5,206
Loss from continuing operations	\$	(7,836)	\$	(14,696) \$	(26,721)
Add:					
Amortization		6,798		8,973	10,824
Depreciation		13,932		13,654	12,683
Interest expense, net		27,726		33,605	32,492
Income tax expense - current		2,050		3	671
Income tax recovery - deferred		(6,799)		(2,831)	(5,206)
EBITDA	\$	35,871	\$	38,708 \$	24,743
Interest, taxes, depreciation and amortization					
of long term investments	\$	738	\$	830 \$	952
Loss on de-recognition of debt		-		-	1,534
Restructuring costs		-		-	861
Write-down of long-term investments		2,000		-	-
Transaction costs		9,057			-
Write-down of goodwill and intangible assets Adjusted EBITDA	\$	5,308 52,974	\$	5,713 45,251 \$	9,268 37,358
-	Ψ	32,374	Ψ	45,251 ψ	37,330
Loss per share:		(0.00)		(0.24)	(0.27)
Continuing operations - Basic	\$	(0.09)		(0.21) \$	(0.37)
Continuing operations - Diluted	\$	(0.09)		(0.21) \$	(0.37)
		For Y	ear E	nded December 31	
		2014		2013	2012
Total assets	\$	391,732	\$	402,524 \$	414,538
Senior credit facility Secured debentures		67,253 166,845		89,835 159,700	89,300 152,860
Unsecured debentures		-		24,819	18,781
Shareholders' equity		59,831		36,040	53,251

 $<sup>^{1}\</sup>mbox{Adjusted}$  for discontinued operations.

# 2014 RESULTS COMMENTARY

Revenues for the year ended December 31, 2014 were \$703,102 compared to \$647,788 in 2013 and \$649,681 in 2012, an increase of 8.5% from 2013 and an increase of 8.2% from 2012. ClearStream experienced increased business volumes at most of its divisions, while Quantum Murray was also able to generate increased revenues in comparison to the prior year. Revenues were higher than 2012 because of ClearStream's significant growth over the last two years.

Gross profit for the year ended December 31, 2014 was \$147,705 compared to \$136,331 in 2013 and \$114,759 in 2012. Gross margins were 21.0% compared to 21.0% in 2013 and 17.7% in 2012. Margins at Remediation and Hazmat divisions of Quantum Murray improved in comparison to the same period in the prior year. Margins at ClearStream in 2014 were slightly below those in 2013, and reflect reduced volumes in the Oilsands maintenance division in the second quarter. In 2012, gross margins were negatively impacted by losses in the demolition division at Quantum Murray.

Tuckamore's continuing operations from its portfolio investments are reported in its three operating segments: Marketing, Industrial Services and Other. For the year ended December 31, 2014, these three operating segments, before corporate costs, produced \$57,401 of Adjusted EBITDA for Tuckamore compared to \$52,117 in 2013 and \$44,240 in 2012. Refer to the chart on the following page for Adjusted EBITDA by operating partner.

Corporate costs for the year ended December 31, 2014 were \$3,747 compared to \$6,866 in 2013 and \$6,882 in 2012. The decrease in 2014 from 2013 related to lower compensation costs from reduced headcount and lower legal and professional costs. Costs incurred in 2012 were in line with 2013.

During 2014, the Company incurred transaction costs of \$9,057. The costs were incurred on legal fees, financial advisory fees, proxy solicitation fees, public relation fees, and expense reimbursements related to both a proposed, but unsuccessful, acquisition of all the shares of the Company, and to the Company's response to certain activities undertaken by a minority group of dissident shareholders.

Non-cash items that impacted the results were depreciation and amortization, deferred income taxes and loss on de-recognition of debt. Depreciation and amortization was \$20,730 for the year ended December 31, 2014 compared to \$22,627 for 2013 and \$23,507 for 2012.

During the year ended December 31, 2014 \$5,000 of brand intangibles related to Quantum Murray was impaired due to continuing lower levels of business volumes. In addition \$2,000 of goodwill related to IC Group was impaired due to lower business volumes from key clients. During the year ended December 31, 2013 \$2,712 of goodwill and \$3,001 of brand intangibles related to Gemma were impaired as a result of business volume declines. In 2012, goodwill of \$4,201 was impaired as a result of the anticipated impact of declines in the volume of business from a significant customer related to Gemma. In 2012, \$5,067 of brand related to various subsidiaries of ClearStream was written down due to the implementation of a rebranding strategy, which was put into place to improve the market presence and brand strength of the organization.

On March 9, 2012 Tuckamore completed an assignment to the Bank of Montreal of the senior credit facility from its former lenders. The assignment and associated amendment and restatement of the senior credit facility was considered a de-recognition of debt. In 2012, a loss on de-recognition of \$1,534 was recorded representing transaction costs and the write-off of deferred financing costs related to the extinguished credit facility.

For the year ended December 31, 2014, interest costs, excluding accretion expense, were \$18,848 compared with \$20,727 in 2013 and with \$21,380 in 2012. Non-cash accretion expense was \$8,878 for 2014 compared to \$12,878 for 2013 and \$11,112 in 2012. Accretion expense relates to the secured and unsecured debentures, which were recorded at their fair values, and accrete up to their face value using the effective interest method over the term of the Debentures. The reduction in accretion expense in 2014 reflects the settlement of the unsecured debentures in March 2014.

During the year ended December 31, 2014, the operating segments had capital expenditures and capital lease payments of \$13,901 compared to \$13,912 in 2013 and \$10,011 in 2012. The majority of these expenditures were incurred in the Industrial Services segment.

The net loss from continuing operations was \$7,836 for the year ended December 31, 2014, compared to a net loss from continuing operations of \$14,696 and \$26,721 for 2013 and 2012 respectively.

Adjusted EBITDA	2014	2013	2012	2013	2012
\$000s		Restated <sup>1</sup>	Restated <sup>1</sup>		
Marketing					
Gemma	(3,144)	(227)	1,661	(2,917)	(4,805)
IC Group	(117)	935	1,208	(1,052)	(1,325)
	\$ (3,261)	\$ 708	\$ 2,869	\$ (3,969)	\$ (6,130)
Industrial Services					-
ClearStream	57,096	47,646	37,689	9,450	19,407
Quantum Murray	(318)	(992)	(2,291)	674	1,973
	\$ 56,778	\$ 46,654	\$ 35,398	\$ 10,124	\$ 21,380
Other					-
Gusgo	2,952	2,276	2,866	676	86
Titan	252	2,479	3,107	(2,227)	(2,855)
Rlogistics	-	-	-	-	
	\$ 3,204	\$ 4,755	\$ 5,973	\$ (1,551)	\$ (2,769)
Adjusted EBITDA from portfolio oper	\$ 56,721	\$ 52,117	\$ 44,240	\$ 4,604	\$ 12,481
Corporate	(3,747)	(6,866)	(6,882)	3,119	3,135
Adjusted EBITDA from operations	\$ 52,974	\$ 45,251	\$ 37,358	\$ 7,723	\$ 15,616

<sup>&</sup>lt;sup>1</sup>Adjusted for discontinued operations.

#### MARKETING

Gemma had a challenging year with decreases in revenues from several key clients. The business also transitioned to a new management team, and incurred significant restructuring costs. This new team has brought increased focus to generating new revenue and clients which should benefit future quarters.

IC Group' results were also down compared to the prior years. The results have been impacted by revenue reductions in several of the core accounts, where some clients have taken in-house some loyalty programs previously outsourced to IC Group. Margins however are improved and there has been good progress in cost containment within the corporate expense categories, although offset by certain one-time costs.

#### INDUSTRIAL SERVICES

Within the Industrial Services division, ClearStream reported strong results. While some improvement at Quantum Murray has been made, the full benefits of progress are most likely to be seen in the future.

At ClearStream, most divisions reported increased revenues. Revenue gains at the Fabrication division and the Conventional oil and gas maintenance divisions were the most favorable. Revenues and gross margins at the Oilsands division were lower than the previous year due to production capacity issues at a major client in the second quarter. As a result, overall gross margin at ClearStream was slightly decreased from 2013.

ClearStream's EBITDA contribution in 2014 was significantly higher than the previous year largely because of a 7% revenue increase year over year, and careful cost management which resulted in a decrease in selling, general and administrative expenses.

At Quantum Murray, increased revenues came primarily from the Remediation and Emergency Response divisions, in the Pacific and Prairie regions respectively. A larger Remediation mandate contributed to the increase and will impact revenues favourably through 2015, albeit at lower gross margins. The Demolition division continues to perform well on smaller to medium projects resulting in improved gross margins than the previous year, but still needs higher business volumes to fully leverage its infrastructure. The lower base of Demolition volumes has contributed to a poor scrap metals division performance, and to the decision to dispose of this division. Results were also impacted by the recording of increased bad debt provision relating to a client in receivership.

# OTHER

Gusgo had a strong performance with revenues increased from the prior year. Increased business volumes and improved contract pricing from two major clients drove the improvement as Gusgo was able to maintain gross margin levels and selling and general expense levels.

Titan had a difficult year. Revenues were reduced from a year ago, with increased competition, challenging conditions for weather related products, and a new sales force all contributing factors. Although gross margins were improved due to product mix, overhead costs increased as the business invested in additional sales and marketing staff.

# **ACQUISITIONS**

# NORTECH

On August 1, 2014 ClearStream paid \$500 to acquire the remaining 20% of Nor-Tech Systems LP ("Nor-tech"), increasing its ownership to 100%. The transaction was accounted for under the acquisition method of accounting as a step acquisition which required ClearStream to re-measure its previously held 80% interest. All of the estimated fair values assigned to the assets and liabilities assumed were based on internal estimates. It was deemed that the fair value of ClearStream's previously held 80% interest was equivalent to its book value. As such, no adjustments were required to pre-acquisition book values. The table below provides the details of the assets acquired and liabilities assumed for the 20% interest in Nor-tech.

	ClearStream (Nor-tech)
Current assets Property, plant and equipment Goodwill <sup>1</sup>	\$ 646 170 308
Current liabilities Long-term liabilities	(160) (463)
Net assets acquired	501
Less: Advance settled	(285)
Consideration paid, in cash	216
Bank indebtedness/ (cash acquired)	-
Net cash outflow	\$ 216

<sup>&</sup>lt;sup>1</sup> Goodwill is attributable to the fact that ClearStream no longer shares joint control over Nor-tech and as such it represents benefit of full control. This goodwill is not deductible for tax purposes and was subsequently impaired by December 31, 2014.

# SEGMENT OPERATING RESULTS

# **MARKETING**

The Marketing segment includes 100% of the results of Gemma and Tuckamore's proportionate share of the results of IC Group. Although the Company is required to report interests in joint ventures using the equity method of accounting under IFRS 11 *Joint Arrangements*, management views the business as if the assets, liabilities, revenues and expenses of joint ventures (IC Group in the Marketing Segment) were proportionately consolidated. Proportionately consolidated results are used by management to make major strategic and operating decisions. As such, segment results include joint ventures as if they were proportionately consolidated.

Gemma	-	Outsourced contact centre operator providing outbound revenue generation and inbound customer care services	
IC Group	-	Provider of on-line promotional and loyalty programs and a provider of select insurance products	

# SUMMARY FINANCIAL TABLE (\$000s)

	Ye	ar Ended D	ecer	mber 31,
		2014		2013
Revenues	\$	24,533	\$	30,461
Cost of revenues		(15,997)		(19,432)
Gross profit		8,536		11,029
Selling, general and administrative expenses		(11,797)		(10,321)
Amortization expense		=		(1,471)
Depreciation expense		(555)		(500)
Interest expense		(92)		(54)
Write-down of goodwill		(2,000)		(5,713)
Income tax expense - current		=		(18)
Income tax recovery - deferred		6		1,221
Loss for the year	\$	(5,902)	\$	(5,827)
Add:				
Amortization		-		1,471
Depreciation		555		500
Interest expense		92		54
Income tax expense - current		-		18
Income tax recovery - deferred		(6)		(1,221)
EBITDA	\$	(5,261)	\$	(5,005)
Write-down of goodwill		2,000		5,713
Adjusted EBITDA	\$	(3,261)	\$	708

# (I) REVENUES

Revenues for the Marketing segment were \$24,533 during the year ended December 31, 2014, which represents a 19.5% decrease from \$30,461 reported for the prior year. Decreases at Gemma reflected reduced programs at key clients, as well as the consolidation of service providers by a client. The timing and frequency of outbound call programs at large clients can fluctuate. At IC Group, revenue reduction primarily relates to clients taking some programs in-house.

#### (II) GROSS PROFIT

Gross profit for the Marketing segment was \$8,536, and gross margin percentage was 34.8% for the year ended December 31, 2014 compared to a gross profit of \$11,029 and gross margin of 36.2% in 2013. The decreased gross margin percentage was at Gemma and reflected high new business training costs in the fourth quarter, offset to some extent by margin gains at IC Group where cost management measures reduced the impact of lower revenues.

# (III) SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

Selling, general and administrative expenses for the year ended December 31, 2014 were \$11,797 compared to \$10,321 in the prior year. These expenses as a percentage of revenues were 48.1% in 2014 compared to 33.9% in 2013. The increase was primarily due to restructuring and other one-time costs of \$1,980 incurred at Gemma in 2014 and an allowance against a receivable balance recorded at IC Group.

#### (IV) WRITE-DOWN OF GOODWILL

During the year ended December 31, 2014, \$2,000 of goodwill related to IC Group was impaired due to lower business volumes from key clients. During the year ended December 31, 2013, \$2,712 of goodwill and \$3,001 of brand intangibles related to Gemma were impaired as a result of business volume declines.

# **INDUSTRIAL SERVICES**

The Industrial Services segment includes 100% of the results of ClearStream and Quantum Murray. A decision was made in late 2014 to dispose of the Metals division of Quantum Murray. The results of this division have been categorized as Discontinued Operations for both the current and comparative year. Although the Company is required to report interests in joint venture's using the equity method of accounting under IFRS 11 *Joint Arrangements*, management views the business as if the assets, liabilities, revenues and expenses of joint ventures (joint ventures at ClearStream) were proportionately consolidated. Proportionately consolidated results are used by management to make major strategic and operating decisions. As such, segment results include joint ventures as if they were proportionately consolidated.

ClearStream	-	Provider of oil & gas maintenance, construction and wear technology services to both the conventional oil and gas industry and to the oil sands
Quantum Murray	-	National provider of demolition, remediation and scrap metal services

# SUMMARY FINANCIAL TABLE (\$000s)

		Year Ended December 31					
		2014		2013 Restated			
Revenues	\$	688,984	\$	637,199			
Cost of revenues	Ψ	(545,603)	₽	(505,372)			
Gross profit		143,381		131,827			
Selling, general and administrative expenses		(86,603)		(85,173)			
Amortization expense		(6,776)		(6,800)			
Depreciation expense		(13,009)		(12,724)			
Interest expense		(10,733)		(11,794)			
Write-down of goodwill and intangible assets		(5,308)		-			
Income tax recovery - current		18		16			
Income tax recovery - deferred		3,788		1,827			
Income for the year	\$	24,758	\$	17,179			
Add:							
Amortization expense		6,776		6,800			
Depreciation expense		13,009		12,724			
Interest expense		10,733		11,794			
Income tax recovery - current		(18)		(16)			
Income tax recovery - deferred		(3,788)		(1,827)			
EBITDA	\$	51,470	\$	46,654			
Write-down of goodwill and intangible assets		5,308		-			
Adjusted EBITDA	\$	56,778	\$	46,654			

<sup>&</sup>lt;sup>1</sup>Adjusted for discontinued operations.

### **INDUSTRIAL SERVICES**

	 	Yea	r Ended De	ece	mber 31,		
	 ClearS	trea	ım		Quantum	ı M	urray
	2014		2013		2014		2013
						F	Restated <sup>1</sup>
Revenues	\$ 559,510	\$	522,524	\$	129,474	\$	114,675
Cost of revenues	(444,885)		(413,510)		(100,718)		(91,862)
Gross profit	114,625		109,014		28,756		22,813
Selling, general and administrative expenses	(57,529)		(61,368)		(29,074)		(23,805)
Amortization expense	(5,692)		(5,849)		(1,084)		(951)
Depreciation expense	(9,350)		(9,170)		(3,659)		(3,554)
Interest expense	(10,126)		(11,523)		(607)		(271)
Write-down of goodwill and intangible assets	(308)		-		(5,000)		-
Income tax recovery - current	18		16		-		-
Income tax recovery (expense) - deferred	1,592		2,324		2,196		(497)
Income (loss) for the year	\$ 33,230	\$	23,444	\$	(8,472)	\$	(6,265)
Add:							
Amortization expense	5,692		5,849		1,084		951
Depreciation expense	9,350		9,170		3,659		3,554
Interest expense	10,126		11,523		607		271
Income tax recovery - current	(18)		(16)		-		-
Income tax (recovery) expense - deferred	(1,592)		(2,324)		(2,196)		497
EBITDA	\$ 56,788	\$	47,646	\$	(5,318)	\$	(992)
Write-down of goodwill and intangible assets	308		-		5,000		-
Adjusted EBITDA	\$ 57,096	\$	47,646	\$	(318)	\$	(992)

<sup>&</sup>lt;sup>1</sup>Adjusted for discontinued operations.

#### (I) REVENUES

Revenues from the Industrial Services segment were \$688,984 for the year ended December 31, 2014 compared with \$637,199 in the prior year, which reflects an increase of 8.1%.

Revenues at ClearStream were \$559,510 for the year ended December 31, 2014 compared with \$522,524 in the prior year, which reflects an increase of 7.1%.

The improvement in revenues at ClearStream reflected increased business volumes at the conventional oil and gas maintenance services division, as well as the wear and fabrication divisions. Revenues were heavily weighted towards the first half of the year in the fabrication division, as demand for new project work decreased in the second half. Increases at the maintenance division have been driven by growing operational and maintenance services at a large NE British Columbia client, and the wear division continues to enjoy strong demand for its pipe coating product. Revenues at the oilsands division were reduced from a year ago but only because of unexpected reduced capacity at a major client in the first half of the year. Second half revenues at this division were significantly higher than a year ago.

Revenues at Quantum Murray were \$129,474 for the year ended December 31, 2014 compared with \$114,675 in the prior year, which reflects an increase of 12.9%.

At Quantum Murray, increased revenues came primarily from the remediation and emergency response divisions, in the pacific and prairie regions respectively. A larger remediation project mandate contributed to the increase and will continue through 2015 providing a solid revenue base to build upon. The demolition and hazmat division's revenues were slightly increased from a year ago, but for the moment remain limited to smaller to medium projects.

#### (II) GROSS PROFIT

Gross profit was \$143,381 for the year ended December 31, 2014 compared with \$131,827 in 2013. Gross profit margin was 20.8% compared to 20.7% in 2013.

At ClearStream, gross profit was \$114,625 for the year ended December 31, 2014 compared with \$109,014 in 2013. Gross profit margin was slightly reduced at 20.5% compared to 20.9% in 2013. Margins were maintained or bettered in most of the divisions due to increased demand in some situations within the wear and fabrication divisions, but also due to more efficient communication, processes and systems, as well as better equipment utilization and purchasing practices. In the Oilsands division, there was some margin pressure as more competitive rates were agreed with clients to secure new work.

At Quantum Murray, gross profit was \$28,756 for the year ended December 31, 2014 compared with \$22,813 in 2013. Gross profit margin 22.2% compared to 19.9% in 2013.

The most significant reason for the margin improvement was the turnaround in the demolition division's gross margins compared to the prior year. In 2013, gross margins continued to be impacted by cost overruns on some older long term projects. Margin percentages within the remediation business were slightly improved, but emergency response margins, which tend to be very much project specific, while still healthy, were lower than the previous year.

### (III) SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

Selling, general and administrative expenses were \$86,603 for the year ended December 31, 2014 compared to \$85,173 in 2013.

ClearStream's selling, general and administrative expenses were \$57,529 for the year ended December 31, 2014 compared to \$61,368 in 2013. Selling, general and administrative expenses as a percentage of revenues were 10.3% for the year ended December 31, 2014 compared to 11.7% in 2013. Higher expenses in 2013 reflect site relocation costs and brand awareness marketing campaign, and the reductions in 2014 reflect a program of cost containment and expenditure control.

Quantum Murray's selling, general and administrative expenses were \$29,074 for the year ended December 31, 2014 compared to \$23,805 in 2013. Selling, general and administrative expenses on a percentage of revenue basis were 22.5% for the year ended December 31, 2014 compared to 20.8% in 2013. The percentage increase reflects new system implementation costs, restructuring and severance costs associated with business re-alignment, and an increase in bad debt provisions relating to a client in receivership.

# (IV) SEASONALITY

ClearStream's revenues and profits are impacted by seasonality and weather conditions. For example, severe winter conditions and excessively rainy periods can delay equipment moves and thereby adversely affect revenues. Spring break-up typically occurs in March and April leaving many roads temporarily incapable of supporting heavy equipment travel, thereby negatively impacting ClearStream's business.

Quantum Murray's remediation activity can be reduced in the winter months, depending on assignment location and weather. The first quarter is typically the slowest quarter with activity levels picking up in the second and third quarters before tailing off again in November and December. In addition, due to the timing of large contracts, quarterly results can fluctuate.

# (V) WRITE-DOWN OF GOODWILL

During the year ended December 31, 2014, \$308 of goodwill related to a subsidiary of ClearStream was impaired.

During the year ended December 31, 2014, \$5,000 of brand intangibles related to Quantum Murray was impaired and written down.

#### **OTHER**

The Other segment includes Tuckamore's proportionate share of the results of Gusgo (80%) and Titan (92%). This segment also includes income from Tuckamore's equity investment in Rlogistics (36%). Although the Company is required to report interests in joint venture's using the equity method of accounting under IFRS 11 *Joint Arrangements*, management views the business as if the assets, liabilities, revenues and expenses of joint ventures (Gusgo and Titan in the Other segment) were proportionately consolidated. Proportionately consolidated results are used by management to make major strategic and operating decisions. As such, segment results include joint ventures as if they were proportionately consolidated.

Gusgo	-	Provider of container transportation and storage services
Titan	-	Manufacturer and distributor of rigging products, rigging services and ground engaging tools
Rlogistics	-	Reseller of close-out, discount and refurbished consumer electronic and household goods

# SUMMARY FINANCIAL TABLE (\$000s)

	Year End	ed De	cember 31,
	2014		2013
Revenues	\$ 45,736	\$	50,571
Cost of revenues	(29,971)		(34,612)
Gross profit	15,765		15,959
Selling, general and administrative expenses	(12,561)		(11,204)
Amortization expense	-		(475)
Depreciation expense	(521)		-
Interest expense	(711)		(715)
Income tax expense - deferred	(40)		(51)
Income for the year	\$ 1,932	\$	3,514
Add:			
Amortization expense	-		475
Depreciation expense	521		-
Interest expense	711		715
Income tax expense - deferred	40		51
Adjusted EBITDA	\$ 3,204	\$	4,755

# (I) REVENUES

Revenues for the Other segment were \$45,736 for the year ended December 31, 2014, compared to \$50,571 in the prior year, which reflects a decrease of 9.6%. Gusgo had a strong performance with revenues increased from the prior year. Increased business volumes, which are expected to continue, and improved contract pricing from two major clients contributed to the revenue growth. Titan's revenues decreased from 2013. Titan has experienced increased competition for its products, a restructuring of its sales force, and has seen challenging conditions for its weather related wear and ground engaging products.

# (II) GROSS PROFIT

Gross profit was \$15,765 for the year ended December 31, 2014, compared with \$15,959 in the prior year. Gross profit margin was 34.5% for the year ended December 31, 2013 compared to 31.6% for the prior year. The increase in gross profit margins was at both Gusgo and Titan. At Gusgo, the increased business volumes were handled with limited incremental costs through operational efficiencies. Titan's gross margin percentage improved through a combination of competitively priced product sourcing, product mix and innovative pricing strategies.

# (III) SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

Selling, general and administrative expenses were \$12,561 for the year ended December 31, 2014, compared with \$11,204 for the prior year. These expenses as a percentage of revenues were 27.5% for the year ended December 31, 2014, compared to 22.2% in the prior year. Gusgo's costs have remained consistent with the prior year and the increase at Titan relates to restructuring costs and investments in additional sales resources and marketing initiatives.

# (IV) INCOME FROM EQUITY INVESTMENTS

There has been no income recorded related to Tuckamore's ownership share of Rlogistics.

#### **CORPORATE**

The Corporate segment includes head office management, administrative and legal costs, as well as interest costs.

# SUMMARY FINANCIAL TABLE (\$000s)

	Year Ended De	cember 31,
	 2014	2013
Selling, general and administrative expenses	\$ (3,747) \$	(6,866)
Amortization expense	(22)	(702)
Depreciation expense	(479)	(645)
Interest expense	(16,211)	(21,156)
Transaction costs	(9,057)	-
Income tax expense - current	(2,114)	(27)
Income tax recovery (expense) - deferred	3,006	(166)
Loss for the year	\$ (28,624) \$	(29,562)
Add:		
Amortization expense	22	702
Depreciation expense	479	645
Interest expense	16,211	21,156
Income tax expense - current	2,114	27
Income tax (recovery) expense - deferred	(3,006)	166
EBITDA	\$ (12,804) \$	(6,866)
Transaction costs	9,057	-
Adjusted EBITDA	\$ (3,747) \$	(6,866)

# (I) SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

Selling, general and administrative expenses were \$3,747 for the year ended December 31, 2013, compared to \$6,866 for the prior year. The break-down of selling, general and administrative expenses is as follows:

	Y	Year Ended December 31				
		2014	2013			
Salaries and benefits	\$	3,880	\$	5,452		
Stock-based compensation expense		-		170		
Audit, accounting and tax		514		832		
Other costs, net		(647)		412		
Selling, general and administrative expenses	\$	3,747	\$	6,866		

The decrease in salaries reflects reductions in head office headcount. 2013 salaries expense also includes executive severance costs. The reduction in audit, accounting and tax reflects improved efficiencies in the audit process, and the reduction in other costs reflects savings through use of internal legal counsel services.

# (II) INTEREST EXPENSE

Total interest expense was \$16,211 for the year ended December 31, 2014 compared to \$21,156 in the prior year. For the year ended December 31, 2014, interest costs, excluding accretion expense, were \$7,333 compared with \$8,278 in 2013. Non-cash accretion expense was \$8,878 for 2014 compared to \$12,878 for 2013. Accretion expense relates to the secured and unsecured debentures, which were recorded at their fair values, and accrete up to their face value using the effective interest method over the term of the Debentures. The decrease in accretion expense relates to the settlement of the unsecured debentures in March 2014.

The decrease in interest expense excluding accretion expense reflects interest savings due to lower senior indebtedness balances from repayments in 2014 as well as pay downs of the revolving facility with cash on hand. At the corporate division, interest expense is net of interest income received from the other business segments.

# (III) TRANSACTION COSTS

The Company incurred transaction costs of \$9,057. The costs were incurred on legal fees, financial advisory fees, proxy solicitation fees, public relation fees and expense reimbursement costs related to both the proposed, but unsuccessful, acquisition of all the shares of the Company, and to certain activities undertaken by a minority group of dissident shareholders.

# **FOURTH QUARTER 2014 RESULTS**

		Quarter Ended	Dece	mber 31,
	•	2014		2013
				Restated <sup>1</sup>
Revenues	\$	176,800	\$	160,279
Cost of revenues		(139,937)		(126,315)
Gross profit		36,863		33,964
Selling, general and administrative expenses		(27,390)		(28,784)
Amortization expense		(1,589)		(1,924)
Depreciation expense		(4,766)		(2,927)
Loss (income) from long-term investments		(2,277)		1,708
Interest expense		(6,352)		(8,368)
Write-down of goodwill and intangibles		(5,308)		-
Income tax (expense) recovery - current		(2,114)		89
Income tax recovery - deferred		3,402		130
Loss from continuing operations	\$	(9,531)	\$	(6,112)
Add:				
Amortization expense		1,589		1,924
Depreciation expense		4,766		2,927
Interest expense		6,352		8,368
Income tax expense (recovery) - current		2,114		(89)
Income tax recovery - deferred		(3,402)		(130)
EBITDA	\$	1,888	\$	6,888
of long term investments		183		215
Impairment of goodwill related to long-term investments		2,000		-
Write-down of goodwill and intangibles		5,308		-
Adjusted EBITDA	\$	9,379	\$	7,103

<sup>&</sup>lt;sup>1</sup>Adjusted for discontinued operations.

# FOURTH QUARTER RESULTS COMMENTARY

Revenues for the three months ended December 31, 2014 were \$176,800 compared to \$160,279 in 2013, an increase of 10.0%. The increase was primarily related to ClearStream which had a very active fourth quarter in its oilsands maintenance division.

Gross profit for the three months ended December 31, 2014 was \$36,863 compared to \$33,964 in 2013, an increase of 8.5%. Gross margins were 20.9% for the three months ended December 31, 2014 compared to 21.2% in the 2013 period.

Tuckamore's continuing operations from its portfolio investments are reported in its three industry segments: Marketing, Industrial Services and Other. For the three months ended December 31, 2014, these three industry segments produced \$10,719 of Adjusted EBITDA for Tuckamore compared to \$8,917 in 2013. Refer to the chart below for Adjusted EBITDA by operating partner. During the final quarter, interest costs, excluding accretion expense, were \$4,536 compared with \$4,959 in 2013. Accretion of the secured and unsecured debentures was \$1,816 for the fourth quarter of 2014 compared to \$3,409 in prior year period. During the three months ended December 31, 2014, the capital expenditures and capital lease payments were \$2,070 and \$1,829, as compared to \$4,492 and \$1,522 in the same period in 2013. The majority of these expenditures were incurred in the Industrial Services segments.

Non-cash items that impacted the results were depreciation and amortization, and deferred income taxes. Depreciation and amortization was \$6,355 for the three months ended December 31, 2014, compared to \$4,851 for 2013.

Net loss for the three months ended December 31, 2014 from continuing operations was \$9,531compared to \$6,112 in 2013.

Adjusted EBITDA	Q <sub>4</sub>	4 2014	Q	4 2013	2014 vs. 2013
\$000s				$Restated^1$	
Marketing					
Gemma		(1,008)		(617)	(391)
IC Group		(589)		222	(811)
	\$	(1,597)	\$	(395)	\$ (1,202)
Industrial Services					
ClearStream		14,860		10,534	4,326
Quantum Murray		(4,038)		(2,564)	(1,474)
	\$	10,822	\$	7,970	\$ 2,852
Other					
Gusgo		940		650	290
Titan		(126)		692	(818)
Rlogistics				-	-
	\$	814	\$	1,342	\$ (528)
Adjusted EBITDA from portfolio operations	\$	10,039	\$	8,917	\$ 1,122
Corporate		(660)		(1,814)	1,154
Adjusted EBITDA from operations	\$	9,379	\$	7,103	\$ 2,276

<sup>&</sup>lt;sup>1</sup>Adjusted for discontinued operations.

#### INDUSTRIAL SERVICES

ClearStream's fourth quarter results were stronger than last year with revenues increased by 7.1%. The increase in revenues was primarily in the oilsands maintenance division which completed maintenance programs previously deferred from the second quarter. Wear revenues were similar to a year ago but conventional maintenance service revenue and more particularly fabrication revenues were lower than last year. Margins were slightly lower than last year more as a result of revenue mix, but significant savings in overhead costs through cost containment measures resulted in a strong earnings performance.

At Quantum Murray, revenues in the demolition and emergency response divisions were increased from the prior year quarter. These divisions were also the main contributors to the increase in gross margins. There has been a steady improvement in demolition gross margins through the year, as older projects have been completed. The better margins however were offset this quarter by costs associated with restructuring and business alignment, and bad debt provisions.

#### MARKETING

Gemma had lower revenues in comparison to the same quarter in the prior year. Reduction in hours from a major client significantly impacted results. Margins were also impacted by training costs for new programs commencing soon. Revenues were lower at IC Group compared to a year ago, and IC Group is working to maintain profitability by bringing costs in line with the reduced business volumes. Certain one-time costs were recorded in the quarter.

#### **OTHER**

Titan's results for the quarter were impacted by lower sales of ground engaging products due to warmer weather, resulting in revenues lower than the same quarter in the prior year. Gusgo had higher revenues than a year ago, largely because of continued increased business volumes from two major clients. Margins were also improved as costs were carefully managed.

# **DISCONTINUED OPERATIONS**

Tuckamore has concluded on the long-term strategic direction of Quantum Murray. This strategy requires management to focus on the Environmental and Demolition divisions of the business, while developing and executing a plan to exit the Metals business. The Metals division specializes in the salvage and recycling of scrap metals, transforming them into a valuable resource. The division provides integrated services from collection, processing, management, transportation and sales for industrial and commercial markets. It includes residential services for bin rental and waste disposal. The Metals business was generating significant losses and required an inordinate amount of management time. The Metals division was unable to secure the volumes of scrap and waste required to make the business profitable. The planned disposition of Metals was approved by Tuckamore's board of directors and management began an active program to locate a buyer in the fourth quarter of 2014. By December 31, 2014 Tuckamore was in advanced negotiations to sell the business to a prospective buyer. Management expects the transaction to close before June 30, 2015. Given the factors identified above, it was concluded the Metals division of Quantum Murray qualified as disposal group that was held for sale and was to be accounted for as a discontinued operation. With the Metals division being classified as discontinued operations, it is no longer presented in the Segment note under Industrial Services and Quantum Murray.

The following table shows the revenue and net income (loss) from discontinued operations for Metals business for the years ended December 31, 2014 and 2013.

December	December
31, 2014	31, 2013
26,153	25,323
(28,970)	(28,008)
(2,817)	(2,685)
(8,976)	-
2,382	711
\$ (9,411)	\$ (1,974)
\$ (0.11)	\$ (0.03)
\$ (0.11)	\$ (0.03)
	31, 2014 26,153 (28,970) (2,817) (8,976) 2,382 \$ (9,411) \$ (0.11)

The major classes of assets and liabilities of Thomson Metals classified as held for sale are as follows:

	December
For the period ending,	31, 2014
Assets	,
Accounts receivable	1,939
Inventory	1,354
	3,293
Liabilities	
Accounts payable & accrued liabilities	2,290
Capital lease obligation	543
Other liabilities	460
	3,293
Net assets directly associated with the disposal group	_

The net cash flows incurred by Thomson Metals are, as follows:

For the period ending,	December 31, 2014	December 31, 2013
Operating Investing Financing	122 - (429)	846 - (465)
Net cash (outflow) / inflow	(307)	381

Immediately before the classification of Thomson Metals as discontinued operations, the recoverable amount was estimated for accounts receivable and property, plant and equipment and no impairment loss was identified. Following the classification, a write-down of \$8,976 was recognized to reduce the carrying amount of the assets in the disposal group to their fair value less costs to sell. This was recognized in discontinued operations in the consolidated statement of loss and comprehensive loss

# LIQUIDITY AND CAPITAL RESOURCES

# **CASH FLOW**

The following table summarizes the major consolidated cash flow components:

	2014	2013
Cash provided by operating activities	\$ 8,300 \$	27,129
Cash used in investing activities	(1,940)	(2,386)
Cash used in financing activities	(12,703)	(6,403)
Consolidated cash as at December 31	22,714	28,883

The Company operates under the Amended Senior Credit Facility and debenture agreements which include restrictive financial covenants. Additional borrowings are not allowed, financing through capital leases is limited, and 75% of quarterly excess cash flow repays permanently the Amended Senior Credit Facility. The Company's cash flows are critical to the successful growth of the businesses and there can be no guarantee that the Company will be able to provide the working capital funding to satisfy or optimize business growth. The working capital needs of the Company largely follow the seasonality of ClearStream's business and are the highest in the second and third quarters of the calendar year.

# CASH PROVIDED BY OPERATING ACTIVITIES

The following table provides a break-down of cash provided by operations, changes in non-cash balances and cash and distributions provided from discontinued operations.

	2014	2013
Cash provided by operations	\$ 22,138	\$ 18,734
Changes in non-cash balances		
Accounts receivable	(17,023)	14,928
Inventories	(10,228)	3,205
Prepaid expenses	2,154	(2,268)
Other current assets	624	210
Accounts payable, accrued liabilities and income taxes payable	8,198	(6,894)
Deferred revenue	2,315	343
Decrease in cash due to changes in non-cash balances	(13,960)	9,524
Cash and distributions provided by discontinued operations	122	(1,129)
Cash provided by operating activities	\$ 8,300	\$ 27,129

# CASH USED IN INVESTING ACTIVITIES

Cash (used in) provided by investing activities totaled (\$1,940) compared to (\$2,386) in the prior year period. See table below for further details.

	2014	2013
Distributions from long-term investments	\$ 5,186	\$ 4,614
Purchase of property, plant and equipment	(7,109)	(8,107)
Proceeds on disposition of property plant and equipment	699	1,423
Proceeds on disposition of businesses	-	-
Purchase of intangibles	(408)	(368)
Increase in other assets	-	52
Acquisition of businesses, net	(308)	-
Cash (used in) provided by investing activities	\$ (1,940)	\$ (2,386)

#### CASH USED IN FINANCING ACTIVITIES

Cash used in financing activities was (\$12,703) for the year ended December 31, 2014 and cash used in financing activities was (\$6,403) in the prior year.

	2014	2013
Repayment of long-term debt	\$ (22,968)	\$ (118)
Increase in cash held in trust	-	(15)
Repayment of capital lease obligations	(6,792)	(5,805)
Proceeds from issuance of common shares	12,500	-
Proceeds from exercise of options for common shares	4,986	-
Cash used in discontinued operations	(429)	(465)
Cash used in financing activities	\$ (12,703)	\$ (6,403)

#### **FINANCING**

# AMENDED SENIOR CREDIT FACILITY

On March 9, 2012 Tuckamore completed an assignment (the "Assignment") to Bank of Montreal ("BMO") of Newport Finance Corp.'s (now known as Tuckamore Finance Corp.) (the "Borrower") senior secured credit facility from Marret, on behalf of various funds under its management. In connection with the Assignment, the Borrower entered into the third amended and restated senior credit agreement by and among, among others, the Borrower, BMO and the other banks and financial institutions from time to time party thereto, as lenders (the "BMO Lenders") and BMO, in its capacity as administrative agent (the "Agent") for the BMO Lenders (the "Amended Senior Credit Facility"), which provided improved borrowing terms to the Tuckamore group of companies. The maturity date of the senior credit facility was March 9, 2015 and it had an interest rate of prime plus 1.5%.

The financial covenants of the Amended Senior Credit Facility were amended pursuant to a first amending agreement dated December 21, 2012 (with effect from November 13, 2012) by and among the Borrower, the BMO Lenders and the Agent (the "First Amending Agreement"). The amended covenants included the interest coverage ratio, priority senior debt ratio and the minimum EBITDA amount. The amended covenants were in effect for three quarters commencing the quarter ended September 30, 2012. After the quarter ended June 30, 2013, the

covenants reverted back to the covenants in effect prior to the First Amending Agreement. As part of the First Amending Amendment, the interest rate on the Amended Senior Credit Facility was adjusted to prime plus 1.625%. The total cost of the amendment was 0.125% or \$113.

The financial covenants of the Amended Senior Credit Facility were further amended pursuant to a second amending agreement dated September 25, 2013 by and among the Borrower, the BMO Lenders and the Agent (the "Second Amending Agreement"). The amended covenants included the interest coverage ratio, priority senior debt ratio and the minimum EBITDA amount, and were in effect from September 30, 2013 through to December 2014. As part of the Second Amending Agreement, the interest rate on the Amended Senior Credit Facility was adjusted to prime plus 1.75%. This rate may be reduced when certain leverage ratios are achieved. The total cost of the amendment was 0.225% or \$204.

On August 1, 2014 Tuckamore issued 16,666,667 shares to Orange Capital Master I Ltd. ("Orange Capital") for \$0.80 per share (the "Private Placement") and gross proceeds of \$13,333. Net proceeds of \$12,500 were used to reduce outstanding senior indebtedness under the Amended Senior Credit Facility. In conjunction with the Private Placement and repayment of debt from net proceeds, the Borrower obtained approval from the BMO Lenders pursuant to a third amending agreement dated August 1, 2014 by and among the Borrower, the BMO Lenders and the Agent, to extend the maturity date under the Amended Senior Credit Facility from March 9, 2015 to December 31, 2015. The total cost of the amendment was 0.175% or \$149.

Tuckamore is obligated to repay a portion of the Amended Senior Credit Facility prior to the maturity date of the based on proceeds from specified dispositions, proceeds from the issuance of equity instruments or based on excess operating cash flows as defined. In March 2014, Tuckamore repaid \$5,481 representing 75% of excess cash flow for the fourth quarter of 2013. There are no repayments owing in respect of excess cash flow for 2014.

Advances outstanding under the Amended Senior Credit Facility at December 31, 2014 total \$67,669 with \$60,000 of this amount as a revolving facility and the balance as a term facility. The full amount of the revolving facility was drawn at December 31, 2014. Because the Amended Senior Credit Facility matures on December 31, 2015 it has been classified as a current liability on the consolidated balance sheet of Tuckamore at December 31, 2014.

During 2014, options were exercised by management, resulting in the issuance of 13,150,000 common shares. Proceeds of \$4,986 were used to reduce outstanding senior indebtedness under the Amended Senior Credit Facility.

At December 31, 2014 Tuckamore was in compliance with its debt covenants. The improved financial ratios at the end of the second quarter resulted in a reduction of a half percent on the Amended Senior Credit Facility. There is a risk that the Company may not meet certain debt covenants in the future and without an amendment from its senior lenders, the senior credit facility and debentures would be due on demand and classified as current.

#### **DEBENTURES**

### Secured Debentures

The Company issued secured debentures (the "Secured Debentures") in the aggregate principal amount of \$176,228 pursuant to a secured trust indenture dated as of March 23, 2011 (as amended by a first supplemental indenture dated March 31, 2011 and a second supplemental indenture dated June 29, 2011 between the Company, as issuer, and BNY Trust Company of Canada, as debenture trustee (as the same may be further amended, modified, supplemented, replaced or restated from time to time, the "Secured Trust Indenture"). The Secured Debentures were listed on the Toronto Stock Exchange ("TSX") on the date of closing of March 23, 2011.

The maturity date of the Secured Debentures is March 23, 2016 (the "Secured Debenture Maturity Date"). The interest rate is 8.0% per annum, payable semi-annually in arrears on June 30 and December 31 in each year until the Secured Debenture Maturity Date. Tuckamore has the option to repurchase any or all of the Secured Debentures outstanding at any time and Tuckamore also has the right to redeem in cash any or all Secured Debentures outstanding at any time in its sole discretion without bonus or penalty, provided all accrued interest is paid at redemption, assuming Tuckamore has cash available and subject to any restrictions in the Amended Senior Credit Facility. Tuckamore is also obligated to redeem a portion of the Secured Debentures prior to the Secured Debenture Maturity Date in certain circumstances based on proceeds from specified dispositions, proceeds from the issuance of equity instruments or based on excess operating cash flow as defined. The Secured Debentures have a security interest in substantially all of Tuckamore's assets which is subordinated to similar security interests granted in connection with the Amended Senior Credit Facility or certain debt incurred in the future by Tuckamore's subsidiaries.

#### Unsecured Debentures

The Company issued unsecured debentures (the "Unsecured Debentures") in the aggregate principal amount of \$26,552 pursuant to an unsecured trust indenture dated as of March 23, 2011. The Unsecured Debentures matured on March 23, 2014 (the "Unsecured Debenture Maturity Date"). Interest accrued on the principal amount of the Unsecured Debentures at a non-compounding rate of 3.624% per annum, and was paid in cash in the amount of \$2,887 at the Unsecured Debenture Maturity Date.

On March 24, 2014, pursuant to a mandatory conversion upon maturity, the Company satisfied the total principal owing under the Unsecured Debentures in the amount of \$26,552. The principal was settled by the issuance of 8,493,143 common shares of the Company.

#### SUMMARY OF CONTRACTUAL OBLIGATIONS

Tuckamore's contractual obligations for the years 2015 to 2019 and thereafter are as follows:

	2015	2016	2017	2018	2019	Thereafter	Total	
Accounts payable and accrued liabilities	\$ 68,841	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68,841	
Income tax payable	2,050	-	-	-	-	-	2,050	
Senior credit facility	67,669	-	-	-	-	-	67,669	
Secured debentures	-	176,228	-	-	-	-	176,228	
Capital lease obligations	7,405	6,152	4,191	2,053	488	-	20,289	
Operating leases	15,429	13,477	11,407	8,263	5,190	25,015	78,781	
Contractual undiscounted interest payments <sup>1</sup>	16,462	3,525	-	-	-	-	19,987	
Total Contractual Obligations	\$ 177,856	\$199,382	\$15,598	\$10,316	\$ 5,678	\$25,015	\$433,845	

<sup>&</sup>lt;sup>1</sup> Contractual undiscounted interest payments are calculated using fixed interest rates on the Senior Credit Facility and Secured Debentures. These calculations are made using the assumption that the debt balances as at December 31, 2014 will not change until they are fully repaid at maturity.

# SOURCES OF FUNDING

Tuckamore will continue to look to reduce its debt leverage. The financing arrangements are designed to ensure that debt balances are reduced as quickly as possible. Consequently, proceeds of all asset sales are required to retire debt, as well as 75% of excess cash flow. In March 2014 Tuckamore repaid \$5,481, representing 75% of excess cash flow for the fourth quarter of 2013. There will be no excess cash flow repayment in respect of 2014.

The Operating Partnerships will primarily continue to be either self-funding, or as required Tuckamore will continue to provide working capital advances, largely to its industrial services investments.

The services provided by both ClearStream and Quantum Murray are labour intensive. Employees are remunerated every two weeks and clients typically pay invoices in 60 to 90 days. This funding gap is filled by working capital advances from Tuckamore to these businesses. During peak business activity, for example the spring and fall shutdown maintenance programs at ClearStream, a higher number of employees are at customer sites, and this increases the need for working capital advances. Working Capital advances provided to ClearStream and Quantum Murray are typically short term in nature, have no fixed repayment terms and bear interest at the rate of prime plus 1%.

# WORKING CAPITAL

	[	December 31,	De	ecember 31,		
		2014		2013		
Current assets	\$	213,007	\$	199,898		
Current liabilities		153,257		105,196		
Total w orking capital	\$	59,750	\$	94,702		

#### CAPITAL EXPENDITURES

The Industrial Services segment contains the only capital intensive entities within Tuckamore. The remaining entities are service based and therefore have much lower capital expenditure requirements. The following table shows capital expenditures and finance lease payments by segment.

Year ended December 31, 2014	Mar	keting	Clea	arStream	Quantum		Other		Corporate		Eliminations		Total	
Capital expenditures	\$	679	\$	4,072	\$	2,467	\$	843	\$	3	\$	(955)	\$	7,109
Finance lease repayments		83		5,131		1,578		307		-		(307)	\$	6,792
Total capital expenditures	\$	762	\$	9,203	\$	4,045	\$	1,150	\$	3	\$	(1,262)	\$	13,901
Year ended December 31, 2013	Mar	keting	ClearStream Quantum		Other Corpo		porate	Eliminations		Total				
Capital expenditures	\$	252	\$	7,007	\$	968	\$	99	\$	-	\$	(220)	\$	8,107
Finance lease repayments		94		4,471		1,240		348		-		(348)	\$	5,805
Total capital expenditures	\$	346	\$	11,478	\$	2,208	\$	447	\$	-	\$	(568)	\$	13,912

# CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Tuckamore prepares its consolidated financial statements in accordance with IFRS. The preparation of the consolidated financial statements in conformity with IFRS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities, and the reported amounts of revenues and expenses for the period of the consolidated financial statements. Significant accounting policies and methods used in the preparation of the consolidated financial statements are described in note 1 in the December 31, 2014 consolidated financial statements. Tuckamore and the Operating Partnerships evaluate their estimates and assumptions on a regular basis, based on historical experience and other relevant factors. Included in the consolidated financial statements are estimates used in determining allowance for doubtful accounts, inventory valuation, the useful lives of property, plant and equipment and intangible assets, revenue recognition and other matters. Actual results could differ from those estimates and assumptions.

The assessment of goodwill and intangible assets for impairment requires the use of judgments, assumptions and estimates. Due to the material nature of these factors, they are discussed here in greater detail.

### GOODWILL AND INTANGIBLE ASSETS

Goodwill is the residual amount that results when the purchase price of an acquired business exceeds the sum of the amounts allocated to the assets acquired, less liabilities assumed, based on their fair values. When Tuckamore enters into a business combination, the acquisition method of accounting is used. Goodwill is assigned as of the date of the business combination to cash-generating units or groups of cash-generating units that are expected to benefit from the business combination. Goodwill is not amortized and is tested for impairment annually, or more frequently, if events or changes in circumstances indicate that the asset might be impaired. The book value of goodwill was \$61,128 at December 31, 2014 (December 31, 2013 - \$61,128).

Intangible assets acquired individually or as part of a group of other assets are recognized and measured at cost. Intangible assets acquired in a transaction, including those acquired in business combinations, are recorded at their fair value. Intangible assets with determinable useful lives, such as customer relationships and contracts, are amortized over their useful lives and are tested for impairment when there is an indicator of impairment. Intangible assets having an indefinite life, such as brands, are not amortized but instead are tested for impairment on an annual or more frequent basis. The net book value of intangible assets was \$38,506 at December 31, 2014 (December 31, 2013 - \$49,896).

#### LONG-TERM INVESTMENTS

Investments in joint ventures and associates over which Tuckamore is able to exercise significant influence are accounted for using the equity method. Under the equity method, the original cost of the investment is adjusted for Tuckamore's share of post-acquisition earnings or losses, less distributions in the case of investments in partnerships and dividends in the case of investments in companies. Investments are written down when there is evidence that a decline in value has occurred. Tuckamore reviews all of its investments for possible impairment on an annual basis, or more frequently if there is an event which in the view of management would trigger an earlier review. Long term investments include Tuckamore's investments in Titan, IC Group, Gusgo, and Rlogistics.

#### **DEFERRED TAXES**

Tuckamore has computed deferred income taxes based on temporary differences that are expected to reverse after December 31, 2014. In general, there are no material differences in the values for operating assets and liabilities such as accounts receivable, inventory and trade payables for the Operating Partnerships. There are, however, differences, for example between the carrying values of definite life intangibles (e.g. customer contracts) and indefinite life intangibles (e.g. brands) that arise as part of Tuckamore's accounting for its investments in the underlying Operating Partnerships. As one example, under IFRS, Tuckamore records intangible assets related to acquisitions and these assets typically have a lesser value for tax purposes depending on the manner in which the acquisition was structured. In this case, a deferred tax liability would be recorded for the difference. If Tuckamore was to divest one or more of its Operating Partnerships for an amount that is greater than the tax carrying value this would give rise to a taxable income because the proceeds would be greater than the tax value of the assets.

At December 31, 2014 Tuckamore has calculated a deferred tax liability related to differences that are expected to reverse in the future using the applicable estimated tax rate of approximately 26.0%.

The recognition of a deferred tax expense or recovery has no impact on cash generated by operating activities.

# ADDITIONAL INFORMATION

#### **New standards and interpretations**

The Company applies, for the first time, certain standards and amendments that require restatement of previous financial statements. The nature and the impact of each new standard/amendment is described below:

Investment Entities (Amendments to IFRS 10, IFRS 12 and IAS 27)

These amendments provide an exception to the consolidation requirement for entities that meet the definition of an investment entity under IFRS 10 Consolidated Financial Statements. The exception to consolidation requires investment entities to account for subsidiaries at fair value through profit or loss. These amendments have no impact to the Company, since none of the entities in the Company qualify to be an investment entity under IFRS 10.

Offsetting Financial Assets and Financial Liabilities - Amendments to IAS 32

These amendments clarify the meaning of 'currently has a legally enforceable right to set-off' and the criteria for non-simultaneous settlement mechanisms of clearing houses to qualify for offsetting. These amendments have no impact on the Company's consolidated financial statements.

International Financial Reporting Interpretations Committee 21, Levies - IFRIC 21

These amendments provide relief from discontinuing hedge accounting when novation of a derivative designated as a hedging instrument meets certain criteria. These amendments have no impact on the Company. IFRIC 21, Levies, is applicable to all levies imposed by governments under legislation, other than outflows that are within the scope of other standards (e.g. IAS 12, Income Taxes) and fines or other penalties for breach of legislation. The interpretation clarifies that an entity recognizes a liability for a levy no earlier than when the activity that triggers payment, as identified by the relevant legislation, occurs. It also clarifies that a levy liability is accrued progressively only if the activity that triggers payment occurs over a period of time, in accordance with the relevant legislation. For a levy that is triggered upon reaching a minimum threshold, no liability is recognized before the specified minimum threshold is reached. The interpretation requires these same principles to be applied in interim financial statements. IFRIC 21 is effective for annual periods beginning on or after January 1, 2014 and is applied retrospectively. The adoption of this new interpretation did not result in any changes to the unaudited consolidated interim financial statements of the Company

#### **NEW STANDARDS AND INTERPRETATIONS NOT YET ADOPTED**

A number of new standards, amendments to standards and interpretations were not yet effective as at January 1, 2014 and have not been applied in preparing the consolidated financial statements. Tuckamore's intention is to adopt the standards when they become effective.

The following is a brief summary of the new standards:

International Financial Reporting Standard 9, Financial Instruments - IFRS 9

IFRS 9, Financial Instruments, as issued in 2014, introduces new requirements for the classification and measurement of financial instruments, a new expected-loss impairment model that will require more timely recognition of expected credit losses and a substantially reformed model for hedge accounting, with enhanced disclosures about risk management activity. IFRS 9 also removes the volatility in profit or loss that was caused by changes in an entity's own credit risk for liabilities elected to be measured at fair value. IFRS 9 is effective for annual periods beginning on or after January 1, 2018. Earlier adoption is permitted. The Company has not yet begun the process of evaluating the impact of this standard on its unaudited consolidated interim financial statements

International Financial Reporting Standard 15, Revenue from Contracts with Customers - IFRS 15

IFRS 15, Revenue from Contracts with Customers was issued in May 2014, which will replace IAS 11, Construction Contracts, IAS 18 Revenue Recognition, IFRIC 13, Customer Loyalty Programmes, IFRIC 15, Agreements for the Construction of Real Estate, IFRIC 18, Transfers of Assets from Customers, and Standard Interpretations Committee ("SIC") – 31, Revenue – Barter Transactions Involving Advertising Services. IFRS 15 provides a single, principles-based five-step model that will apply to all contracts with customers with limited exceptions. In addition to the five-step model, the standard specifies how to account for the incremental costs of obtaining a contract and the costs directly related to fulfilling a contract. The incremental costs of obtaining a contract must be recognized as an asset if the entity expects to recover these costs. The standard's requirements will also apply to the recognition and measurement of gains and losses on the sale of some non-financial assets that are not an output of the entity's ordinary activities. IFRS 15 is required for annual periods beginning on or after January 1, 2017. Earlier adoption is permitted. The Company has not yet begun the process of evaluating the impact of this standard on its unaudited consolidated interim financial statements.

# SUMMARY OF QUARTERLY RESULTS - (\$000s EXCEPT UNIT AMOUNTS)

	2014	2014	2014	2014	2013	2013	2013	2013
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
		Restated <sup>1</sup>						
Revenue	\$176,800	\$190,508	\$166,503	\$169,291	\$160,279	\$179,444	\$171,363	\$136,702
Net Income (loss) from continuing operations	(9,531)	(2,478)	1,212	2,961	(6,112)	(1,857)	(1,308)	(5,419)
Net income (loss)	(17,247)	(2,583)	582	2,001	(6,857)	(2,572)	(2,050)	(5,902)
Income (loss) per share unit - continuing operations <sup>2</sup>	(0.09)	(0.03)	0.02	0.04	(0.09)	(0.03)	(0.02)	(0.08)
Income (loss) per share unit <sup>2</sup>	(0.16)	(0.03)	0.01	0.02	(0.10)	(0.04)	(0.03)	(0.08)
Gross Margin	36,863	37,443	38,269	35,130	33,965	40,919	35,107	26,340
Gross Margin %	20.9%	19.7%	23.0%	20.8%	21.2%	22.8%	20.5%	19.3%

<sup>&</sup>lt;sup>1</sup>Please note that some of the figures above have been restated from those published in previous periods to reflect Thomson Metals as a discontinued operation.

Revenues at ClearStream and Quantum Murray are somewhat seasonal. At ClearStream, typically there are scheduled shutdown turnaround projects in the spring and fall which increases revenues over and above the standard maintenance and operational support services. Similarly at Quantum Murray, the winter quarters tend to have lower revenues if there are soil remediation projects ongoing. More specifically, Q2 2014 revenues were lower than typical at ClearStream because of production issues at a major client, and Q3 2014 saw the beginning of a large remediation project at Quantum Murray which will continue through most of 2015.

Gross margin percentage fluctuations by quarter are usually a function of revenue mix. Notwithstanding this, the first quarter of each year will usually show lower gross margin percentages as the employer portion of payroll benefit costs will not be maximized until later in the year. More specifically, gross margins percentages in Q3 2014 reflects lower margin on the large volume remediation project at Quantum Murray.

<sup>&</sup>lt;sup>2</sup> The diluted income (loss) per share unit has not been included the table above as the effect of potentially dilutive shares would be anti-dilutive.

#### CONTINGENCIES

Tuckamore and its Operating Partnerships are subject to claims and litigation proceedings arising in the normal course of operations. These contingencies are provided for when they are likely to occur and can be reasonably estimated. Management believes that these claims are without merit and as such they are being rigorously defended.

A statement of claim has been filed by a former employee of Tuckamore alleging breach of contract, wrongful dismissal, defamation, and intentional interference with economic relations. The claim is for an amount of \$6,500. The claim is being defended and management is of the opinion that the claim is without merit. The Company has also made a counterclaim.

A statement of claim has been filed by a seller of a minority position in a subsidiary of Tuckamore in connection with the calculation of income as related to a promissory note forming part of the transaction. The claim is being defended and management feels the claim is without merit. The Company has also made a counterclaim.

In March 2015, the Company was advised by Brompton Corp. ("Brompton") that Brompton has received notices of reassessment from the Canada Revenue Agency (the "CRA") in which the CRA has denied the deduction to Brompton of certain non-capital losses and other tax attributes in computing Brompton's income for the 2010 to 2014 taxation years. Tuckamore has been notified by Brompton that, in view of its interest in mitigating any potential penalties or interest amounts associated with these taxes, Brompton proposes to pay some or all of the taxes assessed while continuing to challenge these assessments, and that Brompton is seeking indemnification in the amount of \$4,044 from Tuckamore Holdings LP, representing approximately 40% of its taxes, losses or costs, pursuant to certain agreements entered into by Tuckamore Holdings LP prior to the sale of its interest in Brompton.

Tuckamore previously announced, in September 2014, that it had been notified by Brompton that in the event that Brompton is subject to taxes assessed by CRA or incurs losses or costs associated with the CRA's review, it would be seeking indemnification for approximately 40% of these taxes, losses or costs pursuant to agreements entered into by Tuckamore Holdings LP. Tuckamore Holdings LP, a wholly-owned subsidiary of Tuckamore, previously held approximately 40% of the outstanding shares of Brompton. Tuckamore Holdings LP sold its interest in Brompton in September 2011.

Tuckamore continues to monitor the situation involving Brompton, including its alternatives in respect of Brompton's claim for indemnification. The Company intends to follow and participate in the conduct of any negotiations, objections, appeals or other tax-related proceedings relating to the periods during which it was, indirectly, a shareholder of Brompton and to exercise all rights and remedies that it may have in respect of such claims by Brompton against Tuckamore Holdings LP for indemnification. The Company has not provided for any amount with respect to this matter in its consolidated audited financial statements for the year ending December 31, 2014.

#### TRANSACTIONS WITH RELATED PARTIES

#### OWNERSHIP

As of December 31, 2014, directors, officers and employees, and operating partners related to Tuckamore beneficially hold an aggregate of 16,574,437 common shares or 15.06% on a fully diluted basis.

#### **TRANSACTIONS**

Tuckamore provides funding to the Operating Partnerships to fund working capital requirements. Advances bear interest at the rate of prime plus one percent, are unsecured and are due on demand.

Included in Other Assets are advances of \$1,418 (December 31, 2013 – \$1,467) made to the Operating Partnerships, based on the percentage not owned by the Company.

Income from long-term investments include \$836 of rent expense paid to related parties of Gusgo for the year ended December 31, 2014 (2013-\$620).

For most of 2014, Tuckamore shared space and services with a business which employs one of its directors of Tuckamore, and paid \$235 during the year ended December 31, 2014 (2013-\$151).

Interest charged to joint venture Operating Partners on advances was \$119 for the year ended December 31, 2014 (2013 - \$162).

Two operating leases for property, with annual rents of \$312 and \$400 (2013- \$312 and \$300) are with landlords in which certain executives of Tuckamore hold an indirect minority interest.

These transactions occurred in the normal course of business and are recorded at the exchange amount, which is the amount of consideration established and agreed to between the parties.

Loans made to current and former employees of Tuckamore were outstanding in the amount of \$1,059 (December 31, 2013 – \$1,335). In accordance with the terms and conditions of the loans, the loans are interest bearing and used to fund the purchase of shares of Tuckamore or to refinance such purchases and are secured by a pledge of the shares.

#### **SHARE CAPITAL**

The authorized share capital of the Company consists of: (i) an unlimited number of common shares, and (ii) preferred shares issuable in series to be limited in number to an amount equal to not more than one half of the issued and outstanding common shares at the time of issuance of such preferred shares. As of the date hereof, there were 109,941,241 common shares issued and outstanding and nil preferred shares issued and outstanding.

# 2015 OUTLOOK

While lower oil prices are causing concern in the Alberta oil sector, there is confidence at ClearStream that its maintenance heavy platform has it positioned to be more resilient than many service providers in these times. It is anticipated that there will be low activity in the fabrication division due to delays and deferrals on new capital projects. In its core maintenance business, while there is client pressure for price concessions, ClearStream is being pro-active and has initiated a variety of cost savings measures, which management believes will help to mitigate the majority of the financial impact from any revenue reductions.

Quantum Murray has a healthy backlog of business in place, and has a considerable pipeline of opportunities. There will be further work on larger lower margin remediation projects, and increased focus on expanding business development activities for new and larger demolition opportunities. A leading emergency response business has been built which has good profitability and the ability to provide good leads for other services. Management continues to fine tune its organizational infrastructure to improve margins.

At Gemma, the new management team has been successful in some recent bids and remains active in bidding on new business. At IC Group, the core client base has reduced its project spending. Management is continuing its efforts to stabilize business volumes from its core client base while placing an increased focus on identifying and securing new clients.

In the Other segment, at Titan a new management team is in place which will look to leverage the new sales force to build sales and regain market share. Significant overhead reductions are required and are already being actioned. Process improvements are also being made to bring further efficiency and margin improvement. Gusgo is continuing to expect stable business volumes from its existing customer base and will continue to operate efficiently in order to maximize margins.

Management continues to look to create value through the improvement of the operations of Tuckamore's assets and, in some cases, may look to realize value through the sale of certain of its assets.

# **RISK FACTORS**

An investment in shares of Tuckamore involves a number of risks. In addition to the other information contained in this MD&A and Tuckamore's other publicly filed disclosure documents, investors should give careful consideration to the following factors, which are qualified in their entirety by reference to, and must be read in conjunction with, the detailed information appearing elsewhere in this MD&A. Any of the matters highlighted in these risk factors could have a material adverse effect on Tuckamore's results of operations, business prospects or financial condition.

Tuckamore's financial results are impacted by the performance of each of its Operating Partnerships and various external factors influencing their operating environments. While stronger performance by one of the Operating Partnerships may compensate for weaker performance by another of the Operating Partnerships, any negative effects on the financial condition or results of operations of an Operating Partnership have a negative effect on the financial condition or results of operations of Tuckamore.

Please refer to the AIF dated March 27, 2015 for a discussion of Risk Factors particular to the Operating Partnerships and Tuckamore.

# Risks Relating to the Secured Debentures

#### PRIOR RANKING INDEBTEDNESS

The Secured Debentures are subordinate to certain senior secured indebtedness of the Company (the "Senior Indebtedness"), including indebtedness under the Amended Senior Credit Facility As described above under 2.3 – Credit Facilities and Debt Securities, the payment of principal and interest on the Secured Debentures will be subject to restrictions while Senior Indebtedness remains outstanding.

#### INABILITY TO REFINANCE SECURED DEBENTURES

There are no assurances that a transaction or a series of transactions to refinance the Secured Debentures will be available to the Company at all, on acceptable terms or at an acceptable level. In addition, the Secured Debentures are subordinate to the Company's obligations pursuant to the Amended Senior Credit Facility and the Company may be prohibited or limited thereunder from engaging in a transaction or a series of transactions to refinance the Secured Debentures. Further, any additional equity financing may cause shareholders to experience dilution, and any additional debt financing may result in increased interest expense or restrictions on the Company's operations.

#### INABILITY TO FUND PURCHASE OF SECURED DEBENTURES

The Company may be required to offer to purchase all outstanding Secured Debentures upon the occurrence of a Change of Control (as such term is defined in the trust indenture governing the Secured Debentures). However, it is possible that, following a Change of Control, the Company will not have sufficient funds at that time to make the required purchase of then outstanding Secured Debentures or that restrictions contained in other indebtedness, of the Company will restrict those purchases.

#### REDEMPTION PRIOR TO MATURITY

The Secured Debentures may be redeemed in certain circumstances and, at the option of the Company, prior to their respective maturity dates, together with any accrued and unpaid interest. Holders of Secured Debentures should assume that this redemption option will be exercised if the Company is able to refinance at a lower interest rate or it is otherwise in the interest of the Company to redeem the Secured Debentures.

#### MARKET VALUE FLUCTUATION

Prevailing interest rates will affect the market value of the Secured Debentures, as they carry a fixed interest rate. Assuming all other factors remain unchanged, the market value of the Secured Debentures, which carry a fixed interest rate, will decline as prevailing interest rates for comparable debt instruments rise, and increase as prevailing interest rates for comparable debt instruments decline.

# TRADING MARKET FOR THE SECURED DEBENTURES

Although the Secured Debentures are listed on the TSX, the Company cannot be sure that an active trading market will continue for the Secured Debentures. In such case, holders of the Secured Debentures may not be able to resell their Secured Debentures at their fair market value or at all. Future trading prices of the Secured Debentures will depend on many factors, including, among other things, prevailing interest rates, the Company's operating results and the market for similar securities.

#### Other Risks

#### LEVERAGE AND RESTRICTIVE COVENANTS

The degree to which Tuckamore is leveraged could have important consequences to shareholders, including the following: (i) the ability to obtain additional financing for working capital, capital expenditures or acquisitions in the future may be limited; (ii) a material portion of Tuckamore's cash flow from operations may need to be dedicated to payment of the principal of and interest on indebtedness, thereby reducing funds available for future operations (iii) Tuckamore may be more vulnerable to economic downturns and be limited in its ability to withstand competitive pressures. Tuckamore's ability to make scheduled payments of principal and interest on, or to refinance, its indebtedness will depend on its future operating performance and cash flows, which are subject to prevailing economic conditions, prevailing interest rate levels, and financial, competitive, business and other factors, many of which are beyond its control.

The Amended Senior Credit Facility contains restrictive covenants customary for credit facilities of this nature, including covenants that limit the discretion of management with respect to certain business matters. These covenants place restrictions on, among other things, the ability to incur additional indebtedness, to pay dividends or make certain other payments, and to make additional acquisitions. In addition, the Amended Senior Credit Facility contains a number of financial covenants that require Tuckamore to meet certain financial ratios and financial tests. A failure to comply with the obligations in the Amended Senior Credit Facility could result in an event of default that, if not cured or waived, could permit acceleration of the relevant indebtedness. If the indebtedness under the Amended Senior Credit Facility were to be accelerated, there can be no assurance that the assets of Tuckamore would be sufficient to repay in full that indebtedness. At December 31, 2014, Tuckamore was in compliance with its debt covenants. There is a risk that the Company may not meet certain debt covenants in the future and without an amendment from its senior lenders, the Amended Senior Credit Facility and Secured Debentures would be due on demand and classified as current.

#### FAILURE TO REALIZE ANTICIPATED BENEFITS OF INVESTMENTS MADE

Tuckamore and a number of its Operating Partnerships may partner with additional entrepreneurs in the future. The ability to identify new partnership opportunities and to acquire an ownership interest in new partnerships at attractive prices is not guaranteed. Achieving the benefits of future acquisitions will depend in part on successfully consolidating functions and integrating operations, procedures and personnel of all of the partnerships in a timely and efficient manner. The integration of these future acquisitions will require the dedication of management effort, time and resources, which may divert management's focus and resources from other strategic opportunities and from operational matters during this process. The integration process may result in the disruption of ongoing business and customer and employee relationships that may adversely affect Tuckamore or an Operating Partnership's ability to achieve the anticipated benefits of future acquisitions.

#### CONDITION OF CAPITAL MARKETS

The majority of cash flow, and all asset sale proceeds, will be used to fund internal working capital needs or to pay down debt. Tuckamore may in this process look to source a cheaper service of funding; there can be no assurance that this financing will be available when required or available on terms that are favourable to Tuckamore. This has the potential to slow down the repayment of debt.

#### DEPENDENCE ON KEY PERSONNEL

The success of Tuckamore and of each of its Operating Partnerships depends on their respective senior management teams and other key employees, including their ability to retain and attract skilled management and employees. The loss of the services of key personnel could have a material adverse effect on the business, financial condition, results of operations or future prospects of Tuckamore and its Operating Partnerships. In addition, growth plans may require additional employees, increase the demand on management and produce risks in both productivity and retention levels. Tuckamore and its Operating Partnerships may not be able to attract and retain additional qualified management and employees as needed in the future. There can be no assurance that Tuckamore will be able to effectively manage its future business plan, and any failure to do so could have a material adverse effect on Tuckamore's business, financial condition, results of operations and future prospects.

#### GENERAL ECONOMIC FACTORS

Tuckamore's business and the business of each of our Operating Partnerships is subject to changes in general economic conditions including but not limited to, recessionary or inflationary trends, equity market levels, consumer credit availability, interest rates, consumers' disposable income and spending levels, job security and unemployment, and overall consumer confidence.

#### VOLATILITY OF INDUSTRY CONDITIONS

Conditions in the energy industry are influenced by numerous factors over which ClearStream has no control, including: the level of oil and gas prices; expectations about future oil and gas prices; the cost of exploring for, producing and delivering oil and gas; the expected rates of declining production; the discovery rates of new oil and gas reserves; available pipeline and other oil and gas transportation capacity; weather conditions; global political, military, regulatory and economic conditions; and the ability of oil and gas companies to raise equity capital or debt financing.

The level of activity in the Canadian oil and gas exploration and production industry is volatile. No assurance can be given that expected trends in oil and gas production activities will continue or that demand for oilfield services will reflect the level of activity in the industry. Any prolonged substantial reduction in oil and natural gas prices would likely affect oil and gas production levels and therefore affect the demand for services to oil and gas customers. A material decline in oil or gas prices or Canadian industry activity could have a material adverse effect on ClearStream's business, financial condition, results of operations and cash flows.

#### CUSTOMER CONCENTRATION

Some of the Operating Partnerships derive a significant portion of their revenues from a limited customer base. If one or more of the significant customers of an Operating Partnership were to cease doing business with the Operating Partnership, or significantly reduced or delayed its purchase of services, the financial condition and results of operations of such Operating Partnership could be materially adversely affected.

#### **ENVIRONMENTAL LEGISLATION**

Environmental matters are subject to regulation under a variety of federal, provincial, territorial, state and municipal laws relating to health and safety and the environment. Management believes that the Operating Partnerships are in material compliance with applicable environmental legislation, however regulation is subject to change and, accordingly, it is impossible to predict the cost of compliance with new laws or the effects that such changes would have on the Operating Partnerships or their future operations.

Management believes that the risk of non-compliance with environmental regulation is greatest for the Operating Partnerships in the Industrial and Other Segments.

# DEPENDENCE ON THE OPERATING PARTNERSHIPS

Tuckamore is entirely dependent on the operations and assets of the Operating Partnerships. The ability of Tuckamore to make interest payments or make other payments or advances is subject to applicable laws and contractual restrictions contained in the instruments governing any indebtedness (including the Credit Facility). Tuckamore will not be making payments of dividends for the foreseeable future.

#### POTENTIAL SALES OF ADDITIONAL SHARES

Tuckamore may issue additional shares or securities exchangeable for or convertible into shares in the future. Such additional shares may be issued without the approval of shareholders. The shareholders will have no preemptive rights in connection with such additional issues. Additional issuance of shares will result in the dilution of the interests of shareholders.

#### INCOME TAX MATTERS

Although Tuckamore, Tuckamore Holdings LP "TH", the Operating Partnerships and their subsidiaries are of the view that all expenses to be claimed by them in the determination of their respective incomes under the Tax Act is reasonable and deductible in accordance with the applicable provisions of the Income Tax Act, and that the allocation of partnership income for purposes of the Tax Act to the holders of LP Units is reasonable, there can be no assurance that the Tax Act or the interpretation of the Tax Act will not change, or that Canada Revenue Agency (the "CRA") will agree with the expenses claimed or such allocation of partnership income. If CRA successfully challenges the deductibility of such expenses or the allocation of such income, TH's allocation of taxable income to Tuckamore, and taxable income of the Operating Partnerships and their subsidiaries, may change.

Elections have been made under the Tax Act such that the transactions under which TH acquired its interest in the Operating Partnerships may be effected on a tax-deferred basis. The adjusted cost base of any property transferred to an Operating Partnership pursuant to such agreements may be less than its fair market value, such that a gain may be realized on the future sale of the property.

The acquisitions of Operating Partnerships involved various structuring events to complete the transactions in a tax effective manner. These transactions involved interpretations of the Tax Act which could, if interpreted differently, result in additional tax liabilities.

#### SHOT-GUN BUY-SELL RIGHTS

Certain of the limited partnership agreements of the Operating Partnerships contain shot-gun buy-sell provisions. The purpose of the shot-gun buy-sell provisions is to provide the parties with a recognized mechanism for solving any fundamental disputes which may develop. If one of the limited partners of the applicable Operating Partnership, other than TH, initiates a shot-gun buy-sell, the general partner of TH will have to decide whether to buy at the offered price, in which case monies may have to be raised, or to sell at the offered price, in which case TH will receive the proceeds of sale, and will use such proceeds to pay down debt. There is no assurance that TH will decide to buy at the offered price or that TH will have sufficient funds to buy at the offered price. Any decision of TH not to buy at the offered price or its inability to buy at the offered price may have a negative impact on Tuckamore. Any purchase or sale by TH pursuant to such shot-gun buy-sell provisions will require consent of the lenders under the Amended Senior Credit Facility. No assurance can be given that such consent will be obtained on acceptable terms or at all should TH decide that it wishes to sell under such shot-gun buy-sell provisions.

#### UNPREDICTABILITY AND VOLATILITY OF SHARE PRICE

A publicly traded holding company will not necessarily trade at values determined by reference to the underlying value of its business. The prices at which the shares will trade cannot be predicted. The market price of the shares could be subject to significant fluctuations in response to variations in quarterly operating results, and other factors. The annual yield on the shares as compared to the annual yield on other financial instruments may also influence the price of the shares in the public trading markets. In addition, the securities markets have experienced significant price and volume fluctuations from time to time in recent years that often have been unrelated or disproportionate to the operating performance of particular issuers. These broad fluctuations may adversely affect the market price of the shares.

#### RESTRICTIONS ON POTENTIAL GROWTH

The use of operating cash flow to fund working capital needs and to reduce debt will make additional capital and operating expenditures somewhat dependent on increased cash flow. Lack of those funds could limit the future growth of the Operating Partnerships and their cash flow.

#### LABOUR

The success of Tuckamore depends on the ability of the Operating Partnerships to maintain their respective productivity and profitability. The productivity and profitability of the Operating Partnerships may be limited by their ability to employ, train and retain the skilled personnel necessary to meet their respective requirements. None of the Operating Partnerships can be certain that they will be able to maintain the adequate skilled labour force necessary to operate efficiently and to support their growth strategies. As well, none of the Operating Partnerships can be certain that their labour expenses will not increase as a result of shortage in the supply of these skilled personnel. Labour shortages or increased labour costs could impair the ability of an Operating Partnership to maintain or grow its respective Operating Partnership.

#### REGULATION

Tuckamore and its Operating Partnerships are subject to a variety of federal, provincial and local laws, regulations, and guidelines and may become subject to additional laws, regulations and guidelines in the future, particularly as a result of acquisitions. The financial and managerial resources necessary to ensure such compliance could escalate significantly in the future which could have a material adverse effect on Tuckamore and its Operating Partnerships' business, financial condition, results of operations and cash flows. Although such expenditures historically have not been material, such laws and regulations are subject to change. Accordingly, it is impossible for Tuckamore or the Operating Partnerships to predict the cost or impact of such laws and regulations on their respective future operations.

#### COMPETITION

The businesses in which the Operating Partnerships operate are highly competitive. The Operating Partnerships often compete with companies that are much larger and have greater resources than the Operating Partnerships. There can be no assurance that Tuckamore and the Operating Partnerships will be able to successfully compete against their respective competitors or that such competition will not have a material adverse effect on their businesses, financial condition, results of operations and cash flows.

#### POTENTIAL UNKNOWN LIABILITIES

In connection with the prior formation of Operating Partnerships completed by TH, there may be unknown liabilities assumed by TH through its interests in the Operating Partnerships for which TH may not be indemnified by the prior owner. The discovery of any material liabilities could have a material adverse effect on the business, financial condition, results of operations and future prospects of Tuckamore.

#### POTENTIAL FUTURE DEVELOPMENTS

Management of Tuckamore, in the ordinary course of business, regularly explores potential strategic opportunities and transactions. The public announcement of any of these or similar strategic opportunities or transactions might have a significant effect on the price of Tuckamore's securities. Tuckamore's policy is not to publicly disclose the pursuit of a potential strategic opportunity or transaction unless and until a definitive binding agreement is reached. There can be no assurance that investors who buy or sell securities of Tuckamore are doing so at a time when Tuckamore is not pursuing a particular strategic opportunity or transaction, that when announced, would have a significant effect on the price of Tuckamore's securities.

# DISCLOSURE CONTROLS & PROCEDURES AND INTERNAL CONTROL OVER FINANCIAL REPORTING

#### DISCLOSURE CONTROLS AND PROCEDURES

National Instrument 51-109, "Certification of Disclosure in Issuers' Annual and Interim Filings" ("NI 51-109"), issued by the CSA requires CEOs and CFOs to certify that they are responsible for establishing and maintaining the disclosure controls and procedures for the issuer, that disclosure controls and procedures have been designed to provide reasonable assurance that material information relating to the issuer is made known to them, that they have evaluated the effectiveness of the issuer's disclosure controls and procedures, and that their conclusions about effectiveness of those disclosure controls and procedures at the end of the period covered by the relevant annual filings have been disclosed by the issuer.

Tuckamore's management, including its CEO and CFO, have evaluated the effectiveness of Tuckamore's disclosure controls and procedures as at December 31, 2014 and have concluded that those disclosure controls and procedures were effective to ensure that information required to be disclosed by Tuckamore in its corporate filings is recorded, processed, summarized and reported within the required time period for the year then ended. The CEO and CFO have certified the appropriateness of the financial disclosures in Tuckamore's filings for the year ended December 31, 2014 with securities regulators, including this MD&A and the accompanying audited consolidated financial statements and that they are responsible for the design of the disclosure controls and procedures.

#### INTERNAL CONTROL OVER FINANCIAL REPORTING

NI 52-109 also requires CEOs and CFOs to certify that they are responsible for establishing and maintaining internal controls over financial reporting for the issuer, that those internal controls have been designed and are effective in providing reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements in accordance with IFRS, and that the issuer has disclosed any changes in its internal controls during its most recent year end that has materially affected, or is reasonably likely to materially affect, its internal control over financial reporting.

There have been no changes in internal controls over financial reporting during the year ended December 31, 2014 that have materially affected or are reasonably likely to materially affect internal controls over financial reporting.

Due to the inherent limitations common to all control systems, management acknowledges that disclosure controls and procedures and internal control over financial reporting may not prevent or detect all misstatements. Accordingly, management's evaluation of our disclosure controls and procedures and internal control over financial reporting provide reasonable, not absolute, assurance that misstatements resulting from fraud or error will be detected.

#### ADDITIONAL INFORMATION

Additional information relating to Tuckamore including Tuckamore's AIF is on SEDAR at <a href="www.sedar.com">www.sedar.com</a> or on our website <a href="www.tuckamore.ca">www.tuckamore.ca</a>

# **DEFINITIONS**

"AIF" - means Annual Information Form;

"Armstrong" - means Armstrong Partnership LP, a limited partnership formed under the laws of Ontario;

"BMO" - means Bank of Montreal;

"CEO" - means Chief Executive Officer of Tuckamore;

"CFO" - means Chief Financial Officer of Tuckamore;

"CICA" - means Canadian Institute of Chartered Accountants;

"ClearStream" – means ClearStream Energy Services (formerly known as "NPC Integrity Energy Services Limited Partnership"), a limited partnership formed under the laws of Alberta;

"Debentures" – means collectively the Secured and Unsecured Debentures of Tuckamore, due March 23, 2016 and March 23, 2014;

"GAAP" – means, at any time, Canadian generally accepted accounting principles, including those set out in the Handbook of the CICA, applied on a consistent basis;

"Gemma" - means Gemma Communications LP, a limited partnership formed under the laws of Ontario;

"Gusgo" - means Gusgo Transport LP, a limited partnership formed under the laws of Ontario;

"IC Group" - means IC Group LP, a limited partnership formed under the laws of Ontario;

"IFRS" – means International Financial Reporting Standards;

"Lenders" - means the various persons from time to time acting as lenders under the Senior Credit Agreement;

"MD&A" - means Management's Discussion and Analysis;

"Marret" - means Marret Asset Management;

"Operating Partnerships" - means businesses in which Tuckamore holds an ownership interest;

"Quantum Murray" – means Quantum Murray LP (formerly Murray Demolition LP) a limited partnership formed under the laws of Ontario;

"Rlogistics" - means Rlogistics LP, a limited partnership formed under the laws of Ontario;

"Secured Debentures" - means the Secured Debentures of Tuckamore, due March 23, 2016.

"Titan" - means Titan Supply LP, a limited partnership formed under the laws of Alberta;

"TH"- means Tuckamore Holdings LP;

"TSX" - means Toronto Stock Exchange; and

"Tuckamore" – means Tuckamore Capital Management Inc.

#### MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The financial statements of Tuckamore Capital Management Inc. ("Tuckamore") and all of the information in the annual report are the responsibility of management, including responsibility for establishing and maintaining disclosure controls and procedures and internal control over financial reporting to provide reasonable assurance that the information used internally by management and disclosed externally is complete and reliable in all material respects. Management has evaluated the effectiveness of the disclosure controls and procedures and has concluded that they are effective.

The consolidated financial statements have been prepared by management in accordance with International Financial Reporting Standards and include certain estimates that are based on management's best judgments. Actual results may differ from these estimates and judgments. Management has ensured that the Consolidated Financial Statements are presented fairly in all material respects.

Management has developed and maintains a system of internal control to provide reasonable assurance that Tuckamore's assets are safeguarded, transactions are accurately recorded, and the consolidated financial statements report Tuckamore's operating and financial results in a timely manner. Financial information presented elsewhere in the annual report has been prepared on a consistent basis with that in the consolidated financial statements.

The Board of Directors of Tuckamore annually appoints an Audit Committee (the "Committee") comprised of Independent Directors. This Committee meets regularly with management and the auditors to review significant accounting, reporting and internal control matters. The auditors have unrestricted access to the Committee. The Committee reviews the consolidated financial statements, Management's Discussion & Analysis, the external auditors' report and the annual report. The Committee reports its findings to the Board of Directors for their consideration in approving the consolidated financial s tatements for issuance to the Shareholders. The Committee also considers, for review by the Board of Directors and approval by the Shareholders, the engagement or reappointment of the external auditors.

Ernst & Young LLP, an independent firm of chartered professional accountants, was appointed by the Shareholders to audit the Consolidated Financial Statements in accordance with Canadian generally accepted auditing standards. Ernst & Young LLP has provided an independent auditors' report.

Dean T. MacDonald Chief Executive Officer

Toronto, Canada March 27, 2015 Keith Halbert Chief Financial Officer

#### **INDEPENDENT AUDITORS' REPORT**

To the Shareholders of Tuckamore Capital Management Inc.

We have audited the accompanying consolidated financial statements of Tuckamore Capital Management Inc. (the "Company"), which comprise the consolidated balance sheets as at December 31, 2014 and December 31, 2013 and the consolidated statements of loss and comprehensive loss, shareholders' equity and cash flows for the years ended December 31, 2014 and 2013, and a summary of significant accounting policies and other explanatory information.

# Management's responsibility for the consolidated financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained in our audits is sufficient and appropriate to provide a basis for our audit opinion.

# **Opinion**

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Tuckamore Capital Management Inc. as at December 31, 2014 and December 31, 2013, and its financial performance and its cash flows for the years ended December 31, 2014 and 2013 in accordance with International Financial Reporting Standards.

Ernst + Young LLP
Chartered Professional Accountants
Licensed Public Accountants

Toronto, Canada March 27, 2015

Consolidated Balance Sheets (In thousands of Canadian dollars)

A	Dec	ember 31,	December 31,		
As at		2014		2013	
Assets					
Current Assets:					
Cash and cash equivalents (note 4)	\$	22,714	\$	28,883	
Cash and short-term investments held in trust (note 4)		2,950		2,950	
Accounts receivable (note 5)		155,281		145,858	
Inventories (note 7)		22,215		12,721	
Prepaid expenses		4,445		6,753	
Other current assets (note 8)		2,109		2,733	
Current assets of discontinued operations and assets held for sale (note 2)		3,293		-	
Total current assets		213,007		199,898	
Property, plant and equipment (note 9)		56,154		62,688	
Long-term investments (note 26)		21,773		28,281	
Goodwill (notes 10 and 11)		61,128		61,128	
Intangible assets (notes 10 and 11)		38,506		49,896	
Other assets (notes 8 and 22)		633		633	
Deferred tax asset (note 18)		531		-	
Total assets	\$	391,732	\$	402,524	
Liabilities and shareholders' equity					
Current liabilities:					
Accounts payable and accrued liabilities (note 6)	\$	68,841	\$	65,807	
Income tax payable (note 18)		2,050		-	
Deferred revenue (note 23)		5,363		3,048	
Current portion of obligations under finance leases (note 14)		6,457		6,041	
Current portion of senior credit facility (note 13)		67,253		5,481	
Unsecured debentures (note 13)		-		24,819	
Current liabilities of discontinued operations and assets held for sale (note 2)		3,293		-	
Total current liabilities		153,257		105,196	
Obligations under finance leases (note 14)		11,799		11,584	
Senior credit facility (note 13)		-		84,354	
Secured debentures (note 13)		166,845		159,700	
Deferred tax liabilities (note 18)				5,650	
Shareholders' equity		59,831		36,040	
Total liabilities and shareholders' equity	\$	391,732	\$	402,524	

The accompanying notes are an integral part of these consolidated financial statements.

Signed on behalf of the Board of Directors,

Fraser Clarke, Director

Peggy Mulligan, Director

Consolidated Statements of Loss and Comprehensive Loss Years Ended December 31

(In thousands of Canadian dollars, except per share amounts)

	2014	2013
		Restated
		(Note 2)
Revenue (note 16)	\$ 703,102	\$ 647,788
Cost of revenue	(555,397)	(511,457)
Gross profit	147,705	136,331
Selling, general and administrative expenses (note 17)	(98,147)	(97,690)
Amortization of intangible assets (note 10)	(6,798)	(8,973)
Depreciation (note 9)	(13,932)	(13,654)
Income from equity investments (note 26)	678	5,780
Interest expense (notes 4 and 13)	(27,726)	(33,605)
Transaction costs (note 20)	(9,057)	-
Write-down of goodwill and intangible assets (notes 10 and 11)	(5,308)	(5,713)
Loss before income taxes	(12,585)	(17,524)
Income tax expense - current (note 18)	(2,050)	(3)
Income tax recovery - deferred (note 18)	6,799	2,831
Loss from continuing operations	(7,836)	(14,696)
Loss from discontinued operations		
(net of income taxes) (note 2)	(9,411)	(2,685)
Net loss and comprehensive loss	\$ (17,247)	\$ (17,381)
Loss per share (note 19)		
Basic & Diluted:		
Continuing operations	\$ (0.09)	\$ (0.21)
Net loss	\$ (0.19)	\$ (0.24)

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statements of Shareholders' Equity (In thousands of Canadian dollars, except number of shares)

	Number of shares	Share Capital	Deficit	Co	ontributed Surplus	Sha	Total reholders' Equity
Balance - January 1, 2014	71,631,431	\$414,884	\$ (387,107)	\$	8,263	\$	36,040
Net loss and comprehensive loss for the year	-	-	(17,247)		-		(17,247)
Shares issued upon settlement of Unsecured Debentures, net of tax (note 13)	8,493,143	23,552	-		-		23,552
Options exercised (note 13 and 21)	13,150,000	10,822	-		(5,836)		4,986
Issuance of common shares, net (note 13)	16,666,667	12,500	-		-		12,500
Balance - December 31, 2014	109,941,241	\$461,758	\$ (404,354)	\$	2,427	\$	59,831
	Number of shares	Share Capital	Deficit	Co	ontributed Surplus	Sha	Total reholders' Equity
Balance - Janaury 1, 2013	71,631,431	\$414,884	\$ (369,726)	\$	8,093	\$	53,251
Net loss and comprehensive loss for the year	-	-	(17,381)		-		(17,381)
Stock-based compensation (note 21)	-	_	-		170		170
Balance - December 31, 2013	71,631,431	\$414,884	\$ (387,107)	\$	8,263	\$	36,040

The accompanying notes are an integral part of these consolidated financial statements.

# **Consolidated Statements of Cash Flows**

Years Ended December 31

(In thousands of Canadian dollars)

Operating activities:  Net loss for the year  Loss from discontinued operations (net of income tax) (note 2)  Items not affecting cash:  Amortization of intangible assets (note 10)  Depreciation (note 9)  Deferred income tax recovery (note 18)  Income from long-term investments  Non-cash accretion expense (notes 4 and 13)  Amortization of deferred financing costs (notes 4 and 13)  Stock-based compensation expense (note 21)  Write-down of goodwill and intangible assets (notes 10 and 11)  Total cash provided by discontinued operations  Investing activities:	(17,381) 2,685 8,973 13,654 (2,831) (5,780) 12,878 653 170 5,713
Operating activities:\$ (17,247) \$ (17,247	(17,381) 2,685 8,973 13,654 (2,831) (5,780) 12,878 653 170 5,713 - 7,549 846
Net loss for the year \$ (17,247)	2,685 8,973 13,654 (2,831) (5,780) 12,878 653 170 5,713 - 7,549 846
Loss from discontinued operations (net of income tax) (note 2)  Items not affecting cash:  Amortization of intangible assets (note 10)  Depreciation (note 9)  Deferred income tax recovery (note 18)  Income from long-term investments  Non-cash accretion expense (notes 4 and 13)  Amortization of deferred financing costs (notes 4 and 13)  Stock-based compensation expense (note 21)  Write-down of goodwill and intangible assets (notes 10 and 11)  Impairment of long-term investments (note 26)  Changes in non-cash working capital (note 25)  Cash provided by discontinued operations  Investing activities:	2,685 8,973 13,654 (2,831) (5,780) 12,878 653 170 5,713 - 7,549 846
Items not affecting cash:  Amortization of intangible assets (note 10) 6,798 Depreciation (note 9) 13,932 Deferred income tax recovery (note 18) (6,799) Income from long-term investments (678) Non-cash accretion expense (notes 4 and 13) 8,878 Amortization of deferred financing costs (notes 4 and 13) 535 Stock-based compensation expense (note 21) - Write-down of goodwill and intangible assets (notes 10 and 11) 5,308 Impairment of long-term investments (note 26) 2,000 Changes in non-cash working capital (note 25) (13,960) Cash provided by discontinued operations 122 Total cash provided by operating activities 8,300	8,973 13,654 (2,831) (5,780) 12,878 653 170 5,713 - 7,549 846
Amortization of intangible assets (note 10) 6,798 Depreciation (note 9) 13,932 Deferred income tax recovery (note 18) (6,799) Income from long-term investments (678) Non-cash accretion expense (notes 4 and 13) 8,878 Amortization of deferred financing costs (notes 4 and 13) 535 Stock-based compensation expense (note 21) - Write-down of goodwill and intangible assets (notes 10 and 11) 5,308 Impairment of long-term investments (note 26) 2,000 Changes in non-cash working capital (note 25) (13,960) Cash provided by discontinued operations 122 Total cash provided by operating activities 8,300	13,654 (2,831) (5,780) 12,878 653 170 5,713 - 7,549 846
Depreciation (note 9) 13,932 Deferred income tax recovery (note 18) (6,799) Income from long-term investments (678) Non-cash accretion expense (notes 4 and 13) 8,878 Amortization of deferred financing costs (notes 4 and 13) 535 Stock-based compensation expense (note 21) Write-down of goodwill and intangible assets (notes 10 and 11) 5,308 Impairment of long-term investments (note 26) 2,000 Changes in non-cash working capital (note 25) (13,960) Cash provided by discontinued operations 122 Total cash provided by operating activities 8,300 Investing activities:	13,654 (2,831) (5,780) 12,878 653 170 5,713 - 7,549 846
Deferred income tax recovery (note 18) (6,799) Income from long-term investments (678) Non-cash accretion expense (notes 4 and 13) 8,878 Amortization of deferred financing costs (notes 4 and 13) 535 Stock-based compensation expense (note 21) Write-down of goodwill and intangible assets (notes 10 and 11) 5,308 Impairment of long-term investments (note 26) 2,000 Changes in non-cash working capital (note 25) (13,960) Cash provided by discontinued operations 122 Total cash provided by operating activities 8,300 Investing activities:	(2,831) (5,780) 12,878 653 170 5,713 - 7,549 846
Income from long-term investments (678) Non-cash accretion expense (notes 4 and 13) 8,878 Amortization of deferred financing costs (notes 4 and 13) 535 Stock-based compensation expense (note 21) Write-down of goodwill and intangible assets (notes 10 and 11) 5,308 Impairment of long-term investments (note 26) 2,000 Changes in non-cash working capital (note 25) (13,960) Cash provided by discontinued operations 122 Total cash provided by operating activities 8,300 Investing activities:	(5,780) 12,878 653 170 5,713 - 7,549 846
Non-cash accretion expense (notes 4 and 13) 8,878 Amortization of deferred financing costs (notes 4 and 13) 535 Stock-based compensation expense (note 21) - Write-down of goodwill and intangible assets (notes 10 and 11) 5,308 Impairment of long-term investments (note 26) 2,000 Changes in non-cash working capital (note 25) (13,960) Cash provided by discontinued operations 122 Total cash provided by operating activities 8,300 Investing activities:	12,878 653 170 5,713 - 7,549 846
Amortization of deferred financing costs (notes 4 and 13) 535 Stock-based compensation expense (note 21) - Write-down of goodwill and intangible assets (notes 10 and 11) 5,308 Impairment of long-term investments (note 26) 2,000 Changes in non-cash working capital (note 25) (13,960) Cash provided by discontinued operations 122 Total cash provided by operating activities 8,300 Investing activities:	653 170 5,713 - 7,549 846
Stock-based compensation expense (note 21)  Write-down of goodwill and intangible assets (notes 10 and 11)  Impairment of long-term investments (note 26)  Changes in non-cash working capital (note 25)  Cash provided by discontinued operations  Total cash provided by operating activities  Investing activities:	170 5,713 - 7,549 846
Write-down of goodwill and intangible assets (notes 10 and 11) 5,308 Impairment of long-term investments (note 26) 2,000 Changes in non-cash working capital (note 25) (13,960) Cash provided by discontinued operations 122 Total cash provided by operating activities 8,300 Investing activities:	5,713 - 7,549 846
Impairment of long-term investments (note 26)2,000Changes in non-cash working capital (note 25)(13,960)Cash provided by discontinued operations122Total cash provided by operating activities8,300Investing activities:	7,549 846
Changes in non-cash working capital (note 25)(13,960)Cash provided by discontinued operations122Total cash provided by operating activities8,300Investing activities:	846
Cash provided by discontinued operations122Total cash provided by operating activities8,300Investing activities:	846
Total cash provided by operating activities 8,300 Investing activities:	
Investing activities:	
	27,129
	4.64.4
Distributions from long-term investments 5,186	4,614
Purchase of property, plant and equipment (note 9) (7,109)	(8,107)
Proceeds on disposition of property, plant and equipment, net  699	1,423
Purchase of software (note 10) (408)	(368)
Decrease in other assets (note 8) -	52
Acquisition of business, net (note 3) (308)	(2.206)
Total cash used in investing activities (1,940)	(2,386)
Financing activities:	(440)
Repayment of long-term debt (note 13) (22,968)	(118)
Proceeds from issuance of common shares, net (note 13)  12,500	-
Proceeds from the exercise of options for common shares (note 13) 4,986	- (15)
Increase in cash held in trust (note 4)	(15)
Repayment of obligations under finance leases (6,792)	(5,805)
Cash used in discontinued operations (429)	(465)
Total cash used in financing activities (12,703)	(6,403)
(Decrease) increase in cash Cash beginning of year  (6,343)	18,340
- continuing operations 28,883	10,750
Cash beginning of year	10,730
- discontinued operations 174	(207)
Cash end of year \$ 22,714 \$	28,883
Cash end of year	20,003
,	28,709
Cash end of year	20,703
	174
- discontinued operations \$ (133) \$	174
Supplemental cash flow information:	
Interest paid \$ 21,349 \$	22,607
Supplemental disclosure of non-cash financing	•
and investing activities:	
Acquisition of property, plant and equipment	
through finance leases \$ 8,663 \$	13,823

The accompanying notes are an integral part of these consolidated financial statements.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

Tuckamore Capital Management Inc. ("Tuckamore" or the "Company") is a corporation formed pursuant to the *Business Corporations Act* (Ontario). The registered office is located in Toronto, Ontario. Tuckamore was created to indirectly invest in securities of private businesses, either in limited partnerships or in corporations (collectively the "Operating Partnerships").

The annual consolidated financial statements were authorized for issue in accordance with a resolution of the Board of Directors of Tuckamore on March 27, 2015.

#### 1. Significant accounting policies

#### a) Basis of Presentation

These consolidated financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB"), applicable to the preparation of financial statements, including International Accounting Stardards ("IAS") 1, Presentation of Financial Statements. Standards and guidelines issued but not in effect up to the date of issuance are discussed in note 1(t).

The consolidated financial statements are prepared on a going concern basis.

#### b) Principles of Consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at December 31, 2014. The Company consolidates the results of its investments over which it exercises control. Control is achieved when the Company is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Company controls an investee if and only if the Company has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee)
- Exposure, or rights, to variable returns from its involvement with the investee, and
- The ability to use its power over the investee to affect its returns

When the Company has less than a majority of the voting or similar rights of an investee, the Company considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee
- Rights arising from other contractual arrangements
- The Company's voting rights and potential voting rights

The Company re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

are included in the statements of comprehensive income from the date the Company gains control until the date the Company ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income ("OCI") are attributed to the equity holders of the Operating Partnerships even if this attribution results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Company's accounting policies. All intercompany assets, liabilities, equity, income, expenses and cash flows relating to transactions between members of the Company are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

The following table indicates the accounting method for each of Tuckamore's consolidated Operating Partnerships:

Operating Partnership	Initial Investment Date	December 31, 2014 Percentage Ownership	December 31, 2013 Percentage Ownership	January 1, 2013 Percentage Ownership	Accounting Method	Business Description	Principal Place of Business
ClearStream Energy Services LP (" ClearStream" ) 1	October 2004	100	100	100	Consolidation	Provider of oil and gas maintenance, construction and wear technology services to both the conventional oil and gas industry and the oilsands	Alberta
Gemma Communications LP ("Gemma")	March 2005	100	100	100	Consolidation	Integrated direct marketing company	Ontario
Quantum Murray LP (" Quantum Murray" )	March 2006	100	100	100	Consolidation	National provider of demolition, remediation and scrap metal services	Ontario

<sup>&</sup>lt;sup>1</sup> ClearStream owned an 80% interest in Nor-tech until August 1, 2014. Prior to this date, Nor-tech was a joint venture which was accounted for using the equity method of accounting. On August 1, 2014 ClearStream purchased the remaining 20% of Nor-tech that the company did not previously own. From August 1, 2014 onwards Nor-tech was fully consolidated. Nor-tech primarily operates its business in Alberta and is an electrical instrumentation and contracting company.

#### c) Investment in associates and joint ventures

An associate is an entity over which the Company has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets and obligations for the liabilities relating to the arrangement. Those parties are called joint operators. The Company recognizes its share of the assets, liabilities and benefits generated from the asset in proportion to its rights.

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

The considerations made in determining significant influence or joint control are similar to those necessary to determine control over subsidiaries.

The Company's investments in its associates and joint ventures are accounted for using the equity method.

Under the equity method, the investment in an associate or a joint venture is initially recognized at cost. The carrying amount of the investment is adjusted to recognize the changes in the Company's share of net assets of the associate or joint venture since its acquisition date. Goodwill relating to the associate or joint venture is included in the carrying amount of the investment and is neither amortized nor individually tested for impairment.

The statement of profit or loss reflects the Company's share of the results of operations of the associate or joint venture. Any change in OCI of those investees is presented as part of the Company's OCI. In addition, when there has been a change recognized directly in the equity of the associate or joint venture, the Company recognizes its share of any changes, when applicable, in the statement of changes in equity. Unrealized gains and losses resulting from transactions between the Company and the associate or joint venture are eliminated to the extent of the interest in the associate or joint venture.

The aggregate of the Company's share of profit or loss of an associate and a joint venture is shown on the face of the consolidated statements of income (loss) and comprehensive income (loss) and represents profit or loss after tax and non-controlling interests in the subsidiaries of the associate or joint venture.

The financial statements of the associates or joint ventures are prepared for the same reporting period as the Company. When necessary, adjustments are made to bring the accounting policies in line with the Company.

After application of the equity method, the Company determines whether it is necessary to recognize an impairment loss on its investment in its associate or joint venture. At each reporting date, the Company determines whether there is evidence that the investment in the associate or joint venture is impaired. If there is such evidence, the Company calculates the amount of impairment as the difference between the recoverable amount of the associate or joint venture and its carrying value, then recognizes the loss in the consolidated statements of income (loss) and comprehensive income (loss).

Upon loss of significant influence over the associate or joint control over the joint venture, the Company measures and recognizes any retained investment at its fair value. Any difference between the carrying amount of the associate or joint venture upon loss of significant influence or joint control and the fair value of the retained investment or proceeds from disposal is recognized in the consolidated statement of income (loss) and comprehensive income (loss).

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

The following table indicates the accounting method and other information for each of Tuckamore's investments in Operating Partnerships categorized as associates or joint ventures as at December 31, 2014. Tuckamore invested in all Operating Partnerships indirectly together with their respective general partners.

Operating Partnership	Initial Investment Date	December 31, 2014 Percentage Ownership	December 31, 2013 Percentage Ownership	January 1, 2013 Percentage Ownership	Accounting Method	Business Description	Principal Place of Business
IC Group LP ("IC Group")	July 2006	80	80	80	Equity method	Provider of on-line promotional and loyalty programs and select insurance products	Manitoba
Titan Supply LP ("Titan")	September 2006	92	92	92	Equity method	Manufacturer and distributor of rigging products and services, and ground engaging tools to the oil and gas, and construction sectors	Alberta
Gusgo Transport LP ("Gusgo")	October 2006	80	80	80	Equity method	Transportation and storage services provider	Ontario

#### Financial instruments

#### (i) Financial assets and financial liabilities

All financial instruments are classified into one of the following five categories; held for trading, held-to-maturity investments, loans and receivables, available-for-sale financial assets and other financial liabilities. The classification depends on the purpose for which the financial instruments were acquired and their characteristics. All financial instruments are included on the consolidated balance sheets and are measured at fair value except for loans and receivables, held-to-maturity investments and other financial liabilities which are measured at amortized cost. Held for trading financial investments are subsequently measured at fair value and all gains and losses are included in net income in the period in which they arise. Financial assets are measured at fair value with changes in fair values recognized in other comprehensive income, except for available-for-sale investments that do not have a quoted market price in an active market and cannot be reliably measured are recorded at cost.

Category	Financial statement caption
Held for trading	Cash and cash equivalents
Held-to-maturity investments	None owned
Loans and receivables	Accounts receivable
Available-for-sale financial assets	None owned
Other financial liabilities	Accounts payable, provisions, senior credit facility, secured and unsecured debentures and finance lease obligations (measured at amortized cost)

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

Transaction and financing costs, including fees paid to advisors, underwriting and arrangement fees paid to lenders and other related costs are deferred and netted against the carrying value of the related debt and amortized to interest expense using the effective interest method. The legal release of a debt obligation from an old lender to a new lender is considered to be a de-recognition of debt and, as such, financing costs related to the pre-existing lender are immediately written off. Financing costs incurred in the process of arranging the debt with a new lender are capitalized against the debt and amortized over the term of the new debt.

The Company assesses at each balance sheet date whether there is any objective evidence of impairment for each financial asset (or a group of financial assets). A financial asset is deemed to be impaired if there is objective evidence of impairment as a result of an event that has occurred after the initial recognition of the asset (an incurred loss event) and that loss event has an impact on the estimated future cash flows of the financial asset that can be reliably estimated. Evidence of impairment may include indications that the debtor(s) is experiencing financial difficulty, which may include default or delinquency in interest or principal payments, the probability that it will enter bankruptcy or other financial reorganization, and where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears payments or economic conditions that correlate with defaults.

#### (ii) Comprehensive income (loss)

Comprehensive income (loss) is the change in shareholders' equity, which results from transactions and events from sources other than Tuckamore's shareholders. Other comprehensive income includes income and expense items that are not recorded in income such as unrealized gains and losses resulting from changes in the fair value of certain financial instruments classified as available-for-sale. During the years ended December 31, 2014 and 2013, there were no transactions recorded in other comprehensive income (loss).

#### (iii) Effective interest method

Deferred financing charges are included in loan balances and are recognized in interest expense over the term of the related loan. Tuckamore uses the effective interest method to recognize deferred financing charges whereby the amount recognized varies over the term of the loan based on principal outstanding.

# d) Inventories

Inventories are measured at the lower of cost and net realizable value. The cost of inventories includes the costs to purchase and other costs incurred in bringing the inventories to their present location. Costs such as storage costs and administrative overheads that do not directly contribute to bringing the inventories to their present location and condition are specifically excluded from the cost of inventories and are expensed in the period incurred. The cost of inventories of items that are not ordinarily interchangeable and goods or services produced and segregated for specific projects are assigned by using

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

specific identification of their individual costs. The weighted average cost formula is used for inventories other than those dealt with by the specific identification of cost formula.

#### e) Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses. Equipment under finance lease is initially recorded at the present value of minimum lease payments at the inception of the lease.

Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, costs directly attributable to bringing the asset to a working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located. Purchased software that is integral to the functionality of the related equipment is capitalized as part of that equipment. Borrowing costs related to the acquisition or construction of qualifying assets are capitalized.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

The assets' residual values, useful lives and methods of depreciation are reviewed at each financial year and adjusted prospectively, if appropriate.

Depreciation is calculated following the method that best reflects usage and annual rates based on the estimated useful lives of the assets as follows:

Asset	Basis	Rate
Equipment under finance lease	Straight-line	Lesser of the term of lease or useful life
Furniture, tools and equipment	Declining balance	14% - 50%
Computer hardware	Declining balance	20% - 100%
Automotive and heavy equipment Structural elements of automotive and heavy equipment	Declining balance Declining balance	15% - 40% 10% - 20%
Buildings	Declining balance	4% and 5%
Leasehold improvements	Straight-line	Shorter of expected useful life or term of the lease

#### f) Impairment of long-lived assets

Assets with definite useful lives, including property, plant and equipment and intangible assets, are amortized over their estimated useful lives. Long-lived assets are assessed for impairment at each balance sheet date, or whenever events or changes in circumstances occur, to assess whether there is an indication that such assets may not be recoverable.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

If the carrying amount of an asset or cash generating unit ("CGU") exceeds its recoverable amount, an impairment charge is recognized for the amount by which the carrying amount exceeds the recoverable amount. The recoverable amount is the higher of an asset's Fair Value Less Costs to Sell ("FVLCS") and its Value in Use ("VIU"). If it is not possible to estimate the recoverable amount of an individual asset, the CGU to which the asset belongs is tested for impairment. The FVLCS excludes any costs with respect to restructuring, employee severance and termination benefits. VIU is determined using the estimated future cash flows generated from use and eventual disposition of an asset or CGU discounted to their present value using a pre-tax discount rate.

Assets to be disposed of are separately presented in the consolidated balance sheets and reported at the lower of the carrying amount or FVLCS and are no longer depreciated. The assets and liabilities of a disposal group classified as held for sale are not presented separately in the appropriate asset and liability sections of the prior period consolidated balance sheet.

An assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, Tuckamore estimates the asset's or CGU's recoverable amount. A previously recognized impairment loss is reversed only if there has been a change in the assumption used to determine the asset's recoverable amount since the last impairment loss was recognized. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined net of depreciation had the impairment loss not been recognized for the asset in prior years. Such reversal is recognized in the consolidated statement of income.

For the purposes of assessing impairment, assets are grouped into Cash Generating Units ("CGUs"). A CGU is the lowest level for which there are separately identifiable cash flows. Tuckamore has a total of 7 CGUs. ClearStream is comprised of 5 CGUs (Conventional Industrial Services, Oil Sands, Fabrication, Wear and Transportation), Quantum Murray and Gemma are a CGU on their own.

#### g) Impairment of goodwill and indefinite life intangible assets

Goodwill is the residual amount that results when the purchase price of an acquired business exceeds the sum of the amounts allocated to the assets acquired, less liabilities assumed, based on their fair values. When Tuckamore enters into a business combination, the acquisition method of accounting is used. After initial recognition goodwill is measured at cost less any accumulated impairment losses.

Goodwill and indefinite life intangible assets are not amortized and are tested for impairment annually, or more frequently, if events or changes in circumstances indicate that the asset might be impaired. For the purposes of impairment testing, goodwill is allocated to the CGU or group of CGUs constituting a consolidated Operating Partner whose acquisition gave rise to the goodwill. Impairment of goodwill is tested at the level where goodwill is monitored for internal management purposes. Therefore, goodwill may be assessed for impairment at the level of either an individual CGU or a group of CGUs. The determination of CGUs and the level at which goodwill is monitored requires judgment by management. Goodwill impairment is determined by assessing whether the carrying value of the CGU or relevant group of CGUs exceeds the recoverable amount. Indefinite life intangible impairment is determined by assessing

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

whether the carrying value of the CGU including allocated goodwill and indefinite life intangible assets exceed the recoverable amount.

The recoverable amount is the higher of a CGU or group of CGUs FVLCS to sell and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pretax discount rate. In determining FVLCS, an appropriate valuation model is used. The FVLCS excludes any costs with respect to restructuring, employee severance and termination benefits. Impairment losses recognized in respect of a CGU or group of CGUs are allocated to the carrying value of goodwill and any excess is allocated to the carrying amount of assets in the CGU or group of CGUs. Impairment losses are recognized in the consolidated statements of income in those expense categories consistent with the function of the impaired assets.

#### h) Intangible assets

Intangible assets acquired individually or as part of a group of other assets are recognized and measured at cost. Intangible assets acquired in a transaction, including those acquired in business combinations, are initially recorded at their fair value. Intangible assets with determinable useful lives, such as customer relationships, management contracts, computer software and sales orders, are amortized over their useful lives and are tested for impairment, as described in note 1(f). Intangible assets having an indefinite life, such as brands, are not amortized but instead are tested for impairment as described in note 1 (g).

Some intangible assets are contained in a physical form, such as a compact disc in the case of computer software. When the software is not an integral part of the related hardware, computer software is treated as an intangible asset.

Intangible assets with determinable lives are amortized using the following methods and rates based on the estimated useful life of the asset as follows:

Asset	Basis	Rate/Term
Customer relationships/management contracts/sales orders	Straight-line	2 – 10 years
Computer software	Declining balance	40%

#### i) Revenue recognition

Revenue is recorded on a net or gross basis depending on whether Tuckamore acts as an agent or principal in the respective transaction.

#### (i) Marketing

Marketing revenue includes revenue generated from marketing campaign projects, teleservice programs and the sale of advertisements. Revenue from marketing campaign projects is recognized using the percentage of completion method where dependable estimates of progress toward completion can be made. The stage of completion is assessed by an analysis of costs

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

incurred to date compared to total costs. Revenue from teleservice programs is recognized as services are performed, generally based on hours incurred.

#### (ii) Industrial Services

Industrial services revenue includes revenue from contracts entered into to provide maintenance and construction services to the energy industry and from contracts to provide demolition and remediation services. Revenue from such contracts is recorded either using (i) the percentage of completion method or (ii) as services are performed and related costs are incurred. The stage of completion is assessed by an analysis of costs incurred to date compared to total costs. When the outcome of a construction contract cannot be estimated reliably, contract revenue is recognized only to the extent of contract costs incurred that are likely to be recoverable. Provisions for estimated losses on all uncompleted contracts are made in the period in which such losses are determined. Revenue for demolition services includes consideration in the form of scrap materials that are recorded as non-monetary transactions measured at fair value using active market prices (note 29). Revenue for the sale of goods with respect to general and modular fabrication and wear projects is recognized when significant risks and rewards of ownership of the goods have passed to the buyer, usually on delivery of the goods. Revenue from the sale of goods is measured at the fair value of the consideration received or receivable.

#### j) Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into Canadian dollars at exchange rates in effect at the consolidated balance sheet dates and non-monetary assets and liabilities are translated at rates of exchange in effect when the assets were acquired or liabilities assumed. Revenue and expenses other than depreciation and amortization are translated at rates in effect at the time of the transactions. Foreign exchange gains and losses are included in income.

# k) Income taxes

Income tax expense or recovery comprises current and deferred taxes. Current tax is the expected tax payable or recoverable on the taxable income for the year and is recognized in the period to which it relates. Amounts included in current tax reflect the income tax expense or recovery relating to the taxable income of Tuckamore and taxable corporations which are subsidiaries of the Operating Partnerships.

Deferred tax is recognized using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognized for the following temporary differences: the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit, and differences relating to investments in subsidiaries and jointly controlled entities to the extent that it is probable that they will not reverse in the foreseeable future. In addition, deferred tax is not recognized for taxable temporary differences arising on the initial recognition of goodwill. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse based on the tax laws that have been enacted

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

or substantively enacted by the reporting date. Deferred tax assets and liabilities are offset if Tuckamore has a legally enforceable right to offset current tax assets/liabilities and if the corresponding deferred tax assets and liabilities relate to the income taxes raised by the same taxation authority on either the same taxable entity or different taxable entities that intend to settle their current tax assets and liabilities either on a net basis or simultaneously.

A deferred tax asset is recognized to the extent it is probable that future taxable profits will be available against which the temporary difference can be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent it is no longer probable that the related tax benefit will be realized.

#### Leases

The classification of a lease arrangement is based on the substance of the arrangement at the inception date. Leases entered into by Tuckamore as the lessee, which transfer substantially all the benefits and risks of ownership to the lessee, are recorded as finance lease obligations and included in property, plant and equipment. All other leases are classified as operating leases under which leasing costs are recorded as expenses in the period in which they are incurred. In instances where there are periods of lease incentives, the benefit is allocated over the term of the lease.

#### m) Stock-based compensation

The fair value of stock options granted which have a graded vesting schedule are recognized on a straight-line basis over the applicable stock option vesting period as stock based compensation expense in the consolidated statement of income and comprehensive income and contributed surplus on the consolidated statement of changes in shareholders' equity. The initial fair value of the options is determined based on the application of the Black-Scholes option valuation model at the date the options were granted. The options granted by Tuckamore are accounted for as equity awards under IFRS 2, Share-based payments.

#### n) Income (loss) per share

The income (loss) per share of Tuckamore is computed by dividing Tuckamore's income (loss) by the weighted average number of shares outstanding during the reporting period. Diluted income (loss) per share is similar to basic income (loss) per share, except that the denominator is increased to account for the impact of the number of additional shares that would have been outstanding if the potentially dilutive shares had been issued and the numerator is adjusted to reflect the stock based compensation using grant date values.

The shares issuable as options are the only potentially dilutive units.

# o) Cash and cash equivalents

Cash and cash equivalents consist of highly liquid investments with remaining maturities, at the date of investment, of three months or less, and cash on deposit with financial institutions, which are unrestricted as to their use.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

#### p) Provisions

A provision is recognized if, as a result of a past event, Tuckamore has a present legal or constructive obligation that can be estimated reliably and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a discount rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognized as interest expense.

# q) Discontinued Operations

A discontinued operation represents an Operating Partnership that has been sold or classified as held for sale. An Operating Partnership is classified as discontinued if its carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable. Actions required to complete the sale should indicate that it is unlikely that significant changes to the sale arrangement will be made or that it will be withdrawn. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification. Assets or disposal groups classified as held for sale are measured at the lower of their carrying amount and FVLCS. Costs to sell are the incremental costs directly attributable to the sale, excluding the finance costs and income tax expense.

In the consolidated statement of income (loss) and comprehensive income (loss) of the reporting periods, and of the comparable period of the previous year, income and expenses from discontinued operations are reported separately from income and expenses from continuing operations, down to the level of profit after taxes. The resulting income or loss (after taxes) is reported separately in the consolidated statements of income (loss) and comprehensive income (loss). In the consolidated balance sheet for the current period, assets and liabilities from discontinued operations are reported separately from the assets and liabilities of continuing operations. Property, plant and equipment and intangible assets are not depreciated or amortized once classified as held for sale.

#### r) Business Combinations

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate fair values of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange for control of the acquiree. Transaction costs directly attributable to the acquisition are expensed. Identifiable assets acquired, liabilities and contingent liabilities assumed in a business combination are measured initially at fair values at the date of acquisition, irrespective of the extent of any non-controlling interest. Where necessary, management engages qualified third-party professionals to assist in the determination of fair values.

Goodwill is initially measured as the excess of the fair value of consideration paid over the fair value of the net identifiable tangible and intangible assets acquired. If the fair value of consideration paid is less than the fair value of the net identifiable tangible and intangible assets acquired, the difference is recognized directly in the income statement as a gain on bargain purchase.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

If Tuckamore holds a non-controlling interest in an investment immediately before obtaining control, the existing ownership is remeasured to fair value as at the date control was obtained, with any gain or loss on remeasurement recognized in income or loss. A change from a non-controlling interest to obtaining control is viewed as a significant change in the nature and economic circumstances of the investment, which results in a change in the classification and measurement of the investment.

#### s) Use of estimates and judgments

The preparation of the consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting periods. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment in future periods to the carrying amount of the asset or liability affected.

Significant estimates and judgments made by management in the preparation of these consolidated financial statements are outlined below.

#### (i) Control / Joint Arrangements

Judgement has been used in determining whether Tuckamore and its investees have control or joint control over joint arrangements in which the Company has more than a fifty-percent ownership interest. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

Each of Tuckamore's joint arrangements has its own management team which is responsible for the day-to-day operation of the joint arrangement. However, key activities include, but are not limited to the following:

- Approval of the joint arrangement's annual budget
- Purchase of capital equipment
- · Entering into material commitments
- Hiring or termination of key individuals
- Sale or disposal of any assets outside of the ordinary course of business

It has been concluded that key activities require the unanimous consent of the parties sharing control, and as such these joint arrangements are accounted for using the equity method of accounting.

In addition to this, judgement has been used in determining whether the relevant parties to the joint arrangement have rights to the net assets of the joint arrangement. It has been concluded

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

that the relevant parties do have rights to the net assets of the joint arrangement and as such, these arrangements are accounted for using the equity method of accounting.

Please refer to note 1(c) for more information.

#### (ii) Business Combinations

The amount of goodwill initially recognized as a result of a business combination and the determination of fair value of the identifiable assets acquired and the liabilities assumed includes the use of management's estimates with respect to assumptions about fair value.

#### (iii) Property, plant and equipment

Measurement of property, plant and equipment involves the use of estimates for determining the expected useful lives of depreciable assets. Management's judgment is also required to determine depreciation methods and an asset's residual value.

#### (iv) Revenue Recognition - Percentage of Completion ("POC")

The Company generates revenue from maintenance and construction services to the energy industry and from contracts to provide demolition and remediation services. This method requires management to make a number of estimates and assumptions surrounding the expected profitability of the contract, the estimated degree of completion based on cost progression and other detailed factors. Although these factors are routinely reviewed as part of the project management process, changes in these estimates or assumptions could lead to changes in revenues recognized in a given period.

#### (v) Determination of Cash Generating Units ("CGUs")

Assets are grouped into CGUs that have been identified as being the smallest identifiable group of assets that generate cash flows that are independent of cash flows of other assets or group of assets. The determination of these CGUs was based on management's judgment with regards to determining the smallest group of assets that includes the asset and generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. If the recoverable amount could not be determined for an individual asset, management identified the lowest aggregation of assets that generate largely independent cash flows.

#### (vi) Income taxes

Income tax liabilities must be estimated for Tuckamore, including an assessment of temporary differences. Any temporary differences will generally result in the recognition of deferred tax assets and liabilities in the consolidated financial statements. Tax interpretations, regulations and legislation are subject to change. As such, income taxes involve estimates regarding the amount and timing of future taxable income. Deferred tax assets are assessed by management at the end of the reporting period to determine the likelihood that they will be realized from future taxable earnings.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

#### (vii) Stock based compensation

Assumptions are used in the underlying calculation of fair values of Tuckamore's stock options. Fair value is determined using the Black-Scholes pricing model, which is based on significant assumptions such as volatility, dividend yield, expected forfeitures and expected term.

#### (viii) Provisions

Judgment and estimates are used in measuring and recognizing provisions and the exposure to contingent liabilities. Judgment and estimates are necessary to determine the likelihood that a pending litigation or other claim will succeed or a liability will arise and to quantify the possible range of the final settlement.

#### (ix) Impairment

There are various estimates used in the annual impairment tests of goodwill and indefinite life intangible assets. Please refer to note 11 for a summary of these estimates and how they were derived. Estimates include, but are not limited to, cash flow projections, growth rates, terminal values and discount rates. Tuckamore's annual impairment tests of goodwill and indefinite life intangibles is performed in the fourth quarter of the fiscal year.

#### t) New accounting standards and interpretations adopted by the Company

#### (i) Investment Entities (Amendments to IFRS 10, IFRS 12 and IAS 27)

These amendments provide an exception to the consolidation requirement for entities that meet the definition of an investment entity under IFRS 10 Consolidated Financial Statements. The exception to consolidation requires investment entities to account for subsidiaries at fair value through profit or loss. These amendments have no impact to the Company, since none of the entities in the Company qualify to be an investment entity under IFRS 10.

#### (ii) Offsetting Financial Assets and Financial Liabilities - Amendments to IAS 32

These amendments clarify the meaning of 'currently has a legally enforceable right to set-off' and the criteria for non-simultaneous settlement mechanisms of clearing houses to qualify for offsetting. These amendments have no impact on the Company's consolidated financial statements.

#### (iii) International Financial Reporting Interpretations Committee 21, Levlies - IFRIC 21

These amendments provide relief from discontinuing hedge accounting when novation of a derivative designated as a hedging instrument meets certain criteria. These amendments have no impact on the Company. IFRIC 21, Levies, is applicable to all levies imposed by governments under legislation, other than outflows that are within the scope of other standards (e.g. IAS 12, Income Taxes) and fines or other penalties for breach of legislation. The interpretation clarifies that an entity recognizes a liability for a levy no earlier than when the activity that triggers payment, as identified by the relevant legislation, occurs. It also clarifies that a levy liability is

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

accrued progressively only if the activity that triggers payment occurs over a period of time, in accordance with the relevant legislation. For a levy that is triggered upon reaching a minimum threshold, no liability is recognized before the specified minimum threshold is reached. The interpretation requires these same principles to be applied in interim financial statements. IFRIC 21 is effective for annual periods beginning on or after January 1, 2014 and is applied retrospectively. The adoption of this new interpretation did not result in any changes to the consolidated financial statements of the Company

# u) New standards and interpretations not yet adopted

A number of new standards, amendments to standards and interpretations were not yet effective as at January 1, 2014 and have not been applied in preparing these annual consolidated financial statements. Tuckamore's intention is to adopt the standards when they become effective.

The following is a brief summary of the new standards:

#### (i) International Financial Reporting Standard 9, Financial Instruments – IFRS 9

IFRS 9, Financial Instruments, as issued in 2014, introduces new requirements for the classification and measurement of financial instruments, a new expected-loss impairment model that will require more timely recognition of expected credit losses and a substantially reformed model for hedge accounting, with enhanced disclosures about risk management activity. IFRS 9 also removes the volatility in profit or loss that was caused by changes in an entity's own credit risk for liabilities elected to be measured at fair value. IFRS 9 is effective for annual periods beginning on or after January 1, 2018. Earlier adoption is permitted. The Company has not yet begun the process of evaluating the impact of this standard on its audited consolidated financial statements.

# (ii) International Financial Reporting Standard 15, Revenue from Contracts with Customers – IFRS 15

IFRS 15, Revenue from Contracts with Customers was issued in May 2014, which will replace IAS 11, Construction Contracts, IAS 18 Revenue Recognition, IFRIC 13, Customer Loyalty Programmes, IFRIC 15, Agreements for the Construction of Real Estate, IFRIC 18, Transfers of Assets from Customers, and Standard Interpretations Committee ("SIC") – 31, Revenue – Barter Transactions Involving Advertising Services. IFRS 15 provides a single, principles-based five-step model that will apply to all contracts with customers with limited exceptions. In addition to the five-step model, the standard specifies how to account for the incremental costs of obtaining a contract and the costs directly related to fulfilling a contract. The incremental costs of obtaining a contract must be recognized as an asset if the entity expects to recover these costs. The standard's requirements will also apply to the recognition and measurement of gains and losses on the sale of some non-financial assets that are not an output of the entity's ordinary activities. IFRS 15 is required for annual periods beginning on or after January 1, 2017. Earlier adoption is permitted. The Company has not yet begun the process of evaluating the impact of this standard on its audited consolidated financial statements.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

#### 2. Discontinued Operations

Tuckamore has concluded on the long-term strategic direction of Quantum Murray. This strategy requires management to focus on the Environmental and Demolition divisions of the business, while developing and executing a plan to exit the Metals business. The Metals division specializes in the salvage and recycling of scrap metals, transforming them into a valuable resource. The division provides integrated services from collection, processing, management, transportation and sales for industrial and commercial markets. It includes residential services for bin rental and waste disposal. The Metals business was generating significant losses and required a significant amount of management time. The Metals division was unable to secure the volumes of scrap and waste required to make the business profitable. The planned disposition of Metals was approved by Tuckamore's board of directors and management began an active program to locate a buyer in the fourth quarter of 2014. By December 31, 2014 Tuckamore was in advanced negotiations to sell the business to a prospective buyer. Management expects that the transaction to close before June 30, 2015. Given the factors identified above, it was concluded the Metals division of Quantum Murray qualified as disposal group that was held for sale and was to be accounted for as a discontinued operation. With the Metals division being classified as discontinued operations, it is no longer presented in the Segment note under Industrial Services and Quantum Murray.

The following table shows the revenue and net income(loss) from discontinued operations for Metals business for the years ended December 31, 2014 and 2013.

	December	December
Thomson Metals - Quantum Murray - Industrial Services	31, 2014	31, 2013
Revenue	26,153	25,323
Expenses	(28,970)	(28,008)
Income before taxes	(2,817)	(2,685)
Impairment loss recognized on the remeasurement to FVLCS	(8,976)	_
,	, , ,	
Income tax expense - deferred	2,382	711
Net loss from discontinued operations	\$ (9,411)	\$ (1,974)
Net loss per share - basic	\$ (0.11)	\$ (0.03)
Net loss per share - diluted	\$ (0.11)	\$ (0.03)

The major classes of assets and liabilities of Thomson Metals classified as held for sale are as follows:

For the period ending,	December 31, 2014
Assets	,
Accounts receivable	1,939
Inventory	1,354
	3,293
Liabilities	
Accounts payable & accrued liabilities	2,290
Capital lease obligation	543
Other liabilities	460
	3,293
Net assets directly associated with the disposal group	-

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

The net cash flows incurred by Thomson Metals are, as follows:

For the period ending,	ecember 1, 2014	December 31, 2013
Operating Investing	122	846
Financing	(429)	(465)
Net cash (outflow) / inflow	(307)	381

Immediately before the classification of Thomson Metals as discontinued operations, the recoverable amount was estimated for current assets and property, plant and equipment and no impairment loss was identified. Following the classification, a write-down of \$8,976 was recognized.

#### 3. Business Combination

On August 1, 2014 ClearStream paid \$500 to acquire the remaining 20% of Nor-tech, increasing its ownership to 100%. The transaction was accounted for under the acquisition method of accounting as a step acquisition which required ClearStream to re-measure its previously held 80% interest. All of the estimated fair values assigned to the assets and liabilities assumed were based on internal estimates. The fair value of ClearStream's previously held 80% interest was equivalent to its book value. As such, no adjustments were required to pre-acquisition book values. The table below provides the details of the assets acquired and liabilities assumed for the 20% interest in Nor-tech.

	 Stream -tech)
Current assets	\$ 646
Property, plant and equipment	170
Goodwill <sup>1</sup>	308
Current liabilities	(160)
Long-term liabilities	(463)
Net assets acquired	501
Less: Advance settled	(285)
Consideration paid, in cash	216
Bank indebtedness/ (cash acquired)	-
Net cash outflow	\$ 216

<sup>&</sup>lt;sup>1</sup> Goodwill is attributable to the fact that ClearStream no longer shares joint control over Nor-tech and as such it represents benefit of full control. This goodwill is not deductible for tax purposes and was subsequently impaired by December 31, 2014. Please refer to the impairment note (note 11) for more details.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

#### 4. Financial instruments

#### a) Tuckamore has classified its financial instruments as follows:

As at	 December 31, 2014		ecember 1, 2013
Financial Assets			
Held for trading, measured at fair value:			
Cash and cash equivalents	\$ 22,714	\$	28,883
Cash and short term investments held in trust	2,950		2,950
Total financial assets, held for trading	\$ 25,664	\$	31,833
Loans and receivables, measured at amortized cost:			
Accounts receivable	\$ 155,281	\$	145,858
Advances to joint venture Operating Partnerships	1,418		1,467
Employee loans	1,059		1,335
Total loans and receivables	\$ 157,758	\$	148,660
Financial liabilities, measured at amortized cost:			
Accounts payable and accrued liabilities	\$ 68,841	\$	65,807
Capital lease obligations	18,256		17,625
Current portion of senior credit facility	67,253		5,481
Senior credit facility	-		84,354
Secured debentures	166,845		159,700
Unsecured debentures	-		24,819
Total financial liabilities	\$ 321,195	\$	357,786

The fair value of loans and receivables and financial liabilities, other than those discussed below, do not differ significantly from their carrying value due to their short-term nature and the fact that any interest on these instruments reflect market rates and are level 3 instruments. The secured debentures, unsecured debentures and senior credit facility at December 31, 2014 had fair values of \$154,200, \$0 and \$67,669, respectively compared to \$147,150, \$5,841 and \$90,637, respectively at December 31, 2013.

Cash in trust represents restricted cash, which is backing letters of credit and cash in trust held on behalf of insurance providers. Letters of credit are predominately used to secure cash management services and as a performance guarantee at certain Operating Partnerships.

Tuckamore determines fair value of its financial instruments based on the following hierarchy:

- Level 1 Where financial instruments are traded in active financial markets, fair value is
  determined by reference to the appropriate quoted unadjusted market price at the reporting
  date. Active markets are those in which transactions occur in significant frequency and volume
  to provide pricing information on an ongoing basis.
- Level 2 If there is no active market, fair value is established using valuation techniques
  including discounted cash flow models. The inputs to these models are taken from observable
  market data, including recent arm's length market transactions, and comparisons to the current

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

fair value of similar instruments; where this is not feasible, inputs such as liquidity risk, credit risk and volatility are used.

 Level 3 – Valuations in this level are those with inputs that are not based on observable market data.

The fair value disclosures for the assets classified as held for trading and the secured and unsecured debentures are categorized as Level 1. The fair value disclosure for the senior credit facility is categorized as Level 3. The cash flows of the senior credit facility are discounted at the current market rates. The discount factor is based on market rates for debt with similar terms and remaining maturities and is based on Tuckamore's credit risk. The Company has no plans to prepay these instruments prior to maturity. The valuation is determined using Level 2 inputs which are observable inputs or inputs which can be corroborated by observable market data for substantially the full term of the liability.

#### b) Net Interest Expense

Tuckamore has recorded net interest expense in relation to the following financial instruments:

For the year ended December 31,	2014			2013
Interest expense on senior credit facility	\$	2,886	\$	3,810
Interest expense on secured debentures		14,098		14,098
Interest expense on finance leases (note 14)		1,108		1,191
Interest expense - other		5		13
Interest expense on unsecured debentures		216		962
Deferred financing costs amortized		535		653
Accretion expense related to secured and unsecured debentures		8,878		12,878
Interest expense	\$	27,726	\$	33,605

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

#### 5. Accounts receivable

Tuckamore establishes an allowance for doubtful accounts that represents its estimate of expected losses with respect to trade receivables. The main components of this allowance are a specific loss component that relates to individually significant exposures, and an overall loss component established based on historical trends and other information. When a receivable balance is considered uncollectible, it is written off against the allowance for accounts receivable.

Accounts receivable comprise the following:

	December 31, 2014	December 31, 2013
Trade receivables	\$ 125,555	\$ 103,706
Allowance for doubtful accounts	(3,875)	(3,508)
Holdback receivable	8,418	9,880
Other	25,183	35,780
Total accounts receivable	\$ 155,281	\$ 145,858

Other receivables primarily consist of unbilled accounts receivable.

Trade receivables are non-interest bearing and generally due on 30-90 day terms. The changes in the allowance during the year were as follows:

Allowance for doubtful accounts, January 1, 2013	\$ 1,643
Increase in allowance during the year	2,322
Receivables written off as uncollectible	(457)
Allowance for doubtful accounts, December 31, 2013	3,508
Increase in allowance during the year	1,630
Receivables written off as uncollectible	(69)
Receivables collected during the year	(751)
Transferred to discontinued operations - Thomson Metals	(443)
Allowance for doubtful accounts, December 31, 2014	\$ 3,875

The aging analysis of trade receivables is as follows:

	Total	Current	30	)-60 days	61-90 days	91	-120 days	>	120 days
December 31, 2014	\$ 125,555	\$ 61,221	\$	30,672	\$ 11,758	\$	4,927	\$	16,977
December 31, 2013	\$ 103,706	\$ 61,809	\$	8,807	\$ 15,931	\$	3,321	\$	13,838

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

# 6. Accounts payable and accrued liabilities

Accounts payable and accrued liabilities comprise the following:

		ecember 1, 2014	ecember 1, 2013	
Trade payables	\$	\$ 32,724		28,957
Accrued liabilities		36,117		34,165
Interest payable on unsecured debentures	- 2		2,685	
Total accounts payable and accrued liabilities	\$	68,841	\$	65,807

#### 7. Inventories

Inventories comprise the following:

	December 31, 2014	December 31, 2013
Raw materials	2,415	1,595
Work-in-progress	14,555	7,392
Finished goods	1,036	1,541
Parts and supplies	4,209	2,193
Total inventories	\$ 22,215	\$ 12,721

Work in progress includes amounts for work performed in excess of amounts billed for contracts accounted for using the percentage of completion method.

Included in cost of revenue is the cost of inventories of \$36,477 (2013 - \$48,068)

As at December 31, 2014, the inventory of consolidated entities and joint ventures with a carrying amount of \$17,507 and \$11,531, respectively, were subject to a general security agreement under the senior credit facility (December 31, 2013 - \$12,721 and \$11,884).

#### 8. Other assets

	 December 31, 2014		cember 1, 2013
Advances to Operating Partnerships	\$ 1,418	\$	1,467
Other	1,324		1,899
Total other assets	2,742		3,366
Less: Current portion	2,109		2,733
Other assets - long-term	\$ 633	\$	633

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

# 9. Property, plant and equipment

		Equipment under nce lease		Furniture, tools and quipment	omputer ardware	a	utomotive and heavy equipment	and and	im	Leasehold	Total
	IIIIa	iice lease	е	quipment	 iaiuwaie		quipment	Juliulings	1111	pioveilleilis	Total
Cost											
Balance at January 1, 2013	\$	33,566	\$	12,771	\$ 4,098	\$	67,846	\$ 6,245	\$	7,414	\$ 131,940
Additions		7,412		972	504		2,085	36		4,510	15,519
Disposals		(1,560)		(580)	(487)		(6,866)	(756)		(297)	(10,546)
Reclassification		(7,139)		77	-		7,062	291		(291)	-
Balance at December 31, 2013	\$	32,279	\$	13,240	\$ 4,115	\$	70,127	\$ 5,816	\$	11,336	\$ 136,913
Additions		7,943		1,668	469		3,369	166		1,437	15,052
Disposals		(215)		(1)	(56)		(3,947)	(11)		-	(4,230)
Acquistions through business combinations		-		-	-		681	-		-	681
Assets related to discontinued operations or											
assets held for sale		(3,717)		(59)	(315)		(15,515)	(24)		(857)	(20,487)
Reclassification		(1,614)		(94)	-		1,734	5		(31)	-
Balance as December 31, 2014	\$	34,676	\$	14,754	\$ 4,213	\$	56,449	\$ 5,952	\$	11,885	\$ 127,929
Depreciation											
Balance at January 1, 2013	\$	(11,771)	\$	(5,542)	\$ (3,229)	\$	(40,583)	\$ (1,882)	\$	(5,116)	\$ (68,123)
Depreciation for the year		(6,314)		(1,127)	(423)		(4,554)	(171)		(1,065)	(13,654)
Depreciation for assets related to discontinued											
operations or assets held for sale		1,062		(8)	(33)		(2,565)	(1)		(9)	(1,554)
Disposals		1,853		63	483		6,198	259		250	9,106
Reclassification		3,276		381	-		(3,657)	136		(136)	-
Balance at December 31, 2013	\$	(11,894)	\$	(6,233)	\$ (3,202)	\$	(45,161)	\$ (1,659)	\$	(6,076)	\$ (74,225)
Depreciation for the year		(4,047)		(1,819)	(439)		(6,335)	(182)		(1,110)	(13,932)
Disposals		46		-	56		3,309	1		-	3,412
Acquisitions through business combinations		-		-	-		(102)	-		-	(102)
Sold through dispositions of businesses		1,456		46	269		9,746	24		831	12,372
Reclassification		273		-	-		(273)	-		-	-
Other		-		700	-		-	-		-	700
Balance at December 31, 2014	\$	(14,166)	\$	(7,306)	\$ (3,316)	\$	(38,816)	\$ (1,816)	\$	(6,355)	\$ (71,775)
Net book value											
At December 31, 2013	\$	20,385	\$	7,007	\$ 913	\$	24,966	\$ 4,157	\$	5,260	\$ 62,688
At December 31, 2014	\$	20,510	\$	7,448	\$ 897	\$	17,633	\$ 4,136	\$	5,530	\$ 56,154

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

#### a) Collateral:

As at December 31, 2014, the property, plant and equipment of consolidated entities and joint ventures with a carrying amount of \$35,644 and \$2,107, respectively, are subject to a general security agreement under the senior credit facility (December 31, 2013 - \$42,303 and \$1,465).

# b) Capital commitments:

As at December 31, 2014, Tuckamore had \$322 in capital commitments for the acquisition of new equipment (December 31, 2013 – \$nil).

# 10. Goodwill and intangible assets

	Goodwill	re	Customer lationships	(	Computer software	Brands	Sales Orders	М	anagement Contracts	Intangible Total
Cost										
Balance at December 31, 2013	\$ 91,723	\$	131,738	\$	2,684	\$ 16,474	\$ 2,444	\$	2,000	\$ 155,340
Additions	308		-		408	-	-		-	408
Balance at December 31, 2014	\$ 92,031	\$	131,738	\$	3,092	\$ 16,474	\$ 2,444	\$	2,000	\$ 155,748
Amortization and impairments										
Balance at December 31, 2013	\$ (30,595)	\$	(91,217)	\$	(1,893)	\$ (8,390)	\$ (2,444)	\$	(1,500)	\$ (105,444)
Amortization for the year	-		(5,937)		(361)	-	-		(500)	(6,798)
Impairment (Note 11)	(308)		-		-	(5,000)	-		-	(5,000)
Balance at December 31, 2014	\$ (30,903)	\$	(97,154)	\$	(2,254)	\$ (13,390)	\$ (2,444)	\$	(2,000)	\$ (117,242)
Net book value										
At December 31, 2013	\$ 61,128	\$	40,521	\$	791	\$ 8,084	\$ -	\$	500	\$ 49,896
At December 31, 2014	\$ 61,128	\$	34,584	\$	838	\$ 3,084	\$ -	\$	-	\$ 38,506

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

# 11. Impairment testing of goodwill and intangible assets with indefinite lives

Tuckamore performed its annual test for the potential impairment of goodwill and intangible assets with an indefinite life in the fourth quarter of 2014. This test was performed in accordance with the policy described in note 1 and also took into consideration the Company's market capitalization compared to its book value. The difference between Tuckamore's market capitalization and book value is primarily due to a high leverage ratio and the relative size of the Company. Given the factors identified above, the market capitalization deficiency was not considered to be an indicator of impairment.

Tuckamore has seven CGUs, three of which include goodwill and/or intangible assets with an indefinite life. The carrying value of goodwill by Operating Partner and indefinite life intangible assets by significant CGUs are identified separately in the table below.

Operating Partner	 definite life angibles	Goodwill
ClearStream		
Wear	\$ 1,574	
Oilsands	1,178	
Total ClearStream	\$ 2,752	\$ 61,128
Quantum Murray	332	
Total	\$ 3,084	\$ 61,128

The valuation techniques, significant assumptions and sensitivities applied in the goodwill and indefinite life intangible asset impairment test are described below:

#### Valuation technique

The recoverable value is based on the higher of VIU using the income approach or the FVLCS using the market approach. The income approach is predicated upon the value of the future cash flows that a business will generate. The discounted cash flow ("DCF") method was used, which involves projecting cash flows and converting them into a present value equivalent through discounting. The discounting process uses a rate of return that is commensurate with the risk associated with the business or asset and the time value of money. This approach requires assumptions about earnings before taxes, interest, depreciation and amortization ("EBITDA"), capital expenditures, growth rates, working capital and discount rates.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

#### Projected EBITDA, Capital Expenditures and Change in Working Capital

Projected EBITDA, net of capital expenditures and adjustments for change in working capital are used by the Company to determine anticipated future cash flows. Projected EBITDA and capital expenditures are based on the Company's internal budget for the following year and take into consideration past experience, economic trends and market/industry trends at the time at which the budget is developed. The budget is developed during the fourth quarter and approved by senior management. The anticipated future cash flows are updated to reflect any subsequent changes in demand for products and services.

#### Growth rate and terminal value

The Company used projected EBITDA and capital expenditures for five years and applied a perpetual long-term growth rate of 2% thereafter. The perpetual growth rates are management's estimate of long-term inflation and productivity growth in the industry and geographic locations in which it operates. In arriving at its forecasts, Tuckamore considered past experience, economic trends such as Gross Domestic Product growth and inflation as well as industry and market trends.

#### **Discount rate**

Tuckamore assumed a pre-tax discount rate of 16%-18% in order to calculate the present value of projected future cash flows. The discount rate represented a weighted average cost of capital ("WACC") for comparable companies operating in similar industries based on publicly available information. The WACC is an estimate of the overall required rate of return on an investment for both debt and equity owners and serves as the basis for developing an appropriate discount rate.

During the year ended December 31, 2014, \$5,000 of brand at Quantum Murray was impaired as a result of a general reduction in business volumes from when the remainder of the business was purchased by the Company. The recoverable amount of Quantum Murray approximates its carrying value. In this particular instance, the FVLCS method was used to determine recoverable value.

During the year ended December 31, 2014, \$308 of goodwill related to a subsidiary of ClearStream was impaired (refer to note 3). Goodwill was created as a result of ClearStream's acquisition of the remaining 20% of the subsidiary (Nor-tech) that the company did not previously own. Although management paid a premium to gain full control of the Nor-tech, the company had accumulated losses by the end of the year and management was in the process of restructuring the business. As such, the goodwill created on the acquisition was subsequently impaired. The recoverable amount of Nor-tech approximates its carrying value.

During the year ended December 31, 2013, \$2,712 of goodwill and \$3,001 of brand at Gemma was impaired as a result of the continued decline in volumes from a significant customer. All of Gemma's goodwill and indefinite life intangibles have been written down. The recoverable amount of Gemma approximates its carrying value.

Management has considered reasonably possible changes in assumptions for the discounted cash flows. In all of these scenarios, with the exception of those discussed above, the recoverable amount was greater than the carrying value, providing evidence that there is no further impairment.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

# 12. Construction contracts

The total income and expense recognized from construction contracts in progress for Quantum Murray at year end were as follows:

For the year ended December 31,	2014	2013
Costs incurred for the year	\$ 49,724	\$ 54,916
Recognized profits (losses)	9,573	7,812
Contract revenue for the year	\$ 59,297	\$ 62,728
Progress billings	(53,937)	(61,723)
Gross costs in excess of billings	\$ 5,360	\$ 1,005

The following are additional details for all construction contracts:

For the year ended December 31,	2014	2013
Aggregate amounts of costs incurred and recognized profits (less losses to date)	\$ 128,856	\$ 117,526
Holdbacks receivable	8,418	9,880
Billings in advance	4,283	482
	.,	

For the year ended December 31,	2014	2013
Aggregate gross costs in excess of billings (WIP)	\$ 14,555 \$	7,392
Aggregate gross billings in excess of costs (deferred revenue)	(4,283)	(482)
Aggregate net costs in excess of billings	\$ 10,272 \$	6,910

The aggregate amounts of costs incurred and recognized in profits (less losses to date) include amounts from projects which were completed and in progress as at December 31, 2014 and December 31, 2013, respectively.

Holdbacks receivable are recorded in accounts receivable on the consolidated balance sheets. Billings in advance are recorded in deferred revenue on the consolidated balance sheets.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

# 13. Senior credit facility and debentures

# a) Senior credit facility

On March 9, 2012 Tuckamore completed an assignment (the "Assignment") to Bank of Montreal ("BMO") of its senior credit facility from Marret. In connection with the Assignment, BMO received an assignment of all of the rights and obligations of the Marret Lenders under the Senior Credit Facility. Tuckamore also entered into a third amended and restated credit agreement, providing improved borrowing terms to the Tuckamore group of companies (the "Amended Senior Credit Facility") and appointing BMO as agent. The maturity date of the senior credit facility is March 9, 2015. The Senior Credit Facility had an interest rate of prime plus 1.5%, and contained customary covenants which included interest coverage ratio, priority senior debt ratio and minimum EBITDA amount.

Effective November 13, 2012 Tuckamore reached an agreement to amend the financial covenants related to the Amended Senior Credit facility. The amended covenants include the interest coverage ratio, priority senior debt ratio and the minimum EBITDA amount. The amended covenants were in effect for three quarters commencing the quarter ended September 30, 2012. As part of the amendment, the interest rate on the Amended Senior Credit Facility was adjusted to prime plus 1.625%. The total cost of the amendment was 0.125% or \$113.

On September 25, 2013 Tuckamore reached an agreement to amend the financial covenants ("the Second Amendment") related to the Senior Credit facility. The amended covenants include the interest coverage ratio, priority senior debt ratio and the minimum EBITDA amount, and are in effect for all quarters, commencing with the quarter ended September 30, 2013 through to December 2014. As part of the Second Amendment, the interest rate on the Senior Credit Facility was adjusted to prime plus 1.75%. This rate can be reduced when certain leverage ratios are achieved. The total cost of the amendment was 0.225% or \$204.

Tuckamore is obligated to repay a portion of the Senior Credit Facility prior to the maturity date of the senior credit facility based on proceeds from specified dispositions, proceeds from the issuance of equity instruments or based on excess operating cash flows as defined. In March 2014, Tuckamore repaid \$5,481 representing 75% of excess cash flow for the fourth quarter of 2013. On August 1, 2014 Tuckamore issued 16,666,667 shares to Orange Capital Master I, Ltd. ("Orange Capital") for \$0.80 per share (the "Private Placement"). Tuckamore received gross proceeds of \$13,333 of which net proceeds of \$12,500 were used to reduce outstanding senior indebtedness under the Senior Credit Agreement. In conjunction with the Private Placement and repayment of debt from net proceeds, the Company obtained approval from the lenders under its Senior Secured Credit Facilities to extend the maturity date of the Senior Credit Facility from March 9, 2015 to December 31, 2015. The total cost of the amendment was 0.175% or \$149.

During the year ended December 31, 2014 options were exercised by management, resulting in the issuance of 13,150,000 common shares. Proceeds of \$4,986, from all options exercised during the year, were used to reduce outstanding senior indebtedness under the Company's Senior Credit Agreement.

At December 31, 2014 Tuckamore was in compliance with its financial covenants. The improved financial ratios at the end of the second quarter resulted in a reduction of a half percent on the Senior Credit

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

Facility. There is a risk that the Company may not meet certain debt covenants in the future and without an amendment from its senior lenders, the senior credit facility and debentures would be due on demand and classified as current.

Advances outstanding under the Amended Senior Credit Facility at December 31, 2014 total \$67,669 with \$60,000 of this amount as a revolving facility and the balance as a term facility. The full amount of the revolving facility was drawn at December 31, 2014.

Senior credit facility at January 1, 2013	\$ 90,755
Repayments	(118)
Senior credit facility at December 31, 2013	\$ 90,637
Repayments	(22,968)
Senior credit facility at December 31, 2014	\$ 67,669
Deferred financing costs at January 1, 2013	\$ (1,455)
Amortization of deferred financing costs	653
Deferred financing costs at December 31, 2013	\$ (802)
Additional deferred financing costs incurred on the senior credit facility	(149)
Amortization of deferred financing costs	535
Deferred financing costs at December 31, 2014	\$ (416)
Net balance of senior credit facility at December 31, 2014	\$ 67,253
Less: Current portion of senior credit facility at December 31, 2014	\$ (67,253)
Long-term portion of senior credit facility	\$ -

#### b) Secured and unsecured debentures

On February 28, 2011, Tuckamore issued a management information circular to debenture holders which provided details of the proposed exchange of the existing convertible debentures (the "Exchange"). Under the proposed Exchange, the existing Debentures were to be mandatorily exchanged for second lien notes (the "Secured Debentures") and the unpaid accrued interest on the Debentures were to be exchanged for unsecured subordinated notes (the "Unsecured Debentures"). On March 18, 2011, the serial meetings of the debenture holders were held and at each meeting the debenture holders voted in favour of the Exchange transaction. As a result, the Secured Debentures and the Unsecured Debentures (the "New Debentures") were issued on March 23, 2011 pursuant to a new indenture agreement.

On March 24, 2014, pursuant to a mandatory conversion upon maturity, the Company satisfied the total principal owing under the Unsecured Debentures in the amount of \$26,552. The principal was settled by the issuance of 8,493,143 common shares of the Company. The impact of settling the Unsecured Debentures for common shares of the Company resulted in a future tax recovery of \$3,000. Interest accrued on the principal amount of the Unsecured Debentures at a non-compounding rate of 3.624% per annum, and was paid in cash in the amount of \$2,887 on March 23, 2014.

The aggregate principal amount of the Secured Debentures is \$176,228 which satisfied the principal amount of the Debentures and principal amount and interest outstanding on the Subordinated Revolving

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

Credit Facility on March 23, 2011. The maturity date of the Secured Debentures is March 23, 2016 (the "Secured Debenture Maturity Date"). The interest rate is 8% per annum, payable semi-annually in arrears on June 30 and December 31 in each year until the Secured Debenture Maturity Date.

Tuckamore has the option to repurchase any or all of the Secured Debentures outstanding at any time and Tuckamore also has the right to redeem in cash any or all Secured Debentures outstanding at any time in its sole discretion without bonus or penalty, provided all accrued interest is paid at redemption, assuming Tuckamore has cash available and subject to any restrictions in the senior credit facility.

Tuckamore is also obligated to redeem a portion of the Secured Debentures prior to the Secured Debenture Maturity Date in certain circumstances based on proceeds from specified dispositions, proceeds from the issuance of equity instruments or based on excess operating cash flow as defined. The Secured Debentures have a security interest in substantially all of Tuckamore's assets which is subordinated to similar security interests granted in connection with the Senior Credit Facility or certain debt incurred in the future by Tuckamore's subsidiaries. The Secured Debentures were listed on the Toronto Stock Exchange ("TSX") on the date of closing of March 23, 2011.

	D	Secured ebentures		
Issue date	Mar	ch 23, 2011		
Principal amount	\$	176,228		
Interest rate		8.0%		
Carrying value at December 31, 2014	\$	166,845		
Accretion expense recorded in 2014	\$	7,145		
Accretion expense recorded in 2013	\$	6,840		
Maturity date	Mar	March 23, 2016		

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

# 14. Obligations under finance leases

Finance lease obligations relate to vehicles and heavy equipment. Tuckamore's future minimum payments are as follows:

	 cember 1, 2014	 cember ., 2013
2014	\$ -	\$ 6,940
2015	7,405	5,454
2016	6,152	4,177
2017	4,191	2,230
2018	2,053	965
2019	488	-
Total minimum lease payments	20,289	19,766
Less amount representing interest (at rates ranging from 1% to 16%)	2,033	2,141
Present value of net minimum finance lease payments	18,256	17,625
Less current portion of obligations under finance leases	6,457	6,041
Long-term portion of obligation under finance leases	\$ 11,799	\$ 11,584

Interest of \$1,108 for the year ended December 31, 2014 (2013 - \$1,191) relating to finance lease obligations has been included in interest expense.

# 15. Commitments and other contingencies

(a) Tuckamore is committed to payments under operating leases for equipment, office premises and land through 2029 in the total of approximately \$78,781. Operating lease payments are based on contracts currently in place. Changes to these contracts may result in changes to future commitments. The minimum annual payments exclusive of operating costs under these lease arrangements are as follows:

	 cember , 2014	 cember 2013
2014	\$ -	\$ 13,790
2015	15,429	11,553
2016	13,477	9,793
2017	11,407	8,036
2018	8,263	5,471
2019	5,190	3,276
Thereafter	25,015	25,919
Total commitments under operating leases	\$ 78,781	\$ 77,838
Last year of commitment	2029	2029

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

Tuckamore's contractual obligations for the years 2015 to 2019 and thereafter are as follows:

	2015	2016	2017	2018	2019	Thereafter	Total
Accounts payable and accrued liabilities	\$ 68,841	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68,841
Income tax payable	2,050	-	-	-	-	-	2,050
Senior credit facility	67,669	-	-	-	-	-	67,669
Secured debentures	-	176,228	-	-	-	-	176,228
Capital lease obligations	7,405	6,152	4,191	2,053	488	-	20,289
Operating leases	15,429	13,477	11,407	8,263	5,190	25,015	78,781
${\bf Contractual\ undiscounted\ interest\ payments}^1$	16,462	3,525	-	-	-	-	19,987
Total Contractual Obligations	\$ 177,856	\$199,382	\$15,598	\$10,316	\$ 5,678	\$25,015	\$433,845

Contractual undiscounted interest payments are calculated using fixed interest rates on the Senior Credit Facility and Secured Debentures. These calculations are made using the assumption that the debt balances as at December 31, 2014 will not change until they are fully repaid at maturity (refer to note 13).

- (b) The various acquisition agreements provide that elections may be made under the Income Tax Act (Canada) to transfer the assets of the predecessor businesses to the various respective limited partnerships on a tax deferred basis. Accordingly, the tax cost to the Operating Partnership of the assets transferred where such elections are made may be less than the fair market value of such assets and, as such, some of the Operating Partnerships may realize a taxable gain on a future disposition of the assets. Certain acquisitions involved various corporate structuring steps to complete the transactions in a tax effective manner. These transactions involved interpretations of the Income Tax Act (Canada) that could if interpreted differently result in additional tax liabilities.
- (c) Tuckamore and its Operating Partnerships are subject to material claims and litigation proceedings arising in the normal course of operations. These contingencies are provided for when they are likely to occur and can be reasonably estimated.

A statement of claim has been filed by a former employee of Tuckamore alleging breach of contract, wrongful dismissal, defamation and intentional interference with economic relations. The claim is for an amount of \$6,500. The claim is being defended and management is of the opinion that the claim is without merit. The Company has also made a counterclaim.

A statement of claim has been filed by a seller of a minority position in a subsidiary of Tuckamore in connection with the calculation of income as related to a promissory note forming part of the transaction. The claim is being defended and management feels it is without merit. The Company has made a counterclaim.

(d) In March 2015, the Company was advised by Brompton Corp. ("Brompton") that Brompton has received notices of reassessment from the Canada Revenue Agency (the "CRA") in which the CRA has denied the deduction to Brompton of certain non-capital losses and other tax attributes in computing Brompton's income for the 2010 to 2014 taxation years. Tuckamore has been notified by Brompton that, in view of its interest in mitigating any potential penalties or interest amounts associated with these taxes, Brompton proposes to pay some or all of the taxes assessed while continuing to challenge these assessments, and that Brompton is seeking indemnification in the amount of \$4,044 from Tuckamore Holdings LP, representing approximately 40% of its taxes, losses or costs, pursuant to certain agreements entered into by Tuckamore Holdings LP prior to the sale of its interest in Brompton.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

Tuckamore previously announced, in September 2014, that it had been notified by Brompton that in the event that Brompton is subject to taxes assessed by CRA or incurs losses or costs associated with the CRA's review, it would be seeking indemnification for approximately 40% of these taxes, losses or costs pursuant to agreements entered into by Tuckamore Holdings LP. Tuckamore Holdings LP, a wholly-owned subsidiary of Tuckamore, previously held approximately 40% of the outstanding shares of Brompton. Tuckamore Holdings LP sold its interest in Brompton in September 2011.

Tuckamore continues to monitor the situation involving Brompton, including its alternatives in respect of Brompton's claim for indemnification. The Company intends to follow and participate in the conduct of any negotiations, objections, appeals or other tax-related proceedings relating to the periods during which it was, indirectly, a shareholder of Brompton and to exercise all rights and remedies that it may have in respect of such claims by Brompton against Tuckamore Holdings LP for indemnification. The Company has not provided for any amount with respect to this matter in its consolidated audited financial statements for the year ending December 31, 2014.

(e) Tuckamore has \$2,950 of letters of credit outstanding as at December 31, 2014. The letters of credit are predominantly used to secure cash management services and as a performance guarantee in certain Operating Partnerships. The letters of credit are cash collateralized and the cash balance is included in cash and short-term investments held in trust.

#### 16. Revenue

The following are amounts for each significant category of revenue recognized during the years ended December 31, 2014 and December 31, 2013:

For the year ended December 31,	2014	2013 Restated (Note 2)
Rendering of services	\$ 551,732	\$ 541,956
Sales of goods	151,370	105,832
Total revenue	\$ 703,102	\$ 647,788

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

# 17. Selling, General & Administrative Expenses

For the year ended	December 31, 2014	I	December 31, 2013
			Restated (Note 2)
Salaries & Benefits	\$ 56,574	\$	62,130
Occupancy Costs	17,160		13,089
Consulting	3,336		2,186
Travel	4,718		4,102
Repairs & Maintenance	2,229		1,986
Office Expenses	4,435		4,047
Audit & Accounting	1,445		1,556
Other	8,250		8,594
	\$ 98,147	\$	97,690

#### 18. Income taxes

The reconciliation of statutory income tax rates to Tuckamore's effective tax rate is as follows:

For the year ended December 31,	2014	2013
Income tax recovery at statutory rates	\$ 3,272 \$	5,355
Permanent differences	(1,684)	(2,158)
Recovery on the settlement of Unsecured Debentures	3,000	-
Other	161	(369)
Income tax recovery	\$ 4,749 \$	2,828

The major components of income tax recovery are as follows:

For the year ended December 31,	2014	2013
Current income tax expense:		
Based on taxable income of the current year	\$ (2,050)	\$ (3)
Deferred income tax recovery:		
Origination and reversal of temporary differences	3,799	2,831
Deferred tax due to settlement of Unsecured Debentures	3,000	-
Deferred tax due to changes in tax rates	-	
Income tax recovery recorded	\$ 4,749	\$ 2,828

The tax effects of temporary differences that give rise to deferred income tax assets (liabilities) are as follows:

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

December 31	2014	2013
Deferred income tax assets (liabilities):		
Fixed assets	\$ (1,578)	\$ (3,733)
Intangible assets	3,455	206
Debentures	(2,486)	(4,839)
Net operating losses	-	3,377
Deferred tax asset related to		
discontinued operations and assets	2,382	-
held for sale (note 2)		
Other	(1,242)	(661)
Total deferred income tax asset (liability)	\$ 531	\$ (5,650)

Tuckamore has approximately \$108,299 of capital losses that have not been recognized in the consolidated financial statements as at December 31, 2012 (2012 - \$131,851). There is no expiry of capital losses.

#### 19. Loss per share

The shares issuable under the stock options are the only potentially dilutive shares.

The following table sets forth the adjustments to the numerator and denominator for fully diluted income (loss) per share:

For the year ended December 31,	2014	2013
		Restated
		(Note 2)
Numerator:		
Net income (loss) from continuing operations	\$ (7,836) \$	(14,696)
Net loss from discontinued operations	(9,411)	(2,685)
Net loss	\$ (17,247) \$	(17,381)
Denominator:		
Weighted average number of shares outstanding (basic)	90,526	71,631
Effect of stock options <sup>1</sup>	-	
Weighted average number of shares outstanding	90,526	71,631

<sup>&</sup>lt;sup>1</sup>The effect of stock options for the year ended December 31, 2014 and 2013 was anti-dilutive.

The authorized share capital of the Company consists of: (i) an unlimited number of shares and (ii) preferred shares issuable in series to be limited in number of an amount equal to not more than one half of the limited and outstanding shares at the time of issuance of such preferred share. As at December 31, 2014, there were 109,941,241 shares issued and outstanding and no preferred shares issued and outstanding.

# 20. Transaction Costs

During 2014, the Company incurred transaction costs of \$9,057. The costs were incurred on legal fees, financial advisory fees, proxy solicitation fees, public relation fees, and expense reimbursements related to both a proposed, but unsuccessful, acquisition of all the shares of the Company and to the Company's response to certain activities undertaken by a minority group of dissident shareholders.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

#### 21. Stock-based compensation

On November 30, 2009 the shareholders of Tuckamore approved an Incentive Option Plan ("IOP"). Pursuant to the IOP, 7,100,590 shares were listed and reserved for issuance upon the exercise of the stock options granted. During 2014, 6,200,000 options were exercised under the IOP. On March 25, 2011, the IOP was amended to permit the adoption of a new Management Incentive Plan ("MIP"). Pursuant to the MIP, 7,150,000 shares were listed and reserved for issuance upon the exercise of stock options. During 2014, 6,950,000 options were exercised under the MIP. The term and conditions of the grants are as follows:

Plan	Grant date	Number of options	Exercise price	Vesting dates	Contractual life of options
IOP	January 13, 2010	7,000,000	\$0.403	2010 to 2013	5 years
	March 25, 2011	50,000	\$0.358	50% vest on March 25, 2012 50% vest on March 25, 2013	5 years
MIP	March 25, 2011	7,150,000	\$0.358	50% vest on March 25, 2012 50% vest on March 25, 2013	5 years
Total	options granted	14,200,000			

The number and weighted average exercise prices of share options are as follows:

	IC	)P	M	[P	
•	Weighted		Weighted	,	
	average		average		
	exercise	Number of	exercise	Number of	
	price	options	price	options	Total
Outstanding at January 1, 2012	\$0.403	7,000,000	-	-	7,000,000
Granted during the year	\$0.358	50,000	\$0.358	7,150,000	7,200,000
Outstanding at December 31, 2012		7,050,000		7,150,000	14,200,000
Exercisable at December 31, 2012		6,841,800		3,575,000	10,416,800
Outstanding at December 31, 2012		7,050,000		7,150,000	14,200,000
Forfeited during 2013		(850,000)		(50,000)	(900,000)
Outstanding at December 31, 2013		6,200,000		7,100,000	13,300,000
Exercised during 2014		(6,200,000)		(6,950,000)	(13,150,000)
Exercisable at December 31, 2014		-		150,000	150,000

The options outstanding at December 31, 2014 have an exercise price of \$0.358 and a weighted average remaining contractual life of 1 year.

Tuckamore estimates stock-based compensation expense at the grant date based on the fair value of the options as calculated by the Black-Scholes fair value option pricing model. This fair value model requires various judgmental assumptions including volatility and expected life of the options. The resulting fair value is charged to compensation expense over the vesting period of the options. No new stock options were granted during the years ended December 31, 2013 and December 31, 2014.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

Year ended December 31, 2014	IOP	MIP	Total
Contributed surplus related to stock based compensation as at December 31, 2014	\$ -	\$ 67	\$ 67
Year ended December 31, 2013	IOP	MIP	Total
2013 Stock based compensation expense using grant date for fair value	\$ 6	\$ 164	\$ 170
Contributed surplus related to stock based compensation as at			
			5,903

#### 22. Related party disclosures

#### a) Advances to Operating Partnerships

The consolidated financial statements include Tuckamore and the subsidiaries listed in note 1. Tuckamore regularly provides advances to the Operating Partnerships to fund working capital needs. The advances bear interest at prime plus 1%, are unsecured and are due on demand. Advances are included in other current assets. The following table reflects the advances to the other joint venture partners of the Operating Partnerships:

	 	December 31, 2013
Net advances to joint venture Operating Partners	\$ 1,418	\$ 1,467

#### b) Employee loans

Employee loans were made to certain management and employees. In accordance with the terms and conditions, the loans bear interest at prime, were used to purchase shares of Tuckamore and are collateralized by shares and in certain cases personal guarantees. The loan balance is disclosed in the table below.

	 	_	ecember 31, 2013
Loans to current and former employees	\$ 1,059	\$	1,335

# c) Other related party transactions

Income from equity investments includes \$836 of rent expense paid to a company owned by the minority shareholder of Gusgo for the year ended December 31, 2014 (2013 - \$620). These transactions occurred in the normal course of business and are recorded at the exchange amount, which is the amount of consideration established and agreed to between the parties. Tuckamore shares space and services with a business that employs two of its directors and paid \$235 for the year ended December 31, 2013 (2013-\$151) for such services. Interest charged to joint venture Operating Partnerships on advances was \$119 (2013 - \$162). Two operating leases for property, with annual rents of \$312 and \$400 are with a landlord in which certain executives of Tuckamore hold an indirect minority interest (2013 -\$312 and \$300).

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

# d) Compensation for Key Management Personnel

Tuckamore's key management personnel includes the Directors, CEO, CFO, Vice Presidents and other senior management at Tuckamore and the CEO, CFO and Vice Presidents at the Operating Partnerships. The remuneration for these key management personnel during the years ended December 31, 2014 and December 31, 2013 are as follows:

For the year ended December 31,	2014	2013
Short-term employment benefits	\$ 11,883	\$ 10,872
Post-employment benefits	91	-
Termination benefits	550	863
Share based payment	-	170
Total compensation	\$ 12,524	\$ 11,905

#### 23. Deferred revenue

Balance at January 1, 2013	\$ 2,705
Deferred during the year	2,937
Realized in income during the year	(2,594)
Balance at December 31, 2013	\$ 3,048
Deferred during the year	7,433
Realized in income during the year	(5,118)
Balance at December 31, 2014	\$ 5,363

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

# 24. Financial risk management

Tuckamore has exposure to credit risk, customer concentration risk, liquidity risk and market risk. Tuckamore's Board of Directors has overall responsibility for the establishment and oversight of Tuckamore's risk management framework.

# (a) Credit risk

Credit risk is the risk of financial loss to Tuckamore if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from Tuckamore's accounts receivable. The carrying amount of financial assets represents the maximum credit exposure.

Cash and short term deposits are held at Schedule A Banks.

Tuckamore has a credit policy under which each new customer is analyzed individually for creditworthiness before standard payment terms and conditions are offered. Tuckamore's exposure to credit risk with its customers is influenced mainly by the individual characteristics of each customer. When available, Tuckamore reviews credit bureau ratings, bank accounts and financial information for each new customer. A majority of Tuckamore's customers are located in Canada and represent various industries. ClearStream's customers are primarily multinational oil and gas and construction companies, all of which have strong creditworthiness.

#### (b) Customer concentration risk

Revenues of ClearStream are concentrated, with its top three customers representing 40.6% of consolidated revenue for Tuckamore (2013 – 41.4%). More specifically, ClearStream's largest customer accounted for 26.8% or \$188,769 of Tuckamore's consolidated revenue for the year ended December 31, 2014 (2013 – 28.2% or \$182,968).

Revenues from the top three ClearStream customers represent 51.1% of ClearStream's total revenues for the year ended December 31, 2014 and 40.2% of the accounts receivable balance as at December 31, 2014 is due from these customers (2013 – 53.4% of revenues and 31.1% of accounts receivable).

Revenues from the top three Quantum Murray customers represent 16.4% of Quantum Murray's total revenues for the year ended December 31, 2014 and 11.2% of the accounts receivable balance as at December 31, 2014 is due from these customers (2013 – 19.9% of revenues and 22.9% of accounts receivable).

Revenues from the top three Gemma customers represent 84.6% of Gemma's total revenues for the year ended December 31, 2014 and 83.9% of the accounts receivable balance at December 31, 2014 is due from these customers (2013 – 80.7% of revenues and 94.5% of accounts receivable).

On a consolidated basis, the aforementioned customers of ClearStream, Quantum Murray and Gemma represent 45.6% of Tuckamore's revenues for the year ended December 31, 2014 and 26.3% of Tuckamore's accounts receivable balance as at December 31, 2014 (2013 – 47.9% of revenues and 27.0% of accounts receivable).

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

#### (c) Liquidity risk

Liquidity risk is the risk that Tuckamore will not be able to meet its financial obligations as they come due. Tuckamore's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to its reputation.

The maturity dates for the senior credit facility and secured debentures are in 2015 and 2016, respectively. The finance lease obligations expire in the years 2015 to 2019.

Tuckamore's strategy is that long-term debt should always form part of its capital structure, assuming an appropriate cost. As existing debt approaches maturity, Tuckamore will replace it with new debt, convert it into equity or refinance or restructure, depending on the state of the capital markets at the time.

Tuckamore manages its liquidity risk by continuously monitoring forecast and actual gross profit and cash flows from operations.

# (d) Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates, commodity prices and equity prices, will affect Tuckamore's income or the value of its financial instruments.

Tuckamore markets its products primarily in Canada and substantially all of its financial assets and liabilities originate in Canadian dollars. Tuckamore is exposed to currency risk for sales and purchases that are denominated in U.S. dollars. Tuckamore believes that this risk is minimal and has not entered into any currency hedging transactions.

Tuckamore is exposed to currency risk on certain sales and purchases. As at December 31, 2014 and December 31, 2013, Tuckamore's consolidated financial statements included the Canadian equivalent of the following U.S. dollar denominated balances:

As at	December 31, 2014	December 31, 2013
Accounts receivable	4	289
Accounts payable and accrued liabilities	(301)	(76)
	(297)	) 213

A 10% strengthening (weakening) in the Canadian dollar against the \$U.S dollar as at December 31, 2014 would result in \$10 gain (loss).

# (e) Interest rate risk

This company is subject to risks associated with debt financing, including the risk that credit facilities may not be re-financed on terms that are as favourable as those of existing indebtedness. If variable interest rates increased or decreased by one percent, there would be a \$677 change in the annual net income for the year ended December 31, 2014.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

# 25. Changes in non-cash balances

	2014	2013
Accounts receivable	\$ (17,023) \$	14,928
Inventories	(10,228)	3,205
Prepaid expenses	2,154	(2,268)
Other current assets	624	210
Accounts payable and accrued liabilities	6,148	(6,894)
Income taxes payable	2,050	-
Deferred revenue	2,315	343
Total changes in non-cash balances	\$ (13,960) \$	9,524
Total change in non-cash balances -		
discontinued operations (note 2)	-	(1,975)

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

# 26. Long-term Investments

At December 31, 2014 and 2013 Tuckamore holds a 92% interest in Titan, 80% interests in Gusgo, 80% interest in IC Group and a nominal interest in other joint arrangements and associates. The summarized financial information for Tuckamore's joint arrangements and associates at 100% are as follows:

	D	ecember 31,	De	cember 31,		
		2014		2013		
Current assets	\$	26,208	\$	28,513		
Property, plant and equipment		2,467		2,876		
Goodwill and intangibles		9,096		12,439		
Other assets		1,353		1,353		
Total Assets	\$	39,124	\$	45,181		
Current liabilities	\$	16,056	\$	10,917		
Long-term obligations		217		1,015		
Total Liabilities	\$	16,273	\$	11,932		
Total Equity	\$	22,851	\$	33,249		
Attributable to:				_		
Tuckamore	\$	21,773	\$	28,281		
Joint arrangement / associate partners	\$	1,078	\$	4,968		
For the year ended December 31,		2014		2013		
Revenues	\$	66,692	\$	82,581		
Expenses	'	65,181	'	75,439		
Net income	\$	1,511	\$	7,142		
Attributable to:						
Tuckamore	\$	678	\$	5,780		
Joint arrangement / associate partners	\$	833	\$	1,362		
For the year ended December 31,		2014		2013		
Cash flows provided by operating activities	\$	4,950	\$	5,352		
Cash flows used in financing activities	\$	(3,048)		(4,761)		
Cash flows used in investing activities	\$	(1,100)		(165)		
Net increase in cash	\$	802	\$	426		

During the year ended December 31, 2014, \$2,000 of goodwill at IC Group was impaired as a result of a general reduction in business volumes. The recoverable amount of IC Group approximates its carrying value.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

# 27. Segmented Information

Tuckamore has four reportable operating segments, each of which has separate operational management and management reporting information. A majority of Tuckamore's operations, assets and employees are located in Canada. The marketing segment represents an integrated direct marketing company and a provider of online promotional and loyalty programs and select insurance products. The industrial services segment includes two reportable operating segments and represents investments in a fully integrated provider of mid-stream production services to the energy industry and a provider of demolition contract services and site remediation services. The other segment includes a distributor and manufacturer of heavy equipment, a container transportation business and a reverse logistics provider. The corporate segment includes head office administrative and financing costs incurred by Tuckamore. The eliminations column represents adjustments required to reconcile Tuckamore's segmented reporting, to the reporting on the consolidated balance sheets and the consolidated statement of loss and comprehensive loss. This column represents adjustments required to account for joint ventures under IFRS 11 (see note 1).

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

Year Ended	Martine		Industrial				Out	C	Elizabeth		T-1-1
December 31, 2014	Marketing	Marketing Ind			vices		Other	Corporate	Elimination	5	Total
		Cl	earStream	Quantum Murray							
Revenue	\$ 24,533	\$	559,510	\$	129,474	\$ 4	45,736	\$ -	\$ (56,151	) \$	703,102
Cost of revenue	(15,997)		(444,885)		(100,718)	(	29,971)	-	36,174		(555,397)
Gross profit	8,536		114,625		28,756		15,765	-	(19,977	)	147,705
Selling, general and administrative expenses	(11,797)		(57,529)		(29,074)	(	12,561)	(3,747)	16,561		(98,147)
Amortization of intangible assets	-		(5,692)		(1,084)		-	(22)	-		(6,798)
Depreciation	(555)		(9,350)		(3,659)		(521)	(479)	632		(13,932)
Income from equity investment	-		-		-		-	-	678		678
Interest expense Transaction costs	(92)		(10,126)		(607)		(711)	(16,211) (9,057)	21		(27,726) (9,057)
Write-down of goodwill and intangible assets	(2,000)		(308)		(5,000)		-	(9,037)	2,000		(5,308)
(Loss) income before taxes	\$ (5,908)	\$	31,620	\$	(10,668)	\$	1,972	\$ (29,516)	\$ (85	) \$	(12,585)
Income tax recovery (expense) - current	_		18		_		-	(2,114)	46		(2,050)
Income tax recovery (expense) - deferred	6		1,592		2,196		(40)	3,006	39		6,799
(Loss) income from continuing operations	\$ (5,902)	\$	33,230	\$	(8,472)	\$	1,932	\$ (28,624)	\$ -	\$	(7,836)
Add back:											-
Interest expense	92		10,126		607		711	16,211	(21	)	27,726
Amortization	_		5,692		1,084		-	22	-		6,798
Depreciation	555		9,350		3,659		521	479	(632	)	13,932
Income tax (recovery) expense - current	_		(18)		-		-	2,114	(46	)	2,050
Income tax (recovery) expense - deferred	(6)		(1,592)		(2,196)		40	(3,006)	(39	)	(6,799)
EBITDA	\$ (5,261)	\$	56,788	\$	(5,318)	\$	3,204	\$ (12,804)	\$ (738	) \$	35,871
Total assets as at: December 31, 2014 Total liabilities as at:	11,164		257,879		80,998	:	25,973	28,049	(12,331	)	391,732
December 31, 2014	9,324		109,766		64,886	:	24,959	135,297	(12,331	)	331,901

Included in the assets and liabilities of the Marketing, Industrial and Other segments are long-term investments in joint ventures and associates of \$3,625, \$51 and \$18,097, respectively.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

December 31, 2013   Marketing   Industrial Services   Other   Corporate   Eliminations   To Clear Stream   Quantum Murray													
Revenue   \$30,461   \$522,524   \$114,675   \$50,571   \$- \$(70,443)   \$647,78	Year Ended												
Revenue         \$30,461         \$522,524         \$114,675         \$50,571         \$ -         \$ (70,443)         \$ 647,785           Cost of revenue         (19,432)         (413,510)         (91,862)         (34,612)         -         47,959         (511,485)           Gross profit         11,029         109,014         22,813         15,959         -         47,959         (511,485)           Selling, general and administrative expenses         (10,321)         (61,368)         (23,805)         (11,204)         (6,866)         15,874         (97,66           Amortization of intangible assets         (1,471)         (5,849)         (951)         (475)         (702)         475         (8,97           Depreciation         (500)         (9,170)         (3,554)         -         665)         215         (13,65           Income from equity investments         -         -         -         -         -         -         -         -         -         5,780         5,780         5,780         5,780         5,780         5,780         5,780         5,780         5,780         5,780         5,780         5,780         5,780         5,780         5,780         5,780         5,780         5,780         5,780         5,7	December 31, 2013	M	larketing		Industrial	Sei	rvices	Other	- (	Corporate	Е	liminations	Total
Revenue         \$ 30,461         \$ 522,524         \$ 114,675         \$ 50,571         \$ -         \$ (70,443)         \$ 647,785           Cost of revenue         (19,432)         (413,510)         (91,862)         (34,612)         -         47,959         (511,455)           Gross profit         11,029         109,014         22,813         15,959         -         (22,484)         136,333           Selling, general and administrative expenses         (10,321)         (61,368)         (23,805)         (11,204)         (6,866)         15,874         (97,69           Amortization of intangible assets         (1,471)         (5,849)         (951)         (475)         (702)         475         (8,97           Depreciation         (500)         (9,170)         (3,554)         -         (645)         215         (13,65           Income from equity investments         -         -         -         -         -         -         -         5,780         5,780         5,76           Interest expense         (54)         (11,523)         (271)         (715)         (21,156)         114         (33,60           (Loss) income before income taxes         (7,030)         21,104         (5,768)         3,565         (29,369)													
Cost of revenue         (19,432)         (413,510)         (91,862)         (34,612)         -         47,959         (511,45)           Gross profit         11,029         109,014         22,813         15,959         -         (22,484)         136,33           Selling, general and administrative expenses         (10,321)         (61,368)         (23,805)         (11,204)         (6,866)         15,874         (97,60           Amortization of intangible assets         (1,471)         (5,849)         (951)         (475)         (702)         475         (8,97           Depreciation         (500)         (9,170)         (3,554)         -         (645)         215         (13,65           Income from equity investments         -         -         -         -         -         -         5,780         5,78           Income from equity investments         -         -         -         -         -         -         -         5,780         5,78           Income from equity investments         -         -         -         -         -         -         -         5,780         5,78           Income tax expense         (54)         (11,523)         (271)         (715)         (21,156)         114				Cle			,						
Gross profit 11,029 109,014 22,813 15,959 - (22,484) 136,333  Selling, general and administrative expenses (10,321) (61,368) (23,805) (11,204) (6,866) 15,874 (97,665) (11,471) (5,849) (951) (475) (702) 475 (8,97) (13,655) (13,65	Revenue	\$	30,461	\$	522,524	\$	114,675	\$ 50,571	\$	-	\$	(70,443)	\$ 647,788
Selling, general and administrative expenses         (10,321)         (61,368)         (23,805)         (11,204)         (6,866)         15,874         (97,666)           Amortization of intangible assets         (1,471)         (5,849)         (951)         (475)         (702)         475         (8,97)           Depreciation         (500)         (9,170)         (3,554)         -         (645)         215         (13,656)           Income from equity investments         -         -         -         -         -         -         5,780<	Cost of revenue		(19,432)		(413,510)		(91,862)	(34,612)		-		47,959	(511,457)
Amortization of intangible assets (1,471) (5,849) (951) (475) (702) 475 (8,975)   Depreciation (500) (9,170) (3,554) - (645) 215 (13,655)   Income from equity investments 5,780 5,780   Interest expense (54) (11,523) (271) (715) (21,156) 114 (33,605)   Write-down of goodwill and intangibles (5,713) (5,713)   (Loss) income before income taxes (7,030) \$ 21,104 \$ (5,768) \$ 3,565 \$ (29,369) \$ (26) \$ (17,525)   Income tax (expense) recovery - current (18) 16 (27) 26 (14,656)   Income tax recovery (expense) - deferred (1,221) 2,324 (497) (51) (166) - 2,833   (Loss) income from continuing operations (5,827) \$ 23,444 \$ (6,265) \$ 3,514 \$ (29,562) \$ - \$ (14,656)   Amortization 1,471 5,849 951 475 702 (475) 8,975   Depreciation 500 9,170 3,554 - 645 (215) 13,655   Income tax expense (recovery) - current 18 (16) 27 (26)   Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,833)   Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,833)   Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,833)   Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,833)   Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,833)   Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,833)   Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,833)   Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,833)   Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,833)   Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,833)   Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,833)   Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,833)   Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,833)   Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,833)   Income tax (recovery) expense - deferred (1,221) (2,324)	Gross profit		11,029		109,014		22,813	15,959		-		(22,484)	136,331
Depreciation (500) (9,170) (3,554) - (645) 215 (13,655)  Income from equity investments 5,780 5,781  Interest expense (54) (11,523) (271) (715) (21,156) 114 (33,605)  Write-down of goodwill and intangibles (5,713) (5,713)  (Loss) income before income taxes \$ (7,030) \$ 21,104 \$ (5,768) \$ 3,565 \$ (29,369) \$ (26) \$ (17,525)  Income tax (expense) recovery - current (18) 16 (27) 26 (15)  Income tax recovery (expense) - deferred 1,221 2,324 (497) (51) (166) - 2,833  (Loss) income from continuing operations \$ (5,827) \$ 23,444 \$ (6,265) \$ 3,514 \$ (29,562) \$ - \$ (14,655)  Interest expense 54 11,523 271 715 21,156 (114) 33,607  Amortization 1,471 5,849 951 475 702 (475) 8,970  Depreciation 500 9,170 3,554 - 645 (215) 13,655  Income tax expense (recovery) - current 18 (16) 27 (26) 11,660 - (2,835)  Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,835)	Selling, general and administrative expenses		(10,321)		(61,368)		(23,805)	(11,204)		(6,866)		15,874	(97,690)
Income from equity investments	Amortization of intangible assets		(1,471)		(5,849)		(951)	(475)		(702)		475	(8,973)
Interest expense (54) (11,523) (271) (715) (21,156) 114 (33,60) (21,156) (114) (33,60) (21,156) (114) (33,60) (21,156) (114) (33,60) (21,156) (114) (33,60) (21,156) (114) (33,60) (21,156) (114) (21,156) (114) (21,156) (114) (21,156) (114) (21,156	Depreciation		(500)		(9,170)		(3,554)	-		(645)		215	(13,654)
Write-down of goodwill and intangibles         (5,713)         - <td>Income from equity investments</td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td></td> <td>5,780</td> <td>5,780</td>	Income from equity investments		-		-		-	-		-		5,780	5,780
(Loss) income before income taxes         \$ (7,030) \$ 21,104 \$ (5,768) \$ 3,565 \$ (29,369) \$ (26) \$ (17,52)           Income tax (expense) recovery - current         (18) 16 (27) 26 C           Income tax recovery (expense) - deferred         1,221 2,324 (497) (51) (166) - 2,83           (Loss) income from continuing operations         \$ (5,827) \$ 23,444 \$ (6,265) \$ 3,514 \$ (29,562) \$ - \$ (14,69)           Add back:         Interest expense         54 11,523 271 715 21,156 (114) 33,60           Amortization         1,471 5,849 951 475 702 (475) 8,97           Depreciation         500 9,170 3,554 - 645 (215) 13,65           Income tax expense (recovery) - current         18 (16) 2 7 (26) 166 - (2,83)           Income tax (recovery) expense - deferred         (1,221) (2,324) 497 51 166 - (2,83)	Interest expense		(54)		(11,523)		(271)	(715)		(21,156)		114	(33,605)
Income tax (expense) recovery - current         (18)         16         -         -         -         (27)         26         (14,69)           Income tax recovery (expense) - deferred         1,221         2,324         (497)         (51)         (166)         -         2,83           (Loss) income from continuing operations         \$ (5,827)         \$ 23,444         \$ (6,265)         \$ 3,514         \$ (29,562)         \$ -         \$ (14,69)           Add back:           Interest expense         54         11,523         271         715         21,156         (114)         33,60           Amortization         1,471         5,849         951         475         702         (475)         8,97           Depreciation         500         9,170         3,554         -         645         (215)         13,65           Income tax expense (recovery) - current         18         (16)         -         -         27         (26)           Income tax (recovery) expense - deferred         (1,221)         (2,324)         497         51         166         -         (2,832)	Write-down of goodwill and intangibles		(5,713)				-	-		-		-	(5,713)
Income tax recovery (expense) - deferred (Loss) income from continuing operations         1,221         2,324         (497)         (51)         (166)         -         2,83           (Loss) income from continuing operations         \$ (5,827)         \$ 23,444         \$ (6,265)         \$ 3,514         \$ (29,562)         \$ -         \$ (14,69)           Add back:         Interest expense           Interest expense         54         11,523         271         715         21,156         (114)         33,60           Amortization         1,471         5,849         951         475         702         (475)         8,97           Depreciation         500         9,170         3,554         -         645         (215)         13,65           Income tax expense (recovery) - current         18         (16)         -         -         27         (26)           Income tax (recovery) expense - deferred         (1,221)         (2,324)         497         51         166         -         (2,832)	(Loss) income before income taxes	\$	(7,030)	\$	21,104	\$	(5,768)	\$ 3,565	\$	(29,369)	\$	(26)	\$ (17,524)
(Loss) income from continuing operations         \$ (5,827)         \$ 23,444         \$ (6,265)         \$ 3,514         \$ (29,562)         \$ - \$ (14,69)           Add back:           Interest expense         54         11,523         271         715         21,156         (114)         33,60           Amortization         1,471         5,849         951         475         702         (475)         8,97           Depreciation         500         9,170         3,554         -         645         (215)         13,65           Income tax expense (recovery) - current         18         (16)         -         -         27         (26)           Income tax (recovery) expense - deferred         (1,221)         (2,324)         497         51         166         -         (2,832)	Income tax (expense) recovery - current		(18)		16		-	-		(27)		26	(3)
Add back:       Interest expense       54       11,523       271       715       21,156       (114)       33,60         Amortization       1,471       5,849       951       475       702       (475)       8,97         Depreciation       500       9,170       3,554       -       645       (215)       13,65         Income tax expense (recovery) - current       18       (16)       -       -       27       (26)         Income tax (recovery) expense - deferred       (1,221)       (2,324)       497       51       166       -       (2,832)	Income tax recovery (expense) - deferred		1,221		2,324		(497)	(51)		(166)		-	2,831
Interest expense         54         11,523         271         715         21,156         (114)         33,60           Amortization         1,471         5,849         951         475         702         (475)         8,97           Depreciation         500         9,170         3,554         -         645         (215)         13,65           Income tax expense (recovery) - current         18         (16)         -         -         27         (26)           Income tax (recovery) expense - deferred         (1,221)         (2,324)         497         51         166         -         (2,832)	(Loss) income from continuing operations	\$	(5,827)	\$	23,444	\$	(6,265)	\$ 3,514	\$	(29,562)	\$	-	\$ (14,696)
Amortization     1,471     5,849     951     475     702     (475)     8,97       Depreciation     500     9,170     3,554     -     645     (215)     13,65       Income tax expense (recovery) - current     18     (16)     -     -     27     (26)       Income tax (recovery) expense - deferred     (1,221)     (2,324)     497     51     166     -     (2,832)	Add back:												-
Depreciation         500         9,170         3,554         -         645         (215)         13,65           Income tax expense (recovery) - current         18         (16)         -         -         27         (26)           Income tax (recovery) expense - deferred         (1,221)         (2,324)         497         51         166         -         (2,832)	Interest expense		54		11,523		271	715		21,156		(114)	33,605
Income tax expense (recovery) - current 18 (16) 27 (26)  Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,832)	Amortization		1,471		5,849		951	475		702		(475)	8,973
Income tax (recovery) expense - deferred (1,221) (2,324) 497 51 166 - (2,834)	Depreciation		500		9,170		3,554	-		645		(215)	13,654
	Income tax expense (recovery) - current		18		(16)		-	-		27		(26)	3
	Income tax (recovery) expense - deferred		(1,221)		(2,324)		497	51		166			(2,831)
EBITDA \$ (5,005) \$ 47,646 \$ (992) \$ 4,755 \$ (6,866) \$ (830) \$ 38,70	EBITDA	\$	(5,005)	\$	47,646	\$	(992)	\$ 4,755	\$	(6,866)	\$	(830)	\$ 38,708
Total assets as at:	Total assets as at:												
December 31, 2013 14,650 251,451 83,993 25,189 37,265 (10,024) 402,52	December 31, 2013		14,650		251,451		83,993	25,189		37,265		(10,024)	402,524
Total liabilities as at:	Total liabilities as at:												
December 31, 2013 6,459 137,032 54,150 23,431 155,436 (10,024) 366,48	December 31, 2013		6,459		137,032		54,150	23,431		155,436		(10,024)	366,484

Included in the assets and liabilities of the Marketing, Industrial and Other segments are long-term investments in joint ventures and associates of \$6,302, \$2,516 and \$19,463, respectively.

Notes to Consolidated Financial Statements (In thousands of Canadian dollars) Years Ended December 31, 2014 and 2013

# 28. Capital management

Tuckamore's capital structure is comprised of shareholders' equity and short and long-term debt. Tuckamore's objective is to maintain access to diverse and cost-effective sources of capital with which to finance its operations, cash resources and investments made by it in the Operating Partnerships. Tuckamore also provides working capital advances to the Operating Partnerships.

Tuckamore is not subject to any externally imposed capital requirements other than standard and restrictive financial covenants on its senior facility and debentures with which it must comply. As at December 31, 2014 and 2013 Tuckamore was in compliance with all financial covenants.

#### 29. Non-monetary transactions

The receipt of consideration in the form of scrap materials was recorded as non-monetary transactions measured at fair value using active market prices. During the year ended December 31, 2014, \$1,807 (2013 - \$613) of scrap materials were received as consideration for demolition services provided and recorded as revenue.

#### 30. Comparative figures

As a result of discontinued operations, the comparative consolidated financial statements have been reclassified from statements previously presented to conform to the presentation in the December 31, 2014 annual consolidated financial statements. The comparative consolidated income statement categorizes the revenues and expenses of the business classified as a discontinued operation and held for sale at December 31, 2014.

# Corporate Information

#### **Board of Directors**

Jordan Bitove
Douglas C. Brown
Joon-Won (Jason) Cho
Fraser Clarke
Dean T. MacDonald
Sean McMaster
Peggy Mulligan

# Management

Dean T. MacDonald Chief Executive Officer

Adrian T. Montgomery President

Keith Halbert Chief Financial Officer

#### **Head Office**

130 King Street West, Suite 2950 P.O. Box 94 Toronto, Ontario M5X 1B1 www.tuckamore.ca

#### **Investor Relations**

Adrian T. Montgomery President 416-775-3790 IRinfo@tuckamore.ca

# **Auditors**

Ernst & Young LLP Ernst & Young Tower 222 Bay Street P.O. Box 251 Toronto, Ontario M5K 1J7

# **Transfer Agent**

Canadian Stock Transfer Company Inc. 320 Bay Street Toronto, Ontario M5H 4A6

# **Tuckamore Capital Management Inc.**

Exchange Tower 130 King Street West, Suite 2950 P.O. Box 94 Toronto, Ontario M5X 1B1

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